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**Processor:** Updated April 2011 and original collection processed May-July 2005.

# Speeches of the Chief of Naval Operations, 1973-1997

## COLL/532

**Creator:** Chief of Naval Operations

**Extent:** 1 box  
.7 cubic feet

**Date Range:** 1973-1997

**Classification:** Collection had a Kyl-Lott review in July 2005. All records declassified in full.

**Access:** Open

### Scope and Content Notes

#### Historical Note

The Chief of Naval Operations (CNO) is the senior military officer of the Department of the Navy. It is a four-star admiral position and they are responsible to the Secretary of the Navy for the command, utilization of resources and operating efficiency of the: operating forces of the Navy and of the Navy shore activities assigned by the Secretary. A member of the Joint Chiefs of Staff, the CNO is the principal naval adviser to the President and to the Secretary of the Navy on the conduct of war, and is the principal adviser and naval executive to the Secretary on the conduct of activities of the Department of the Navy.

The shore establishment provides support to the operating forces (known as "the fleet") in the form of: facilities for the repair of machinery and electronics; communications centers; training areas and simulators; ship and aircraft repair; intelligence and meteorological support; storage areas for repair parts, fuel, and munitions; medical and dental facilities; and air bases.

In July of 1992, the staff of the Chief of Naval Operations was reorganized to "mirror image" the structure and functions of the Joint Staff. As part of this change, the new Deputy Chief of Naval Operations for Resources, Warfare Requirements and Assessment established six "Joint Mission Assessment Areas." Under this system, Navy procurement programs are scrutinized and evaluated against their specific contributions to joint war fighting. This reorganization has also eliminated traditional barriers between individual naval warfare communities.

## Scope and Content Note (continued)

This collection contains the printed text of speeches made by U.S. Navy flag officers who have held the post of Chief of Naval Operations. In many cases, speeches made before becoming CNO are included as well.

The overall organization of the collection is chronological, with the folders arranged first in the order in which the officers became CNO and then by date.

### Subject Headings (LCSH)

United States. Office of the Chief of Naval Operations.

Admirals-United States.

Speeches, addresses, etc., American.

Hayward, Thomas Bibb, 1924-

Holloway, James L., 1922-

Watkins, James D., 1927-

Trost, Carlisle A. H.

Kelso, Frank B.

Boorda, Jeremy M.

Bowman, Skip

Johnson, Jay L.

### Box and Folder List

#### Box 1

1. Admiral Thomas B. Hayward	10/31/1973 OS/28/1982
2. Admiral James L. Holloway III	10/04/1974 09/17/1977
3. Admiral James D. Watkins	10/15/1982 01/13/1983
4. Admiral James D. Watkins	10/15/1982 01/13/1983
5. Admiral James D. Watkins	08/01/1983 11/15/1983
6. Admiral James D. Watkins	08/01/1983 11/15/1983

#### Box 2

7. Admiral James D. Watkins	11/17/1983 04/11/1984
8. Admiral James D. Watkins	04/12/1984 07/18/1984
9. Admiral James D. Watkins	07/25/1984 10/24/1984
10. Admiral James D. Watkins	10/27/1984 02/21/1985
11. Admiral James D. Watkins	02/22/1985 05/03/1985
12. Admiral James D. Watkins	02/22/1985 05/03/1985

#### Box 3

13. Admiral James D. Watkins	05/08/1985 07/17/1985
14. Admiral James D. Watkins	07/24/1985 12/20/1985
15. Admiral James D. Watkins	07/24/1985 12/20/1985
16. Admiral James D. Watkins	12/18/1985 04/02/1986
17. Admiral James D. Watkins	04/06/1986 07/30/1986

