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From: Commanding Officer, USS ENTERPRISE (CVN-65)  
To: Director of Naval History (OP-09BH), Washington Navy Yard,  
Washington, DC 20374-0571

Subj: 1991 COMMAND HISTORY

Ref: (a) OPNAVINST 5750.12E

Encl: (1) USS ENTERPRISE 1991 Command History  
(2) Sample 1991 USS ENTERPRISE Calendars  
(3) Selected USS ENTERPRISE "Shuttle" Newspapers  
(4) Selected USS ENTERPRISE Notices  
(5) Selected USS ENTERPRISE Photographs of Key Events  
(6) USS ENTERPRISE Welcome Aboard Folder  
(7) Issues of USS ENTERPRISE "Big E" Magazine

1. Per reference (a), enclosures (1) through (7) are forwarded.

  
D. C. ROPER

Copy to: (w/o encls)  
COMNAVAIRPAC

Command History  
UNITED STATES SHIP ENTERPRISE (CVN-65)  
1 January - 31 December 1991

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**Command Composition and Organization**  
**UNITED STATES SHIP ENTERPRISE (CVN-65)**  
**1 January - 31 December 1991**

**Mission:**

To project sea power in international waters anywhere in the world as a deterrent to aggressors against the United States and its allies. If necessary, to conduct prompt and sustained ground attack, anti-air, surface and sub-surface warfare.

**Key Personnel:**

Captain Harry T. Rittenour, Commanding Officer, USS Enterprise (CVN-65)  
- Commanding Officer until 7 August.

Captain Daniel C. Roper, Commanding Officer, USS Enterprise (CVN-65)  
- Commanding Officer after 7 August.

Captain Alfred G. Harms Jr., Executive Officer, USS Enterprise (CVN-65)  
- Executive Officer until 18 October.

Captain Isaac E. Richardson, III, Executive Officer, USS Enterprise (CVN-65)  
- Executive Officer after 18 October.

## Chronology

### **1 January - 16 March**

Inport Newport News Shipbuilding pier 2, Newport News, Virginia.

### **8 January**

Commenced Complex Overhaul and Refueling.

### **16 March**

Sortied under tow to Newport News Shipbuilding dry dock 11.

### **17 March - 31 December**

Inport Newport News Shipbuilding dry dock 11, Newport News, Virginia.

### **17 March**

Moved Floating Accommodation Facility from pier 2 to dry dock 10.

### **7 August**

Captain Daniel C. Roper relieves Captain H. T. Rittenour as Commanding Officer, USS ENTERPRISE (CVN-65) in a change of command ceremony at the Mariner's Museum in Newport News, Virginia.

### **18 October**

Captain Isaac E. Richardson, III, relieves Captain Alfred G. Harms Jr., as Executive Officer.

# AIR DEPARTMENT

## V-1/ V-3 Division

### January - March

Started the year with 59 people. The overhaul commenced January 8, but due to many delays the actual chipping of spaces did not start until late January. In late March, Lt. [REDACTED] was transferred to Training Department and CWO2 [REDACTED] assumed the helm as V-1/V-3 Division Officer. During this period, the division continued to send personnel TAD to SFOMS, Transportation and Crew Support. By the end of March, the division was reduced to 42 personnel.

- Completed 106 keyops of divisional spaces.
- Problem getting started due to lack of tools.
- Sent two catwalk ladders to LIFAC.

### April - June

Continued chipping, sanding and priming divisional spaces. By the end of June all the berthing, heads and passages were completed. There were only a few spaces unentered due to shipyard personnel occupying them. By early June the division was working on external areas such as the catwalks, light lockers, etc. One Second Class Petty Officer attended ABH "C" school.

- Completed 342 keyops in divisional spaces.
- Reinstalled one catwalk ladder from LIFAC.

### July - September

Due to extremely high internal and external temperatures in the dry dock, the division went to summer hours of 0530-1400, and the emphasis became the catwalks and external spaces. From the March Rating Exam, we had a promotion rate of 35 percent. ABH2 [REDACTED] was promoted to ABH1 through the Command Advancement Program. During the month of August, there was a drastic reduction of personnel, stemming from separation and transfers. The Division dwindled down to 28 personnel.

- Completed 913 keyops in divisional spaces.

### October - December

Work continued in the catwalks and light lockers until the

weather turned cold. In mid-November the division again turned its energy to internal spaces, ladders and water tight doors. During this quarter the division maintained 50 keyops ahead of schedule. Toward the middle of November V-1 started receiving newly reported personnel, which made up for the ones we lost. However, everyone received is onboard for a minimum activity tour of only two years. Therefore the manpower went up to 38 people by the end of December.

V-1/V-3 accomplishments for the year include:

- Completed 913 keyops in divisional spaces.
- Sent seven watertight doors to LIFAC.
- Completed five internal ladders.
- Provided over 3,000 man-hours in support of Newport News Shipyard.
- Provided over 40,000 man-hours in the rehabilitation of divisional spaces.
- Completed sanding, chipping and priming on 150 of 158 divisional spaces.
- Completed chipping, sanding and priming all of the catwalks.

## V-2 Division

### January - March

- Provided over 12,000 man-hours in support of Newport News Shipyard work package
- Provided over 18,400 man-hours in the rehabilitation of spaces.
- Completed rehabilitation of over 200 divisional spaces.
- Removed over 5,000 feet of Air Department intercom cable.
- Removed 176 catapult lube oil metering injectors.
- Overhauled 88 catapult lube oil metering injectors.
- Completed removal of jet blast deflector components for catapults one and two.
- Completed over 25 ships configuration changes for divisional spaces.
- Removed the Fresnel Lens Optical Landing System (FLOLS) platform in preparation for dry dock.
- Completed removal of overhead electrical cables for the purposes of flight deck hole cuts.
- Completed space configuration changes required for the new arresting gear engine systems.

## April - June

- Performed 17 flight deck hole cuts to facilitate removal of major catapults and arresting gear engine equipment components.
- Completed removal of arresting gear engines one and two.
- Ship's force completed rehab of all arresting gear engine spaces.
- Completed photo alignment test for arresting gear engines one and two.
- Completed deck surface alignment preparations for the new arresting gear engines one and two.

## July - September

- Completed removal of Arresting Gear engines three and four.
- Ships force removed all metering injector pumps from all four catapults for inspection and overhaul.
- Completed photo alignment test for arresting gear engines three and four.
- Completed removal of linear retraction engines for catapults one and two.
- Completed removal of asbestos from catapults three and four steam receivers.
- Ships force completed external overhaul of the barricade arresting gear engine.

## October - December

- Completed removal of the linear retraction engine from catapult one.
- Ships force completed overhaul of metering injector pumps for catapult two.
- Placed new arresting gear engines one and two in their respective engine room spaces.
- Completed space configuration changes required for the new catapult equipment systems.

# V-4 Division

## January - March

- Fuel pumped/received January = 839/839.
- Completed 25 DC maintenance checks.
- Fuel pumped/received February = 1,063/1,063.
- Completed 24 DC maintenance checks.
- 16 SFOMS keyops completed.
- 1,439 SFOMS man-hours expended.
- Removed all reduction gears from pump rooms three and five.
- Removed and rigged out all pumps from pump rooms three and five.
- Began preparations to hydro-static test the JP-5 piping.
- Fuel pumped/received March = 2,605/2,605.
- Completed 10 DC maintenance checks.
- 51 SFOMS keyops completed.
- 1,769 SFOMS man-hours expended.
- Conducted initial lead physicals on all personnel.
- Removed purifiers three and four from pump room five and delivered to NNS for overhaul.
- Removed and rigged out the service pump motors from pump rooms three and five.
- Removed all defuel pumps and motors from the flight deck.

## April - June

- Fuel pumped/received April = 286/286.
- Completed 25 DC maintenance checks.
- 69 SFOMS keyops completed.
- 1,883 SFOMS man-hours expended.
- Rigged manifolds out of shaft alley 2-4 and delivered to D.D. Jones warehouse.
- Delivered number six transfer pump to Valve Barge for overhaul.
- Completed hydrostatic test of JP-5 transfer pipe from number five pump room to frame 167.
- Removed all defuel pump reduction gears.
- Fuel pumped/received May = 0/0.
- Completed 15 DC maintenance checks.
- Received number six transfer pump from Valve Barge.
- Overhaul completed.
- Removed aft filter bypass valves for overhaul.
- Continued preparations for hydrostatic test of JP-5 piping.
- Fuel pumped/received June = 793/793.
- Completed 19 DC maintenance checks.
- 2,087 SFOMS man-hours expended.
- Removed forward filter bypass valves for overhaul.
- Conducted hydrostatic test of JP-5 piping for the forward service system from number three pump room to the 3rd deck.
- Began hammer test of all overflow and air riser piping.

## July - September

- Fuel pumped/received July = 0/0.
- Completed 38 DC maintenance checks.
- 138 SFOMS keyops completed.
- 2,295 SFOMS man-hours expended.
- Removed all filter elements from all JP-5 filter units.
- Continued hammer test of all overflow and air riser piping.
- Fuel pumped/received August = 647/647.
- Completed 20 DC maintenance checks.
- 82 SFOMS keyops completed.
- 2,021 SFOMS man-hours expended.
- Removed and replaced 11 valves in number three pump room.
- Removed and replaced 91 2 1/2" one way check valves on the flight deck.
- Fuel pumped/received September = 440/440.
- 81 SFOMS keyops completed.
- 2,400 SFOMS man-hours expended.
- Completed hammer test of all overflow and air riser piping.
- Removed and replaced 2 1/2" one way check valves on the flight deck.
- Converted entire JP-5 system to a level "A" repair status and began work researching and writing controlled work packages.
- Wrote eight controlled work packages to remove and install 2 1/2" swing check valves.
- Wrote five controlled work packages to remove, overhaul and install defuel pumps.

## October - December

- Fuel pumped/received October = 490/490.
- Completed 33 DC maintenance checks.
- 64 SFOMS keyops completed.
- 1,735 SFOMS man-hours expended.

- Removed 23 defuel pump foundations from the flight deck.
- Wrote seven controlled work packages to remove and install 2 1/2" swing check valves.
- Wrote five controlled work packages to remove, overhaul and install defuel pumps.
- Wrote 10 controlled work packages to remove, overhaul and install defuel pump reduction gears.
- Fuel pumped/received November = 0/0.
- Completed 16 DC maintenance checks.
- 43 SFOMS keyops completed.
- 1,628 SFOMS man-hours expended.
- Removed and installed 13 5" gate valves on the flight deck.
- Overhauled 10 defuel pump reduction gears.
- Wrote one controlled work package to remove, overhaul and install 2 1/2" globe stop valves.
- Wrote seven controlled work packages to remove, overhaul and install reduction gears.
- Fuel pumped/received December = 0/0.
- Completed 19 DC maintenance checks.
- 56 SFOMS keyops completed.

- 1,506 SFOMS man-hours expended.
- Overhauled five defuel pump reduction gears.
- Removed 10 fuel/defuel valves from the flight deck.
- Installed 13 valves in number five pump room.
- Completed removal of vacuum priming pumps from number three and number five pump rooms.
- Wrote 17 controlled work packages to remove and install 5" gate valves.
- Wrote six controlled work packages to remove and install 4" gate valves.
- Wrote one controlled work packages to remove, overhaul and install JP-5 hose reels.
- Wrote 17 controlled work packages to remove, overhaul and install reduction gears.
- Wrote one controlled work package to remove and install 2 1/2" gate valve.
- Wrote one controlled work package to remove and install 3 1/2" swing check valves.
- Wrote one controlled work package to remove and install one way check valves.



# AIRCRAFT INTERMEDIATE MAINTENANCE DEPARTMENT

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The Aircraft Intermediate Maintenance Department (AIMD) entered calendar year 1991 tasked with the unfamiliar mission of performing numerous non-aviation support functions in direct support of Enterprise's Refueling/Complex Overhaul (RCOH). Having undertaken the complete renovation of all assigned spaces and equipment and confronted a whole new set of rules, procedures and acronyms, the entire department quickly became acclimated to this challenging environment and pressed on with the job at hand.

This monumental task encompasses 364 individual job assignments and over 1,200 total work package key operations, representing an estimated total of 27,640 man-hours. Concurrent with this ambitious compartment rehabilitation effort, department personnel completed 998 Planned Maintenance System (PMS) actions, accumulating an additional 3,744 expended man-hours. The enormity of these endeavors is particularly impressive in view of the fact that over 80 percent of AIMD's labor force was either decrewed or transferred to other departments.

In addition to this shipboard work, AIMD was concurrently located at two remote sites for the warehousing, repair and maintenance of the entire compliment of assigned Support Equipment (SE) and Material Handling Equipment (MHE). This included upkeep of an inventory of over 300 items of SE and the depot level rework of twelve MHE forklifts. This work was accomplished

by only four mechanics, and their tireless efforts saved the Navy an estimated \$100,000 in depot repair costs. The outstanding work being performed in this area was particularly conspicuous during Operation Desert Shield/Storm when the Support Equipment Division was frequently called upon on short notice to provide ready-for-issue (RFI) equipment for immediate transfer to deployed combat units.

Throughout this period, AIMD Quality Assurance Division's Central Technical Publications Library (CTPL) continued to maintain nearly 10,000 manuals in ready-to-use condition despite further manpower reductions. Their efforts paid off during the fast-paced transfer of SE to support Desert Storm when the accuracy and availability of their technical publications to verify the condition of test equipment was of paramount importance.

The department's deft management of Individual Material Readiness List (IMRL) and Tailored Outfitting List (TOL) assets also played a critical role in Enterprise's support of Desert Shield/Storm. Painstakingly managing a total inventory of nearly 16,000 items, the department successfully transferred or received nearly 200 IMRL/TOL assets and loaned out another 156 while maintaining 100 percent accountability.

As the RCOH progresses, AIMD will continue to excel in this new environment and face emerging challenges head-on, responding with the customary "can do" spirit that is its trademark.

# COMMUNICATIONS DEPARTMENT

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## Message Traffic

In 1991, approximately 3,000 incoming and 1,100 outgoing messages were processed. Four radiomen assigned TAD to NTCC SUPSHIP Newport News performed initial processing of these messages with shipboard communication completing the process.

## Ship Alt's

Preparations are underway for several ship alterations in main communications. This includes Black Audio Signal System, Navy Standard Teletype installation, NAVMACS II installation, URC 109 antenna installed and EHF/SHF Satcom system. These

alts are to be completed prior to seatrials.

## Space Preservation

During 1991, there were 106 keyops completed that consisted primarily of chip/grind of all spaces maintained by communications department.

## Antenna Overhaul

Communications antennas were transferred to Combat-systems for off-load/onload and overhaul. They were transported to LIFAC for overahul. Four radiomen were sent TAD to Overhaul Department to perform the overhaul of the antennas.

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# CREW SUPPORT DEPARTMENT

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[Note: This input represents activities for the Department from June 1990 through the end of calendar year 1991.]

## HOUSING OFFICE

The ENTERPRISE Quarters Program was established 1 June 1990 with five personnel. Initial inspection of 32 apartment complexes resulted in acceptance of 26 final complexes at a yearly cost of \$5.7 million.

The ship's berthing was scheduled to become uninhabitable as of 1 January 1991, and the relocation of 1,800 personnel to government leased quarters in the Hampton and Newport News area was completed December 1990. Along with the relocation of these personnel, initial inspection and inventories of 681 apartments was completed prior to them moving in. With the acceptance of 681 apartments came the responsibility of accounting for over 5,000 keys.

Health and comfort inspections were started 1 November 1990 by six two-man teams consisting of E-5's and E-6's. These inspectors were responsible for inspecting approximately 100 apartments a week, along with tracking maintenance, damage claims, and unsatisfactory living conditions. As of the end of 1991, over 6,000 inspections were conducted.

With the fluctuation of personnel coming and going from the command, the Housing Office processed over 1,300 command check outs. In February 1991, a mass consolidation of personnel started with a goal to fill all beds in the complexes. This consolidation is ongoing, and by year's end had resulted in terminating 212 apartments at a savings of \$1.5 million a year.

With 1,400 military personnel living in the civilian community problems are inevitable. The Housing Office response team is tasked with being the Command representative in situations where the sailors are concerned. To date, there have been 272 after hours responses by the Housing Office, which works closely with the Command Duty Officer and the Master-at-Arms.

## TRANSPORTATION

Transportation Division posted the following statistics during 1991:

- Served 170,000 passengers.
- Drove 20 busses a total of over 350,000 miles.
- Drove 62 government vehicles a total of over 480,000 miles.

## SPECIAL SERVICES

Special Services Division played a key role in maintaining the morale of the crew during a difficult yard period. They were responsible for purchasing, and selling at a discount, tickets to events or activities in the community which crewmen could enjoy in their off-duty time. Additionally, they hosted ship-wide picnics and parties and operated the funds for divisional activities.

In 1991, Special Services was responsible for distributing \$21,987 for 117 divisional picnics. The ship's spring picnic cost \$35,378, the summer picnic totaled \$47,996, and the Christmas party cost \$38,850. The total expenditure for the year was \$472,454, with a total income of \$382,140.

# DECK DEPARTMENT

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Total manhours expended: 10,039  
Chipped, sanded, primed: 56 spaces  
Key Ops: 168

## January - March

Deck completed its SCOOP operation, which included the transfer of all material not needed during the overhaul period to a storage area in Chesapeake. The department also played a critical role in the ship's docking, from the steering and maneuvering to supplying lookouts, line handlers, BMOWs, capstain operators and safety observers. Deck was called on to design quarterdeck displays recognizing the ship's receipt of the 1990 Golden Anchor award. Four personnel were sent TAD to the USS Tarawa (LHA-1) during Operation Desert Shield/Storm.

## April - June

In addition to assisting the command in ESWS training, and being responsible for the off-loading and preservation of the Captain's gig, Deck Department began the process of overhaul; chipping, sanding and priming so many spaces that over \$120,000

was spent on tools, lighting fixtures, PPE and transportation. Two people volunteered to help man the USS Midway (CV-41) to assist her transit to decommissioning.

## July - September

With several people at Boatswains Mate Fundamentals and Coxswain school, Deck Department was tasked with beginning the accommodation ladder spaces and the large air squadron berthing areas while continuing the upkeep of spaces during zone inspections. Many of the men volunteered to tutor at Marshall Elementary School and sponsor Boy Scout troops.

## October - December

One hundred percent participation from deck personnel allowed the department to reach 234 percent of its Navy Relief and 288 percent of its CFC goals while completing work on five winches, one large gravity davit and numerous vent plenums and spaces. The year was capped off with the removal of two 60,000 pound anchors and 100 tons of anchor chain.

# DENTAL DEPARTMENT

The Enterprise Dental Department had an exceptionally successful year rendering the highest quality dental care to Enterprise crewmembers as well as providing Oral Surgical support to nine SUPSHIP units. Because of the highly effective dental recall program, Enterprise operational dental readiness increased to and remained at 81 percent.

Laudatory Departmental Correspondence: Dental led in Safety and was cited by Commander Naval Base, Norfolk, Admiral Tobin for safe operations. Because of its strong participation in the "Partners in Education Program" the Dental Department received a Certificate of Appreciation from the Superintendent of Newport News City Schools for "outstanding volunteer service." During the 3M Technical Assist Visit, Dental was lauded by the inspector for outstanding documentation, professionalism, and enthusiastic attention to detail. The highlight of the year was the Dental Department receipt of its second consecutive overall grade of "Outstanding" during the annual AIRLANT TYCOM Dental Administrative Inspection. This significant achievement was the result of superb dedicated teamwork, professionalism and attention to detail. Particular comments from the Force Dental Officer included:

- "easily the best department seen this year!"
- "best military appearance of any department seen."
- "Yeoman efforts by LCDR [REDACTED] and DN [REDACTED] providing Oral Surgical support to Enterprise and nine SUPSHIP units."
- "Special recognition to DT2 [REDACTED] as LPO, maintaining existing programs and in preparation for the inspection."
- "DA [REDACTED] specifically lauded by inspector for superb infection control technique while taking and processing x-rays."