**Box 4**

18. Admiral Carlisle A. H. Trost 06/30/1986 06/29/1990

**Box 5**

19. Admiral Carlisle A. H. Trost 12/07/1989 12/13/1989  
20. Admiral Carlisle A. H. Trost 04/11/1990 06/16/1990  
21. Admiral Carlisle A. H. Trost 04/11/1990 06/16/1990  
22. Admiral Carlisle A. H. Trost 01/04/1990 03/25/1990  
23. Admiral Carlisle A. H. Trost 01/04/1990 03/25/1990  
24. Admiral Frank Kelso II 06/29/1990 09/07/1990  
25. Admiral Frank Kelso II 06/29/1990 09/07/1990

**Box 6**

26. Admiral Frank Kelso II 10/13/1990 12/05/1990  
27. Admiral Frank Kelso II 10/13/1990 12/05/1990  
28. Admiral Frank Kelso II 12/18/1990 04/26/1991  
29. Admiral Frank Kelso II 12/18/1990 04/26/1991  
30. Admiral Frank Kelso II 12/18/1990 04/26/1991

**Box 7**

31. Admiral Frank Kelso II 06/13/1991 09/18/1991  
32. Admiral Frank Kelso II 06/13/1991 09/18/1991  
33. Admiral Frank Kelso II 06/13/1991 09/18/1991  
34. Admiral Frank Kelso II 10/02/1991 02/24/1992  
35. Admiral Frank Kelso II 10/02/1991 02/24/1992  
36. Admiral Frank Kelso II 10/02/1991 02/24/1992

**Box 8**

37. Admiral Frank Kelso II 02/29/1992 05/11/1992  
38. Admiral Frank Kelso II 02/29/1992 05/11/1992  
39. Admiral Frank Kelso II 02/29/1992 05/11/1992  
40. Admiral Frank Kelso II 05/12/1992 08/19/1992  
41. Admiral Frank Kelso II 05/12/1992 08/19/1992

**Box 9**

42. Admiral Frank Kelso II 05/12/1992 08/19/1992  
43. Admiral Frank Kelso II 05/12/1992 08/19/1992  
44. Admiral Frank Kelso II 08/26/1992 11/21/1992  
45. Admiral Frank Kelso II 08/26/1992 11/21/1992  
46. Admiral Frank Kelso II 08/26/1992 11/21/1992

**Box 10**

47. Admiral Frank Kelso II 11/30/1992 03/22/1993  
48. Admiral Frank Kelso II 11/30/1992 03/22/1993  
49. Admiral Frank Kelso II 11/30/1992 03/22/1993

50. Admiral Frank Kelso II	03/23/1993 06/29/1993
51. Admiral Frank Kelso II	03/23/1993 06/29/1993

**Box 11**

52. Admiral Frank Kelso II	03/23/1993 06/29/1993
53. Admiral Frank Kelso II	08/07/1993 12/25/1993
54. Admiral Frank Kelso II	08/07/1993 12/25/1993
55. Admiral Frank Kelso II	08/07/1993 12/25/1993
56. Admiral Frank Kelso II	01/08/1994 09/23/1994
57. Admiral Frank Kelso II	01/08/1994 09/23/1994

**Box 12**

58. Vice Admiral Jeremy M. Boorda	08/24/1988 03/31/1989
59. Vice Admiral Jeremy M. Boorda	04/06/1989 07/31/1989
60. Vice Admiral Jeremy M. Boorda	04/06/1989 09/28/1989
61. Vice Admiral Jeremy M. Boorda	08/01/1989 09/28/1989
62. Vice Admiral Jeremy M. Boorda	08/01/1989 09/28/1989
63. Vice Admiral Jeremy M. Boorda	10/11/1989 02/23/1990
64. Vice Admiral Jeremy M. Boorda	10/11/1989 02/23/1990

**Box 13**

65. Admiral Jeremy M. Boorda	03/02/1990 05/22/1990
66. Admiral Jeremy M. Boorda	03/02/1990 05/22/1990
67. Admiral Jeremy M. Boorda	06/04/1990 12/18/1990
68. Admiral Jeremy M. Boorda	06/04/1990 12/18/1990
69. Admiral Jeremy M. Boorda	06/04/1990 12/18/1990
70. Admiral Jeremy M. Boorda	01/22/1991 05/31/1991
71. Admiral Jeremy M. Boorda	01/22/1991 05/31/1991