Community Service: In March, the entire Dental Department provided preventive dentistry instruction to the children at John Marshall Elementary School. This "Preventive Dentistry Day" was spearheaded by LT [REDACTED] and was conducted in conjunction with National Children's Dental Health Month. LCDR [REDACTED] volunteered as a basketball official for the Special Olympics. DN [REDACTED] assisted during the Special Olympics. DN [REDACTED] volunteered for "Coming Home Proud II" for Desert Storm peninsula veterans. LT [REDACTED] chaired the highly successful Command Combined Federal Campaign. Enterprise attained 208 percent of its goal, collecting \$114,993 for the Peninsula

Combined Federal Campaign.

Special Recognition of Personnel: DN [REDACTED] and DT3 [REDACTED] were selected as USS Enterprise Junior Sailors of the Month for May and July 1991 respectively. DN [REDACTED] was the Enterprise and SUPSHIPS selectee as the Peninsula Chamber of Commerce Junior Military Person of the Year. DT1(SW) [REDACTED] was Dental Department's representative for Sailor of the Year.

Promotions: LCDR [REDACTED], DTCS(SW) [REDACTED], DT3 [REDACTED] (CAP Advancement), DN [REDACTED], DN [REDACTED], DA [REDACTED], SN [REDACTED] and DN [REDACTED].

Medals:

CAPT J. T. Judkins, DC, USN	Navy Commendation Medal
LCDR [REDACTED], DC, USN	Navy Commendation Medal
LT [REDACTED], DC, USN	Navy Commendation Medal
LT [REDACTED], DC, USN	Navy Achievement Medal
LT [REDACTED], DC, USN	Navy Achievement Medal
DT3 [REDACTED], USN	Navy Achievement Medal

Letters of Commendation: DT2 [REDACTED], DT3 [REDACTED], DT3 [REDACTED], DN [REDACTED]

Letters of Appreciation: DT1(SW) [REDACTED], DT2 [REDACTED], DT2 [REDACTED], DT3 [REDACTED], DT3 [REDACTED], DT3 [REDACTED], DN [REDACTED], DN [REDACTED], DA [REDACTED]. The following personnel received Letters of Appreciation for presentations to Marshall Elementary School Children: DT2 [REDACTED], DT3 [REDACTED], DT3 [REDACTED], DT3 [REDACTED], DN [REDACTED]

Specialized Training Approved:

LCDR [REDACTED], DC, USN - Oral and Maxillofacial Surgery Residency
LT [REDACTED], DC, USN - Prosthodontics Residency
DTCS(SW) [REDACTED], USN - Senior Enlisted Academy
DN [REDACTED], USN - Dental Laboratory Technology, "C" School

Augmentation to Regular Navy:

LT [REDACTED], DC, USN	LT [REDACTED], DC, USN
LT [REDACTED], DC, USN	

# ENGINEERING DEPARTMENT

## A - DIVISION

A- Division has achieved success in incorporating Total Quality Leadership in all work areas, especially the Steam Heat Shop. Initial installation accomplished one heater in 40 days, and by year's end was installing three heaters per week. TQL has become a positive force in A-Division and is achieving its goals of eliminating waste and continuously improving each established process.

Two alterations equivalent to repairs (AERs) were submitted and approved for Emergency Diesel Generators. These alteration will ensure diesel reliability for the life of the ship and save funds because ship's force will be the installing activity.

A-Division was also successful in identifying and pursuing the much needed replacement of the constant steam system. Everything will be in place to commence a systematic replacement of a redesigned service system utilizing lock ring technology with some assistance from shipyard at a substantial savings and to coincide with NAVSEA approval.

Ship's force has picked up additional work from last Work Definition Conference which will also result in additional savings. The majority of this work will be replacement/overhaul of many valves in the chill water systems.

The Valve barge was the most productive ship's force organization during 1991. It completed the overhaul of 800 valves and 116 motors, flame sprayed 300 vent screens, repaired 23 foundations, and overhauled nine pumps while utilizing over 47,000 manhours.

## R - DIVISION

Repair Division started the year with the complete refurbishment of the seven CHT equipment, pump rooms and associated valves and piping. The division also implemented a program to effectively track and complete the literally thousands of jobs assigned to them by numerous other divisions, including repairing the corroded deck in high capacity station 13, and assisting in the installation of 80 hot water heaters. Also, the division developed the first quality assurance program in the Repair organization.

Damage Control Division commenced overhauling the ship's

force high capacity AFFF stations and propulsion plant fire main, finishing Lightwater 14, and making significant inroads on seven more AFFF stations and the fire main. Damage Control Division also worked with Tanks and Voids Division to ensure the overhaul of the ship's 280 floodable eighth deck voids, and with M-Division on the 80 main drain ballasting manifolds, and the ship's 10 low capacity AFFF stations.

## E - DIVISION

During 1991, E-Division accomplished the following work in support of the Complex Overhaul and Refueling at Newport News Shipbuilding.

- Overhauled 97 motors and 95 motor controllers associated with ship's ventilation systems.
- Tested and repaired over 800 relay operated battle lanterns.
- Ripped out numerous 115 VAC lighting circuits for repair or replacement.
- Qualified 49 new electrician watch stations.
- Processed 1,200 shipyard work permits.
- Overhauled 29 1MC announcing system speaker strings, 35 sound powered telephone strings and 200 J-dial telephone lines.
- Completely updated all blueprints for the entire shipboard interior communicating systems.
- Replaced all breaker disconnects in 1S, 4S, 7S and 8S ship's service switchboards in accordance with MACHALT 314-61001.
- Overhauled #1, #3 and #4 Guard Valve Emergency Lube Oil Pump motor controllers.
- Reconditioned the controllers to the chill water circ pump, sea water pump and compressor for #16 air conditioning plant.
- Overhauled the automatic bus transfer devices for the #3 Emergency Switchboard.

### January - March

- Removed battery changing cables from motor whale boat davit.
- Investigated 341 motors and 113 motor controllers for future overhaul.
- Placed the following equipment in lay-up for the overhaul period:
  - 17 JP-5 fuel pump motors.

- 16 Vickers Pump motors.
- Aircraft Electrical Service Station (AESS) line voltage regulators.
- Numerous hangar and superstructure lighting systems.

#### **April - June**

- Replace arc chutes for #10 Vickers Pump motor controller.
- Inspected all 30 amp and 100 amp receptacles for repair or replacement.
- Overhauled #1 Pilot's Elevator controller, door reels, Safe-T-Edge switches and contractors.
- Removed all overhauled port and starboard running lights.
- Overhauled anchor lights.

#### **July - September**

- Completely overhauled the electrical systems in the Captain's Gig.
- Installed 13 new motor controllers in various ventilation systems.
- Overhauled #2 Pilot's Elevator controller, door reels, Safe-T-Edge switches and contractors.
- Removed 52 Aircraft Electrical Service Stations and placed them in storage.

#### **October - December**

- Wrote complete revision to ship's Electrical Safety Instruction.
- Inspected and planned work packages for 23 JP-5 defueling motors and motor controllers.
- Overhauled the Captain's elevator "brain."
- Overhauled Boat and Aircraft crane controller contractors.

### **M - DIVISION**

#### **January - March**

In 1991, the complex overhaul kept M-Division extremely busy. The normal routine of a steaming ship was set aside for the maintenance actions required to bring the propulsion plants back to peak operating efficiency for future deployments. Following a successful Nuclear Mobile Training Team visit, preparations

for placing the ship into dry dock were undertaken. The screws were placed in the dry dock position and the ship positioned on blocks. A detailed hull inspection was performed immediately after all water was pumped from the dry dock. The complex overhaul had now begun in earnest for the men who earned the Red Engineering "E" Award for the second year in a row.

#### **April - June**

Work was progressing steadily on thousands of small pre-arrival discrepancies. Corrections were made on the smallest documented problems such as not having enough thread engagement between a stud and nut holding a flange together. Other major ongoing work by shipyard workers such as removing the main engine rotors was performed carefully under the watchful eyes of M-Division personnel. All the lagging in the propulsion blocks had been removed and carbon steel piping inspections were performed by M-Division "system experts." A highly successful internal 3M inspection was concluded with no Damage Control Discrepancies. Over 300 propulsion plant valves were replaced by M-Division mechanics under stringent Quality Assurance procedures.

#### **July - September**

The Gage Calibration Facility underwent a stringent recertification inspection with no major discrepancies despite being in an overhaul environment. Another internal 3M inspection was successfully completed. All four Main Reduction Gears were inspected and sprayed with a preservative to retard any possible effects from corrosion due to the extended lay up time in required during the yard period. All manifolds in the propulsion plants, shaft alleys, and pump rooms were assigned to M-Division to overhaul.

#### **October - December**

The reserve feed system became available to perform maintenance on and many of the valves in the system were replaced by M-Division mechanics. Over 50 tank and void inspections were performed by M-Division and detailed inspection reports were sent to COMNAVAIRPAC for determination of the necessity for refurbishment. Pump overhauls of the Pot water system were commenced. Preparations for Steam Plant Testing are now being performed.

# EXECUTIVE DEPARTMENT

## CAREER COUNSELORS

Calender year 1991 brought the official announcement of the FY90 CINCPACFLT "Golden Anchor" award denoting Retention Program Excellence. For the first time in its 29 year history, ENTERPRISE received recognition as having the best Career Counseling and Personnel Motivating programs among Pacific Fleet aircraft carriers.

January 1991 also saw the ENTERPRISE Navy Counselor manning going down to one. The Career Information Center was augmented by a Chief Petty Officer from Weapons Department and an Airman from Air Department. This three man staff was tasked with maintaining the established Quality Career Information Program for the crew. Emphasis had to be placed on networking program management and prescribed career counseling interviews being 100 percent accomplished by collateral duty counselors.

As ENTERPRISE entered the complex overhaul and refueling, several challenges were created. The focus of keeping our crew apprised of their active duty and post-career opportunities became a dedicated effort of our command. Measures were taken to make it possible for the CVN-65 Career Information Program to be active and effective, yet not interfere with the ship's maintance efforts.

A career information program was developed whereby two-hour presentations were made to each duty section after the crew's evening meal. Each module of information was taught five consecutive nights, giving the entire crew the opportunity to attend the training. Four modules totaling eight contact hours were presented over 20 days. The curriculum included policies, procedures and Navy programs available to ENTERPRISE sailors. This career information training effort reached nearly 300 CVN-65 crew members. It also proved to be extremely valuable in creating a ground swell of personnel who were able to talk Navy with the knowledge level that encouraged interest and discouraged negative deckplate rumors.

The annual Command Assessment pointed out the strengths and weaknesses. Efforts were made to overcome weakpoints. Notably the "Officer Retention and Counseling" programs was implemented; the CPO community received group training; "Operation Advancement" was conceived and developed to assist

ENTERPRISE sailors in regaining their competitiveness in Navy-wide examinations; and a bi-monthly Captain's Call program was initiated to improve internal communications.

During 1991, BUPERS also began to take measures to reduce the numbers of Naval personnel on active duty. With each change in programs affecting ENTERPRISE sailors, our command kept a commitment to keep CVN-65 sailors informed. Group counseling sessions were developed and presented at such times that all work shifts were afforded the opportunity to attend these briefs without creating a burden of extended working hours. Again this effort supported, rather than conflicted with the ENTERPRISE maintenance efforts.

"Career Information and Counseling" training courses continued during the entire year. The number of trained collateral duty career counselors increased by nearly 30 percent during 1991. This training effort reduced the counselor-to-client ratio to less than 1:15, thereby easing the burden placed on our collateral duty counselors.

The monthly retention activity report was expanded slightly, enabling each Department Head to receive a detailed report of his assigned personnel that were within nine months of their EAOS and their declared career intentions. This subtle change greatly improved personnel management by Department Heads and Division Officers, as well as increased chain-of-command involvement.

Retention activity increased in nearly every month of the year as compared to 1990. The number of sailors continuing their careers increased, and the percentage of those sailors "ineligible" for career retention decreased. The following is ENTERPRISE's statistical data for calender year 1991 retention activity:

### First Term Personnel

Eligible	Not Eligible	Reenlisted	Gross %	Net %
559	128	221	32.1	39.5

### Second Term Personnel

Eligible	Not Eligible	Reenlisted	Gross %	Net %
65	3	51	75	78.5

### Career Personnel

Eligible	Not Eligible	Reenlisted	Gross %	Net %
133	6	114	82	85.7



Our quality oriented retention program yielded the continued active duty service of sailors that will answer the challenge of bringing our Navy into the 21st Century.

At year's end USS ENTERPRISE was named CINCPACFLT FY91 "Golden Anchor" Award recipient, making it only the second consecutive award winner in PACFLT aircraft carrier history.

## PERSONNEL OFFICE

Personnel set up shop in the 32nd Street facility and modeled their operations after a PSD concept. With the Personnelmen responsible for the enlisted service records and the Yeomen responsible for the officer service records, the following statistics were posted for 1991:

### Enlisted actions processed

- 835 receipts
- 317 transfers
- 457 discharges
- 11 retirements
- 10,410 leave papers
- 329 reenlistments
- 3,055 ID cards issued

### Officer actions processed

- 85 receipts
- 54 transfers
- 8 discharges
- 5 retirements
- 848 leave papers

## PUBLIC AFFAIRS OFFICE

During a year in which there were no television or radio studios aboard, and no opportunities to conduct tours of the

ship for the general public, Public Affairs concentrated its efforts on writing and marketing stories about the crew to keep them informed and to enhance their reputation in the community.

Copies of the bi-weekly "Shuttle" newspaper and quarterly "Big E" Magazine familygram have been included as enclosures to the command history. For their efforts, the ship's journalists captured their first Chief of Information Merit Awards in three years by winning five awards in the annual Navy-wide competition. These included:

- First place for "Big E" Magazine in the familygram category
- Third place for "Shuttle" in large afloat newspaper
- Second and fourth place in Print Journalist of the Year (first and second among enlisted journalists) for JO2 [REDACTED] and JO3 [REDACTED]
- First place for JO3 [REDACTED] in sports writing

Additionally, Petty Officer [REDACTED] finished second to a civilian in the military-wide Thomas Jefferson awards for sports writing.

Also in 1991, the Public Affairs Office kicked off its East Coast community relations effort with the establishment of the ENTERPRISE Helping Hands Network. Public Affairs established a framework in which crewmen could sign up for volunteer work and, through careful scheduling, provide maximum assistance to the community with a minimum impact of the overhaul effort.

Eventually the program grew to include 78 crew members who assisted such efforts as the local Special Olympics organization and the Newport News School District's special education program.

# LEGAL DEPARTMENT

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## ***Military Justice***

In 1991, 50 cases were disposed of at special courts-martial, with 31 of them resulting in the accused receiving a BCD in addition to forfeitures, brig time and reductions in rate. Over 30 cases were disposed of at summary courts-martial. The Discipline Officer processed 634 report chits, of which 256 individuals appeared at NJP. The Captain held mast on 55 occasions during this time period. The Legal Officer processed 93 cases for administrative discharge, with 33 boards being held, resulting in 55 other than honorable discharges.

## ***Claims***

In 1991, 23 claims with a total dollar value of \$14,748.52 were processed for crew members who were victims of larcenies

of personal property or damage attributed to acts beyond their control.

## ***Legal Assistance***

The Carrier Judge Advocate and Assistant Carrier Judge Advocate saw over 125 clients on consumer protection, divorce, tax, landlord/tenant, and other problems. A total of 440 notarial acts and 312 powers of attorney were performed, and numerous wills were prepared.

## ***Lectures***

Legal Department provided 18 briefs/lectures to crewmembers including Command Duty Officers and Assistant Command Duty Officers, and Indoctrination Division personnel.

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# MEDICAL DEPARTMENT

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## ***Sickcall/Treatment Room***

Sickcall saw and treated over 17,091 patients during 1991, averaging over 1,400 visits per month. Patients were seen for a variety of reasons, from minor medical problems to medical emergencies.

## ***Pharmacy***

The Pharmacy filled over 10,791 prescriptions, or about 900 per month.

## ***Medical Administration***

Medical Admin provided the following limited services: Over 800 consults were sent to various military and civilian area hospitals for medical appointments; generated 365 Daily Medical Status Reports and Muster Reports; processed 840 security clearances, 2,028 light duty chits and 840 sick-in-quarters chits.

## ***Laboratory***

The laboratory obtained the results of over 35,000 specimens with the help of Portsmouth Naval Hospital. The laboratory drew over 26,000 blood samples, performed 6,000 urinalysis, and 3,000

microbiology cultures.

## ***Immunizations***

A total of 7,126 immunizations were given, or about 600 per month. There were also 1,773 PPD Skin Tests given.

## ***X-Ray***

The x-ray work center shot and developed 644 x-rays. The x-ray machine became operational in mid-August 1991.

## ***Aviation Medical/Physical Exams***

This work center completed 3,120 physicals and 960 electrocardiograms. They were also responsible for ordering 680 pairs of prescription glasses for those personnel who required them.

## ***Preventive Medicine***

The preventive medicine work center provided several services for the health and well being of the crew, including: daily water testing for bacteria, monthly messing sanitation inspections, and monthly to quarterly berthing inspections for cleanliness. They also provided over 1,800 lead screen physicals and 1,560 audiograms for occupational health programs.

# OPERATIONS DEPARTMENT

## PHOTO LAB DIVISION

During 1991, the Enterprise photo lab produced over 30,000 negatives, prints and slides. While unable to process and print on board, due to the shutdown of the processing capability within the photo lab during overhaul, Enterprise sent its production load to FLTIMGCEN Oceana. While providing Oceana with two PHs and photographic supplies, the photo lab sustained its ability to produce quality photography to its customers. In mid-1991, the photo lab covered the USS Enterprise change-of-command, at which time they produced over 1,000 negatives and prints.

## OPS/SFOMS DIVISION

Operations Department's Ships Force Overhaul Maintenance Division began there efforts in January. An average of 15 workers per day attacked a ship force work package of over 170 spaces. Projections were made for the number of man-hours and key operations which would be necessary to complete these jobs. The goals and results of these efforts can be shown as summarized below. Progress toward these goals is shown on enclosures (1)

and (2).

	<u>Man Hours</u>	<u>Keyops</u>
Total work scheduled:	25,906	823
Completed as of 31 DEC 91:	11,440	217
Ship's Goal as of 31 DEC 91:	11,487	347
Level Load Goal as of 31 DEC 91:	7,658	230

Manpower utilization based on 12 workers for 1991: 62.98%

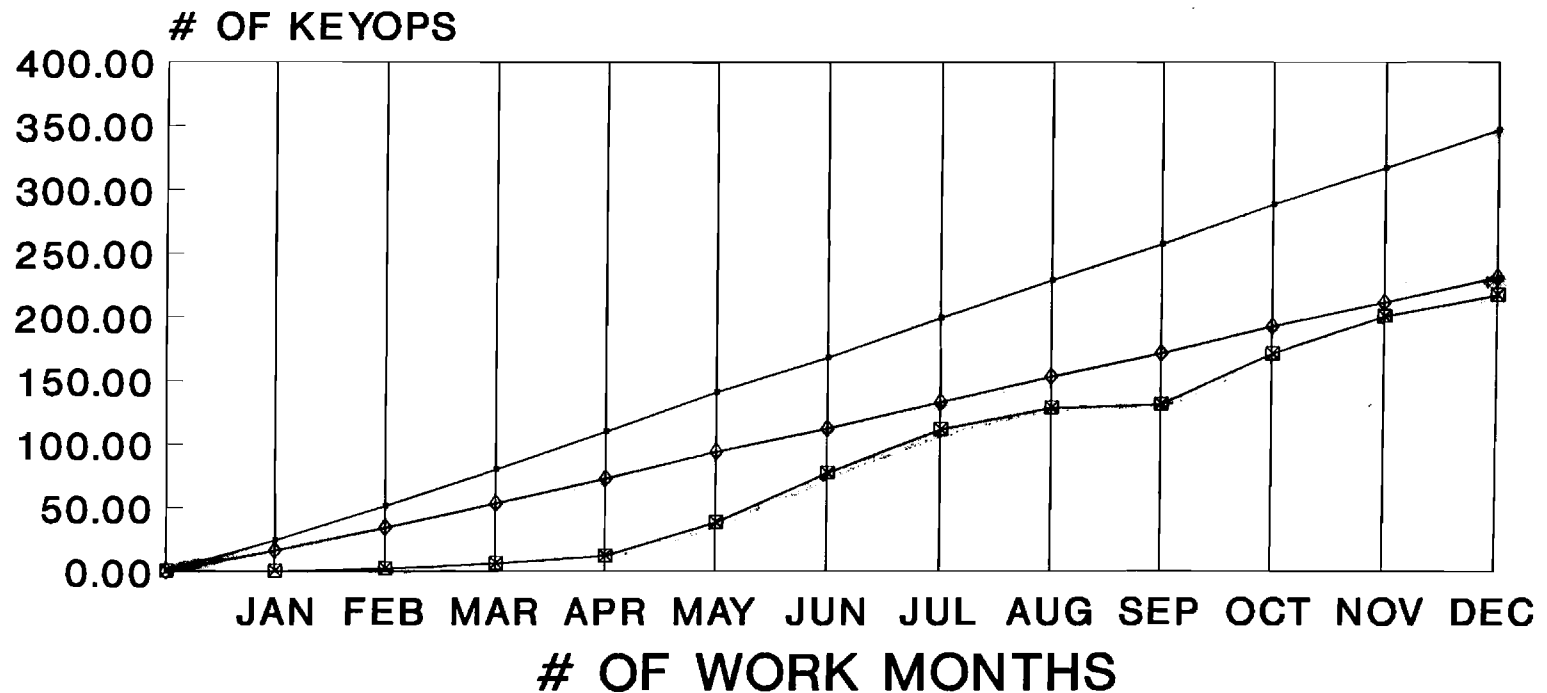
Manpower utilization based on 46 workers for 1991: 12.32%