**Box 14**

72. Admiral Jeremy M. Boorda	06/03/1991 10/11/1991
73. Admiral Jeremy M. Boorda	05/19/1994 07/02/1994
74. Admiral Jeremy M. Boorda	05/19/1994 07/02/1994
75. Admiral Jeremy M. Boorda	07/07/1994 08/31/1994
76. Admiral Jeremy M. Boorda	07/07/1994 08/31/1994

**Box 15**

77. Admiral Jeremy M. Boorda	04/23/1994 05/18/1994
78. Admiral Jeremy M. Boorda	04/23/1994 05/18/1994
79. Admiral Jeremy M. Boorda	08/31/1994 10/04/1994
80. Admiral Jeremy M. Boorda	08/31/1994 10/04/1994
81. Admiral Jeremy M. Boorda	10/14/1994 11/07/1994
82. Admiral Jeremy M. Boorda	10/14/1994 11/07/1994

**Box 16**

83. Admiral Jeremy M. Boorda	11/07/1994 12/19/1994
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84. Admiral Jeremy M. Boorda	11/07/1994 12/19/1994
85. Admiral Jeremy M. Boorda	01/10/1995 02/24/1995
86. Admiral Jeremy M. Boorda	01/10/1995 02/24/1995

**Box 17**

87. Admiral Jeremy M. Boorda	05/08/1995 06/15/1995
88. Admiral Jeremy M. Boorda	05/08/1995 06/15/1995
89. Admiral Jeremy M. Boorda	05/08/1995 06/15/1995
90. Admiral Jeremy M. Boorda	06/26/1995 08/10/1995
91. Admiral Jeremy M. Boorda	06/26/1995 08/10/1995
92. Admiral Jeremy M. Boorda	06/26/1995 08/10/1995

**Box 18**

93. Admiral Jeremy M. Boorda	08/17/1995 09/24/1995
94. Admiral Jeremy M. Boorda	08/17/1995 09/24/1995
95. Admiral Jeremy M. Boorda	10/06/1995 10/25/1995
96. Admiral Jeremy M. Boorda	10/06/1995 10/25/1995
97. Admiral Jeremy M. Boorda	10/26/1995 12/20/1995
98. Admiral Jeremy M. Boorda	10/26/1995 12/20/1995

**Box 19**

99. Admiral Jeremy M. Boorda	02/24/1995 03/21/1995
100. Admiral Jeremy M. Boorda	02/24/1995 03/21/1995
101. Admiral Jeremy M. Boorda	03/23/1995 04/13/1995
102. Admiral Jeremy M. Boorda	03/23/1995 04/13/1995
103. Admiral Jeremy M. Boorda	04/08/1995 05/05/1995
104. Admiral Jeremy M. Boorda	04/08/1995 05/05/1995
105. Admiral Jeremy M. Boorda	04/23/1994 05/10/1996

**Box 20**

106. Admiral Jeremy M. Boorda	12/20/1995 03/26/1996
107. Admiral Jeremy M. Boorda	12/20/1995 03/26/1996
108. Admiral Jeremy M. Boorda	12/20/1995 03/26/1996
109. Admiral Jeremy M. Boorda	04/03/1996 05/08/1996
110. Admiral Jeremy M. Boorda	04/03/1996 05/08/1996
111. Admiral Jeremy M. Boorda	01/22/1997 02/18/1997

**Box 21**

112. Vice Admiral Skip Bowman	04/13/1995 12/09/1995
113. Vice Admiral Skip Bowman	04/13/1995 12/09/1995
114. Admiral Jay L. Johnson	05/18/1996 09/13/1996
115. Admiral Jay L. Johnson	10/01/1996 01/09/1997
116. Admiral Jay L. Johnson	10/01/1996 01/09/1997
117. Admiral Jay L. Johnson	03/26/1997