## TRAINING DIVISION

Operations Department conducted in-rate training for all operations rates totaling 2,865 man-hours. The department has 21 people qualified in basic CPR. In-rate training included lectures, discussions and sending three junior people to underway ships. Five people attended rating and leadership schools and five others attended Shipboard Fire Fighting school. In conjunction with the ship's SFOMS work package, safety and hazardous material handling were high priority lectures and received extensive training. Four SFOMS workers received Quality Assurance PQS training and are now qualified QA Inspectors.

# KEYOPS VS TIME

## 1991



—●— CO'S GOAL

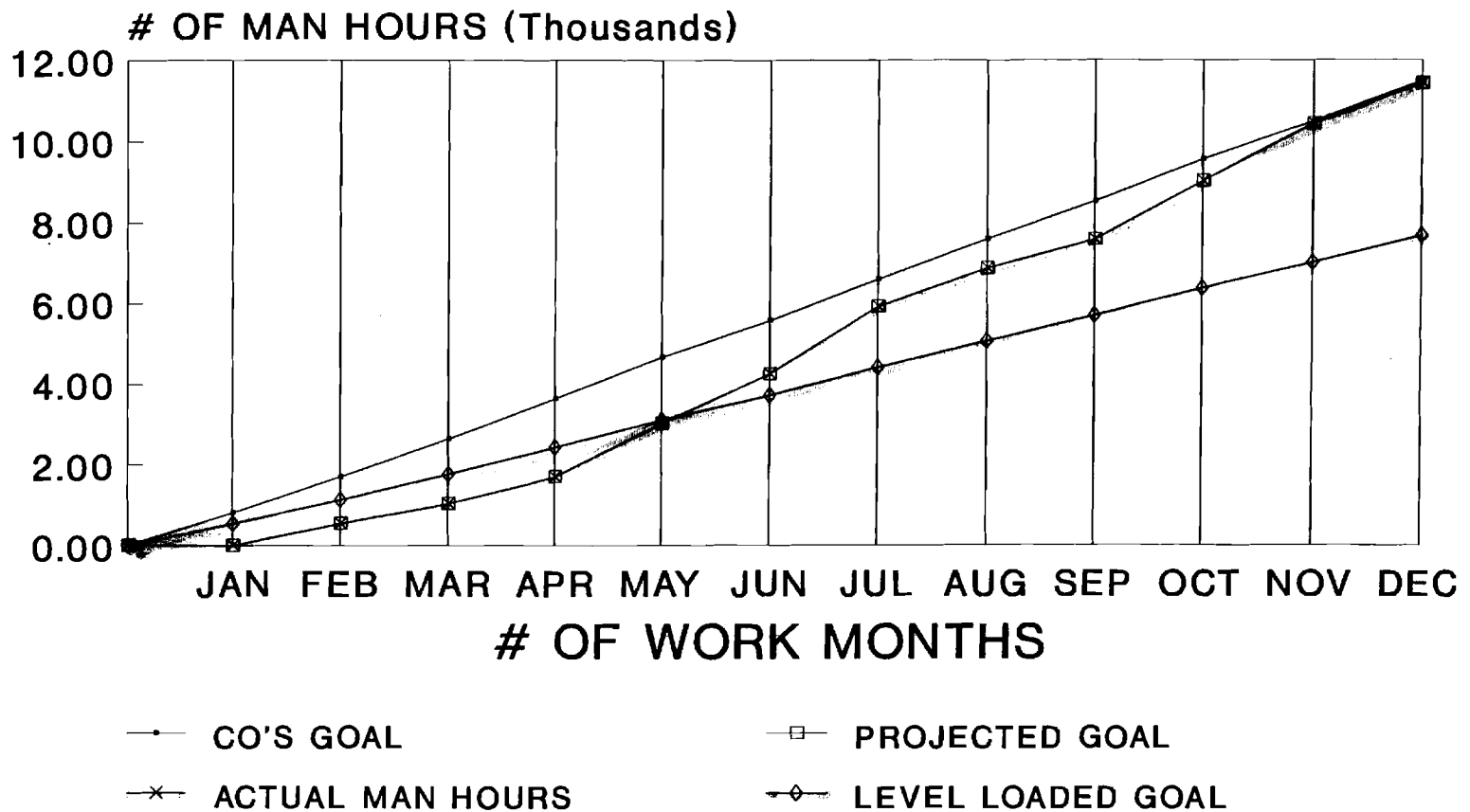
—□— PROJECTED GOAL

—x— ACTUAL KEYOPS

—◇— LEVEL LOADED GOAL

# MAN HOURS VS TIME

## 1991



# OVERHAUL DEPARTMENT

USS ENTERPRISE's current Refueling/Complex Overhaul (RCOH), the most extensive such Naval industrial project ever undertaken, commenced on 8 January 1991 at Newport News Shipbuilding and Dry Dock Company. An Overhaul Department was established to perform most of the old Maintenance Department's functions; to monitor and direct the role of the ship's force in the RCOH; and to ensure minimal interference with shipyard/contractor work. In August, the Ship's Force Overhaul Management System (SFOMS) component became a separate department for better management of ship's force industrial efforts at the deckplate level. Overhaul's specific duties remained as follows:

- To track ENTERPRISE's progress against Newport News Shipyard and Ship's Force Work Package (SFWP) objectives and RCOH milestones.
- To draw attention to RCOH accomplishments or problems and conflicts as they occurred, and to speak or act for the Commanding Officer and the ship on overhaul concerns, issues and resolutions.
- To orchestrate weekly overhaul progress reviews for the Captain, his senior leadership team and the departments, and to provide overhaul status reports, twice monthly, to the Type Commander.
- To serve as the point of contact for the Supervisor of Shipbuilding, Newport News, and for COMNAVAIRPAC Det Newport News, in their roles on our behalf with the shipyard, COMNAVSEASYSKOM, and other outside Navy commands having RCOH interests at stake.

CAPT John P. Dinger, formerly ENTERPRISE's Operations Officer, served as Overhaul Coordinator since the Department's inception, and in 1991 headed an organization of approximately 20 officers, 18 CPO's and 200 junior enlisted men. The department also included the Light Industrial Facility (LIFAC) in Hampton and the Integrated Logistics Overhaul (ILO) facility in Portsmouth.

Overhaul Department, as shown on the organizational diagram, fulfilled its charter last year through assigned duties of several divisions. Most reside under a Ship's Maintenance "umbrella" function, headed by an experienced Maintenance LDO — who also has charge of Intermediate Maintenance Activity (IMA) coordinators and the Department's overhaul assistant responsible for liaison with the shipyard.

## EMO DIVISION

The Electronics Material Officer (EMO) and his organization numbered over 100 personnel and were a part of the ENTERPRISE Operations Department prior to the start of overhaul. They were integrated into Overhaul at the outset because of their proprietorship of onboard combat systems, whose rebuilding is a pivotal RCOH milestone, and due to their profound involvement with the overhaul. Two EMO divisions were established: Combat Systems/Shipboard (CSS), responsible for electronic equipment maintenance and removal/reinstallation onboard; and Combat Systems/LIFAC (CSL), which repaired or rehabilitated equipment taken to them. During the year, several key overhaul issues were worked through the EMO's desk, including the replacement (vice repair) of the AN/SPS-48C and AN/SPS-43C radars; planned communications center Shipalts; the CIWS, NSSMS, and NTDS offloads; and an involved electronic systems manning review. The EMO also controlled microcomputer repair, STU-III secure-voice management, handheld radio channelization, copier maintenance, and damage control maintenance for over 160 of the ship's spaces under Overhaul Department cognizance.

## QUALITY ASSURANCE

During 1991, the QA Division (averaging 20 personnel) passed two Supervisor of Shipbuilding, Newport News, inspections of all TYCOM QA Program requirements, and also conducted a large number of QA audits of all types. Fifteen QA Supervisors, over 200 Quality Control Inspectors, and five Controlled Material Petty Officers were trained, qualified and designated by the division. QA also researched, developed and approved over 100 Level A Controlled Work Packages for electrical, hull and mechanical systems, and over 5000 Level C Work Procedures for overhaul, rehabilitation and maintenance. The division codified 10 procedures for repetitive tasks to ensure high-quality results, and processed 28 shipyard workmanship discrepancies. A special achievement was QA's direct contribution to the first ever successful hydro-testing of JP-5 systems by a ship's force — a requirement previously met only by shipyard level expertise. ENTERPRISE benefitted for QA's audits, which were key contributions to our passing COMNAVAIRPAC's September

inspection of our 3-M Program. ENTERPRISE's Zone Inspection Program, considered a model for carriers in overhaul, was also administered by the Assistant QA Officer.

### 3-M OFFICE

The ship's Maintenance/Material Management (3-M) office was made part of Overhaul because of the ship-wide role it plays, even during a RCOH. Although a vessel undergoing overhaul is not a candidate for a formal 3-M Program inspection, ENTERPRISE received a NAVAIRPAC 3-M assist visit in September, during which Inactive Equipment Maintenance (IEM) preservation and lay-up procedures were reviewed. ENTERPRISE's program, managed by a division numbering only five personnel, was found effective and in full compliance with applicable CNO and CINCPACFLT 3-M directives.

### ADP DIVISION

The department's Automated Data Processing (ADP) division has been at the heart of our ability to track, display, deconflict and forecast the many ingredients which compose the SFWP — all in an effort to illustrate progress, or lack of it, towards RCOH objectives. For most of 1991, Overhaul's databases, which are updated constantly from departmental inputs, reflected progress in terms of ship's force manhour completion percentages and like figures for overhaul jobs, key operations, material expended, etc. By year's end, however, ADP had almost completed a conversion (on its own initiative) to a new, more realistic representation of RCOH progress against a set of nine overhaul milestones: undocking; ALRE testing; steam plant testing; combat systems testing; cold ops; hot ops; sea trials; and redelivery. This approach was most useful as a management tool for indicating areas requiring shifts in ship's force attentions, in order to better support attainment of a milestone. ADP composed an extensive series of graphics and spreadsheet status summaries every week for the chain of command and the other departments, and otherwise made practical, essential contributions to the Overhaul Coordinator's regular progress meeting briefs and message status reports. Because of the division's considerable computer resources and its programming expertise, ADP was called upon to create and emplace an automated Brow Security Program with the means to log, by name and time, every crewmember arriving on or departing from the ship. (This program would later be streamlined with the incorporation of barcode-reader technology.)

### ILO DIVISION

The Integrated Logistics Overhaul (ILO) division, a contingent also under the Maintenance Officer, worked principally out of its remote site at the St. Julian's Creek Annex of the Norfolk Naval Shipyard. Comprised of approximately 16 personnel, this division served as the control point for the entire ship's overhaul logistics needs, and from the overhaul's start has managed HM & E and Q-COSAL stock. ENTERPRISE's ILO office is actually one part of an ILO network designed for these purposes, Navy-wide, and as such is able to interact continually with the rest of the system to represent the ship's needs for material and spare

parts stemming from the RCOH. ILO's critical responsibilities throughout the year extended to procurement, upkeep, and disposal of the command's hundreds of technical publications and equipment documentation.

### TIC/Production Support/TQL

The Ship's Technical Information Center ("TIC Shack"), headed by CDR [REDACTED], is actually the other main "technical" component of the Overhaul Department, and is housed in one of the ship's Elevator #1 trailers. TIC manpower held at around 24 personnel for most of the year. During 1991, TIC was tasked chiefly with production support to the shipyard and ship's force, through processing of all work permits (for both the yard and ship's force, nuclear and non-nuc); all hot and cold work permits; access requirements for 3,100+ ship spaces; and all non-nuclear tagout actions. The Fire Monitor Division (to be renamed the Hotwork Division in 1992) was responsible for on-scene monitoring of all on-board hotwork evolutions, general precautionary patrolling of shipboard work areas and crewmember training in these areas, and the regular ship's force overhaul coordination meetings held twice a week in ADP. These meetings were held to coordinate, deconflict, and adjust or reschedule ship's force work. The Production Support Officer was tasked with implementing in ENTERPRISE the Navy's Total Quality Leadership (TQL) Program, and basic TQL training for all "khaki" crewmembers. TQL Program instruction was to start early in 1992.

### Admin / Supply / Training / Safety

The department's administrative support element, worked in the Overhaul Coordinator's flight deck trailer and took care of his correspondence and scheduling needs; prepared and processed normal departmental requirements (evals/FITREPs, awards, notices, etc.); assembled overhaul progress meeting agendas and generated the ship's bi-weekly overhaul status report; and coordinated most shipboard visits by VIPs and those attending RCOH Quarterly Progress Review (QPR) conferences.

The Overhaul Admin Officer oversaw departmental supply matters, with the help of a senior Safety Petty Officer, a small support contingent and divisional SPOs.

The Assistant ADP Officer acted as Training Officer and oversaw PQS, GMT, in-rate and other personnel training actions, aided by a full-time departmental Training Petty Officer and divisional TPOs.

Overhaul's Safety Officer function in 1991 was actually shared among the divisional Safety Petty Officers. A Chief Petty Officer working directly under the Maintenance Officer performed an informal safety monitoring program covering safety concerns, discrepancies and "BZ's" throughout the ship.

In May, Overhaul prepared itself for NAVAIRPAC's Command Inspection Program visit onboard, although they found that the program makes no explicit provision for examining ad hoc shipboard departmental organizations, such as SFOMS. In preparation for the August ENTERPRISE change of command, Overhaul took the lead in preparing and presenting the consolidated ship's



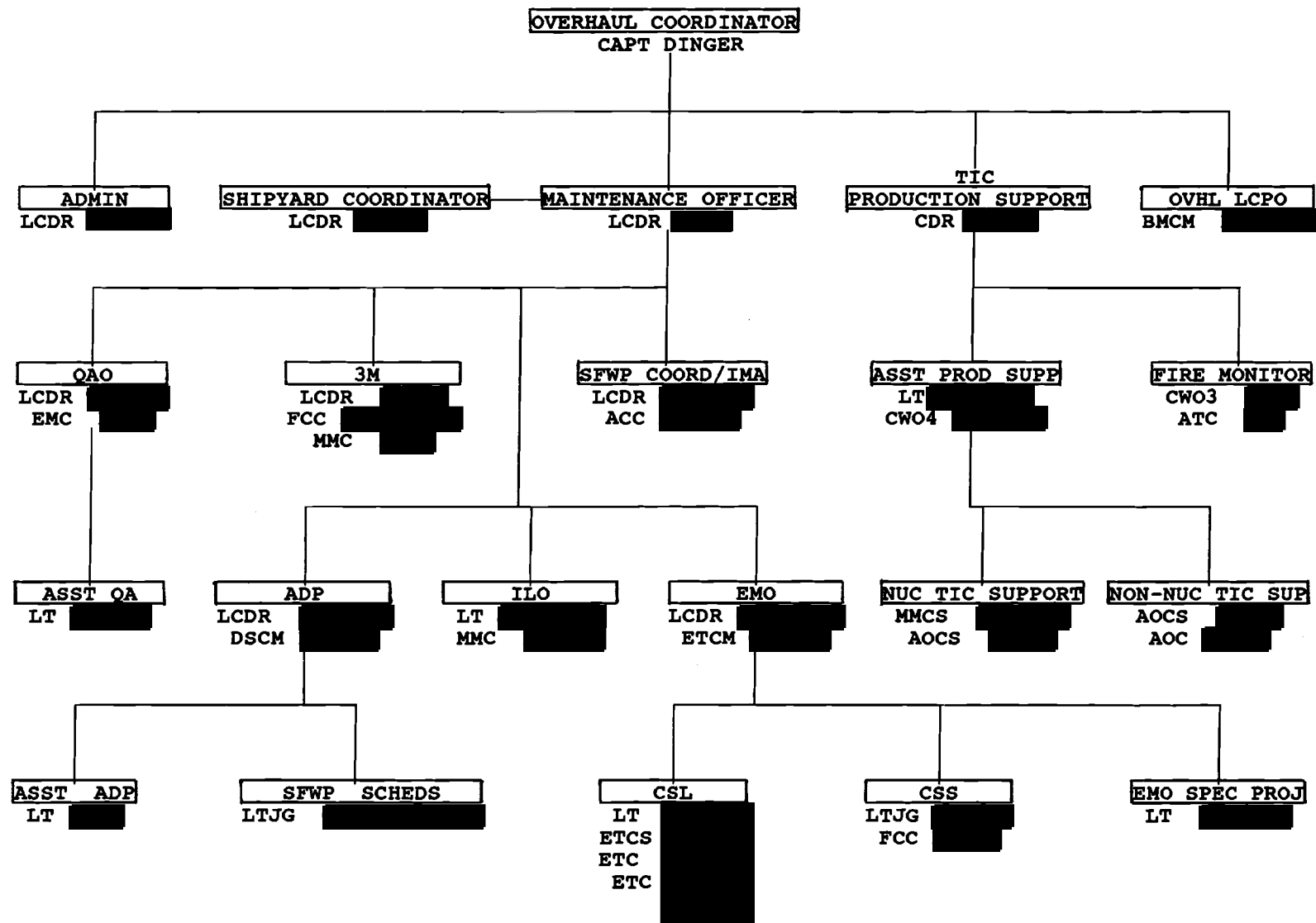
brief to COMNAVAIRPAC, VADM Kohn, and to then PCO, Capt. D. C. Roper.

The Overhaul Department hosted other Flag officer visits throughout 1991, including a call in December by COMNAVAIRLANT, VADM Less. The Captain and the Overhaul

Coordinator made a comprehensive presentation to him on the RCOH status, goals and related concerns. This was COMNAVAIRLANT's formal introduction to ENTERPRISE, and the brief and visit plan would serve as the models, with only minor retailoring from time to time, for a succession of Flag visits expected in 1992.

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OVERHAUL DEPARTMENT ORGANIZATION/CHAIN OF COMMAND - DECEMBER 1991



# RELIGIOUS MINISTRIES DEPARTMENT

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## January - March

During these early months of the period of overhaul, the Command Religious program took on new and innovative forms of ministry. Monthly prayer breakfasts were initiated with attendance topping 50 people. Catholic and Protestant worship continued to be offered weekly on Sundays as well as mid-week Mass and Protestant Holy Communion service. Additionally Christian films were offered by the Command Chaplain dealing with marriage and the family.

## April - June

Monthly prayer breakfast continued to be enjoyed by many crew members. A memorial service was conducted May 2 for Airman Phillip A. Guthrie. During this quarter, both the Command Chaplain, CAPT Terry D. Moritz, and the Roman Catholic Chaplain, CDR [REDACTED] retired from active duty. LCDR [REDACTED] became Command Chaplain and LCDR [REDACTED] reported aboard for duty as Assistant Command Chaplain.

## July - September

The Department continued supporting the Command through heavy counseling loads, religious services and assistance to the Command Navy-Marine Corps Relief Society and Family Advocacy Program. A memorial service was conducted August 6 for AG3 Michael Ralston and August 21 for DPSN Arthur James Watkins. Departmental involvement in the Partners-in-Education program was 100 percent, with all hands reporting they found this program rewarding both to the students as well as to themselves.

## October - December

Preparation for Thanksgiving and December Holidays included a November 27 prayer breakfast highlighting Thanksgiving, a Christmas Eve Mass, and a Christmas Day Service of carols and selected scripture reading. Additionally, the department was recognized for making the highest per capita donations during the Command's Combined Federal Campaign Drive.

# **SAFETY DEPARTMENT**

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## **January - March**

Training was the name of the game for the first quarter of 1991. First we trained our people in asbestos identification and analysis. This allowed us to give extremely quick turn around times for all the hundreds of asbestos lagging samples that came to us for identification. In addition, we were schooled in clearing procedures for spaces that were returned to us after ship yard asbestos removal had taken place.

We were also called on to make recommendations for equipment and tools needed to complete the lead paint removal projects throughout the ship. After taking numerous samples of airborne contaminant levels during the various removal methods, we were able to select the most effective tools, procedures, and equipment to best protect our people and speed up their work.

## **April - June**

With the tremendous increase in services provided by Safety to the asbestos removal efforts, we began looking for additional space to set up a laboratory on the ship to accommodate our new equipment and provide space to analyze samples brought to us. We took over an AIMD space, fixed the air condition unit and set up our lab. From that lab we are now able to do airborne lead sampling, asbestos identification, hearing conservation testing, heat monitoring, lighting analysis, ventilation testing and other operations with state of the art equipment and trained men to accomplish the work.

## **July - September**

The heat of the summer gave us the additional workload of doing heat surveys and conducting more training. By now, we had five

fully trained Petty Officers in Safety who could identify asbestos and provide next day service for samples submitted. We also took on the "old way" of doing things by taking to task the idea that floor tile that contained any asbestos should not be purchased or installed on the ship. Federal law allowed floor tile with less than one percent asbestos to be called asbestos free. This allowed installation but would not allow removal without the extremely costly "asbestos tile" removal procedures and disposition. This insistence of not installing one percent tile became an issue Navy wide and it has now been decided that it will not be installed, nor will it be purchased in the future.

## **October - December**

All areas were kept in motion with the holidays coming up. Captain Roper decided to address the entire crew to expound on his philosophy of TQL in a joint Safety Standdown presentation provided by the Safety Department. We arranged for the meeting place (the Hampton Coliseum), provided the speakers, and made all the arrangements for the standdown. "Drive safe" was the main thrust of the presentation, with home fire safety as the secondary topic.

The first edition of a monthly publication was begun depicting the safety statistics of the command in comparison format that allows quick analysis of how each department is doing compared with all the others.

A self-produced video, to be used for Indoctrination classes, was begun. This included some of the many facets the Safety Department deals with on a daily basis.

As the overhaul continues toward completion, safe working practices continue to be emphasized and enforced.

# SHIP'S FORCE OVERHAUL MANAGEMENT SYSTEM DEPARTMENT

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Ship's Force Overhaul Management System Department was officially established in June 1991. Originally a function of Overhaul Department, the unique scope of Enterprise's overhaul and the large amount of work designated for ship's force personnel necessitated forming SFOMS as a separate department. The department is comprised of nine divisions with nearly 400 personnel from virtually every rating in the Navy. Divisions include those listed below, as well as an administrative division.

## Tanks and Voids Division

Tanks and Voids division was tasked with the primary responsibility of preserving and repairing all below deck tanks and voids for the Enterprise's complex overhaul and refueling. Tanks and Voids has made significant strides in structuring and implementing an organization accountable for one of the ship's most difficult jobs during the overhaul.

During early 1991, the division laid the administrative foundation for the tracking of this \$120 million dollar task. An innovative Type Commander data base was initiated and installed for this purpose. While this was in process, personnel were trained on all aspects of Navy Occupational and Safety Hazards associated with the nature of work to be performed. Several key senior petty officers were qualified as gas free engineers, tank inspectors and quality control inspectors. Tanks and Voids division morale was notably boosted by an article that appeared in the August 1991 edition of All Hands magazine detailing a description of the unique job being performed.

By the close of 1991, all of the over 600 tanks and voids that the division took responsibility for were inspected. The completion of this major milestone represented a critical accomplishment for the division. Procurement of the unique equipment required for their industrial effort was again a major achievement for the division. The division's first Navy Achievement Medal was awarded to the divisional supply petty officer in recognition for his outstanding efforts in making this happen.

Another leading achievement was the completion of over 30,000 industrial manhours without mishap. The division's ability to achieve this level of production effort was due to the self-sufficiency and innovation of its crew members. All of the procedures and equipment for this first time Navy effort were developed

and implemented at the deck plate level. Everyone from E-1 up had an input. Each team member found personal satisfaction in seeing their inputs come to life.

In the continued spirit of seeking cost savings for the Navy, in 1992 the division will air test tanks and voids as the final step in completion of the work package. This effort will ensure the watertight and structural integrity for Enterprise's tanks and voids in the future and is equivalent to a \$4.5 million industrial effort.

Tanks and Voids division's success has been and will continue to be equivalent to the spirit, innovation, and determination of the deck plate sailor. Their ability to set out and achieve what in the past has been the exclusive domain of industrial shipyards is a lasting testimony to their "outstanding" efforts.

## Ventilation Division

### January - March

The Ventilation Division was established as a separate division under the authority of the SFOMS coordinator. Manning for the division came from various departments and was still in progress but nearly complete.

Newly assigned supervisors attended the ship's force work package training conducted by COMNAVAIRPAC representatives along with the quality control inspector training given by the ship's quality assurance division.

Requirements for personal protective equipment were established by the ship's industrial hygienist. All division personnel were fitted for proper size respirators and received formal and on-the-job-training in performing their assigned tasks.

A general plan was formulated to complete the cleaning and repair of 531 ventilation systems. Ventilation repair teams were established to perform the work. Unforeseen tools and equipment not previously ordered prior to the start of the overhaul were ordered. Repair teams started the production effort despite numerous tool and parts shortages.

### April - June

Ventilation repair teams started to become familiar with the job at hand and were progressing ahead of schedule. Ventilation Division production task control forms were constructed and approved for use by Ship's Quality Assurance Division as standard

operating procedures.

A plan was finalized involving Newport News Shipyard, the valve barge and the light industrial facility to remove, repair, prime and paint 450 of the ship's outer surface ventilation screens.

The division also directed Newport News Shipyard to install a steam and water line to the filter cleaning shop prior to the ship securing steam onboard so ventilation air filters could continue to be cleaned throughout the overhaul.

### **July - September**

Arrangements were made to clean Engineering and Reactor Departments ventilation ducting that was removed by Newport News Shipyard workers and was being stored in their warehouse. The Engineering Department's ventilation systems were surveyed to obtain specific cleaning requirements necessary to fulfill the job.

### **October - December**

Ventilation Division had successfully completed cleaning and repairing a total of 167 shipboard ventilation systems. A total of 293 outer surface ventilation screens were removed from the ship, 250 of which had been repaired, repainted and stored awaiting reinstallation. The division is presently on track with projected overhaul milestones including the crew move aboard.

## **Tools Division**

### **January - April**

The division continued to receive tools ordered prior to the commencement of the overhaul. As each shipment of tools was received, the mission and operating procedures for the tool room were expanded and redefined.

Transportation continued their high pace efforts, ferrying hundreds of pallets per month from the SFOMS warehouse to the ship in preparation for the continued upswing of the ship's productivity.

Rigging was in the infancy stages. On the job training with an emphasis on personnel safety was provided by the ship's Bos'n to a few selected petty officers.

### **May - August**

Standard paint grinding tools were found to be producing excessively high levels of air-borne lead dust. Alternate methods and tools were researched in order to bring the lead levels down to safe, acceptable levels. The mini-flushplate paint chipper from DESCO Tools was selected and 120 were open purchased.

Transportation continued as before with only the slightest hint of a slow down of ordered overhaul material.

By June, rigging was a full scale operation. The selected petty officers were fully rigging qualified, as well as their crews, and had several hundred man hours credited toward the rigging key-op.

### **September - December**

The mini-flushplates arrived and training for use and care was immediately provided to the ship's crew. They proved to chip paint faster with less air-borne lead concentrations.

Transportation leveled out to approximately 100 pallets of overhaul material per month.

Rigging leveled out to approximately 15 jobs per month. As of December, the rigging crews had saved the military \$70,000.

Spray paint teams were formed and training was conducted by the Binks technical representative in November. All the extraneous equipment was gathered and checked out, and the teams were ready for their first spray job scheduled in January.

## **Head Rehabilitation Division**

The division, which was originally established under the Overhaul Department, maintained 47 personnel. Under the NAVSEA Self-Help Habitability Program, 74 sanitary spaces were identified for repair. With diligent effort on the part of all concerned, production began eight months earlier than originally scheduled.

The sanitary space repair project includes a number of operations. The most labor intensive are soil drain vent pipe removal and replacement, corrosion resistant furniture replacement, and preparation, and priming for decks and final paint out.

At the close of the year, no one job had been completed, but 10 percent of the spaces were approaching the 75 percent mark. Considering material delays, this has been an outstanding effort. It is estimated that the entire project is 41 percent complete.

## **Lagging Division**

Lagging Division was tasked with completing required lagging and insulation repairs and replacements identified in the ship's force overhaul work package. The division was specifically prohibited from removing asbestos lagging and insulation materials.

The division met the challenge early of establishing every aspect of a new work center: chain of command, training production control, lagging teams, administrative, quality assurance, etc. Manning for the 45-man division came from various ratings from the existing departments on the ship. The senior personnel were trained at SIMA, Portsmouth, and then came to form the core of production, job safety and training aspects of division operations. Along with lagging and insulation repair teams, job scoping and asbestos sampling teams were established with concentration on asbestos safety precautions. Production personnel were properly fitted with, and trained on, respirators as well as being trained in "suiting up" procedures. For most team members, lagging and insulation repair techniques and procedures were learned as OJT. Quality assurance procedures and requirements were implemented early in the "start work" process.

Lagging Division's hard work and effort was recognized by award of the SFOMS Department "Golden Wrench Award" for the first quarterly overhaul period. This distinction was earned for "most efficiently utilizing manpower through good management and training procedures while maintaining a top-notch safety record."

By the end of 1991, Lagging Division had completed required repairs in an impressive 483 spaces identified in the ship's force overhaul work package.

## **Light Industrial Facility (Mechanical)**

After more than a year and a half of planning and hard work, the SFOMS Light Industrial Facility (LIFAC) began operation as the first ever facility of its kind. It is manned by ship's force and dedicated to supporting the SFOMS function and various Ship's Force Work Packages during the COH/R.

The LIFAC is manned by 26 enlisted men and one officer. The men are drawn from the HT, DC, AD, AZ, AMS, and AS ratings. A total of 26 machines from shipboard repair ships and 23 new machines purchased by COMNAVAIRPAC are used to perform various tasks including welding, pipe bending, sheet metal and heavy steel fabrication, sandblasting, painting and engraving.

## **Cable and Weight Division**

Cable and Weight Division was formed to remove dead-ended and unused cable to make room for new combat system ship alterations which will be installed during the complex overhaul. The division began the year with 57 personnel and finished with 43, completing a total of 33,328 manhours.

### ***Cable Team***

The five teams which compose the cable part of the division started the year working from the Ø11 level down and finished the year on the Ø3 level. Primary areas of concern were near CIVIC and CDC since this is where the majority of the SHIPALTS will occur. The teams succeeded in pulling 286,207 feet of cable which accounted for 86,549 pounds.

American Systems Engineering Corporation (AMSEC) provided valuable training twice during the first quarter and every quarter after that. Over 100 personnel from Cable and Weight and 'E' divisions participated in the training centered on the Carrier Life Enhancement and Repair (CLER), removing of cables, and repairs to ship's cableways.

During the year, the division was involved in ongoing preparations in obtaining a closed container for storage of asbestos containing, armored cable. Contracts were signed and the first dumpster arrived in December.

### ***Weight Team***

The Weight Team began their overhaul by removing the ship's port side aft incinerator. During the summer, the TARPS trolley tracks were removed from the overhead in MSC. The last major project was accomplished in August and consisted of removing the platform below the round-down on the fantail. Numerous small projects were ongoing in the individual departments throughout the ship's workspaces. The team succeeded in removing 33,194 pounds from the ship for a total of 199,743 pounds (nearly 100 tons) for the division.

## **Berthing Rehabilitation Division**

From Jan. to Nov. 1991, the division performed rehab of berthings with aft berthings having priority for Move Aboard Aft in 1993. As of November, the division's goals were refocused to completing Enterprise's 81 crew berths (4,239 sleeping surfaces) by May 1993, and 26 Airwing/Aircrew berths (961 sleeping surfaces) by May 1994. Of the 107 shipboard berthings, eight berthings (659 sleeping surfaces) could not be worked due to Newport News Shipbuilding work. As of year's end, Enterprise crew berths were 46.6 percent complete with an overall completion of 45.9 percent.

From February to June, the division had a detachment of eight personnel from St. Juliens Creek Annex. They rehabed lockers, racks, backpanel, headboards and footboards. They also repaired handles, linkages, hasps and drawer tracks.

The issue of who would rehab staterooms was resolved in November. Berthing and Head Hab divisions would each supply three people to a Stateroom Team, to commence work in early 1992. All staterooms were surveyed to determine the scope of required work and materials.

# SUPPLY DEPARTMENT

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## January - March

Supply Department spent much of the first quarter supporting Operation Desert Storm. Screens for critical parts were received and processed daily and the Aviation Support division was heavily involved in a large scale cross-decking operation. By the end of the conflict, Enterprise had transferred more than \$300,000 worth of spares to aviation units in the gulf.

Despite the gulf war, the Integrated Logistics Overhaul (ILO) continued as scheduled. All off-ship material came under the cognizance of the Aviation Support Officer, at FALSC NAS Norfolk. A complete wall-to-wall inventory of the Q-COSAL at Portsmouth began on schedule and the turn-in of the AVCAL commenced. The COMNAVAIRPAC detachment in Newport News began the DLR reconciliation process. The Material division at the D.D. Jones warehouse in Chesapeake continued to load OSI information in the database for future retrieval and backload. Stock control continued preparations for the upcoming SMI in May.

Supply services began to work toward a routine in their new locales. Food service refined the process of feeding on two different decks and greatly reduced waiting times by the end of the quarter. Disbursing tightened up accountability and moved check issuing operations to the FAF and under the positive control of the Disbursing Officer. The travel function moved from 32nd Street as well and began operations on the FAF. February saw the grand opening of the FAF store for the Ship's Servicemen. Although not very large, it was stocked to support the duty section and shift-work personnel. The hours were 1800 to 2200 daily.

## April - June

The second quarter was climaxed by the Supply Management Inspection held in late May. The months preceding the week-long inspection paid off as each division passed. The Service divisions did extremely well with many personnel receiving laudatory comments from the inspectors. The Administration section and Food Service division were the standouts with only a few exceedingly minor discrepancies noted.

Supply stood up the Supply Overhaul and Rehabilitation (SOAR) Division in May to begin work on the departmental SFOMS package. The initial team comprised 18 personnel, largely Food Servicemen. The division officer also took charge of the 3M division as well to form a central focal point for all main-

tenance issues.

The AVCAL/COSAL reconciliation process continued on schedule. CNAP and stock control personnel were working on an initial Gross Inventory Adjustment (GIA) over \$30 million. Aviation support personnel continued to work stock located at FALSC for turn-in and stowage. Material previously stowed on the warehouse deck was stowed on assembled K-racks.

Inventories continued at the Q-COSAL site in Portsmouth. Items were segregated and non-RFI material being worked to recapture RFI status. Multiple inventories were conducted to ensure that manual records matched automated SUADPS registers.

E-Mart physically moved to consolidate stock outlets and free up personnel for other duties. The range and depth of available line items increased to include about 850 line items. Besides normal office supplies, E-Mart carried a large multiplicity of safety-related components.

## July - August

The reconciliation process finally came to a conclusion. The final GIA figure to be posted was less than \$3 million; a substantial difference from the original working figure. All DLRs were processed for turn-in and Enterprise completed the last of the AVCAL offload. Nothing remained in the FALSC warehouse but consumable material.

The inventory process continued for Q-COSAL. The reconciliation was just about completed and a recorder listing was forwarded to the Ship's Parts Control Center (SPCC) for review.

The Location Audit Program (LAP) for all material at the FALSC site began in earnest. Records were stripped of locations in the MRF and added back in as verified. Simultaneously, items were segregated in Vidmar cabinets and pallet rack locations. This was done to facilitate the future offload and provide an additional edge on inventory validity.

The supply service activities continued to improve customer service despite the industrial environment. The retail division began a radical markdown/offload program to reduce on hand inventories. Enterprise entered the shipyard a year ago with a \$180,000 inventory. Aggressive retailing reduced that figure to a more realistic balance of \$100,000 by the end of this quarter.

The Food Service division excelled during this period in its planning and execution of the Change of Command ceremony held at the Mariner's Museum. Despite inclement weather, a superb



reception was carried out smoothly and professionally.

### **October - December**

The LAP of all material at the FALSC site was completed before Christmas. The Readiness divisions began to gear up for the offload of all AVCAL consumable and excess material.

A reorganization of the Readiness divisions was completed with Stock Control moving to the FALSC site. This allowed for greater control of the material inventory/offload and its inevitable role in the financial process. The Customer Service section of the Stock Control remained on the ship, but was reorganized under the Material division. This shift permits greater control of the ILO process during the final offload and reconciliation stage. Another reorganization along more traditional lines is anticipated for the backload phase.

The Q-COSAL inventory has been completed and the initial

reorder was scheduled for mid January 1992. Shortfall was about 4,500 line items.

The Fleet Accounting and Disbursing Center held an assist visit for Disbursing operations in November. Significant improvements were noted in accountability and pay record maintenance.

The Ship's Store achieved an inventory level less than \$75,000 and realized stock turn for the first time in two years.

By year's end, the overhaul work had completely gutted the laundry and dry cleaning shop. Retail activities were concentrated to the main store of the ship, a small walk-up store on the FAF, and various vending and amusement machines in the ship and FAF. Food Service storerooms were being overhauled by the Supply rehabilitation team. The Material division closed E-Mart and began consolidating on board material for offload and turn-in. The supply office remained intact although heat and ventilation have been secured.

# TRAINING DEPARTMENT

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## ESO/ADV DIVISION

ESO/ADV Division processed 2,900 Navy-wide, and over 1,100 Military Leadership exams, and logged 5,500 military courses. Enterprise was ranked number one in Tuition Assistance money disbursement with a 1991 total of \$370,000, which supported crew members in pursuing higher education goals. This contributed to the advancement of over 600 shipboard personnel, a 20 percent increase over 1990.

## CAAC DIVISION

CAAC is responsible for substance abuse training and counseling for all hands. CAAC screened 167 people in 1991, recommending 30 for Administrative Separation, 35 for Level I, 30 for Level II, and 62 for Level III. Aftercare meetings have been ongoing weekly for returnees from Level II and III programs, normally consisting of between 20 and 60 participants. In 1991, three Level II classes were held on board Enterprise, with

three more being given by Enterprise personnel at other local commands.

## DAPA DIVISION

DAPA is also responsible for the education and training of the crew in substance abuse, alternative choice and preventive measures. DAPA obtained NADSAP quotas for 117 personnel, and assisted CAAC in screening and counseling substance abuse personnel. Both assigned Command DADP representatives successfully completed the two week Level One Managers Course (LPM), and added significantly to Enterprise's already outstanding CAAC/DAPA effort.

## TAD DIVISION

TAD Division is responsible for obtaining, tracking and processing all cost and no-cost orders for schools and training opportunities. In 1991, the TAD office processed 802 sets of orders and sent 41 people to 'A' and 'C' school.

# WEAPONS DEPARTMENT

<u>Date</u>	<u>Event</u>	<u>Comments</u>
17 MAR 91	FAF moved to Slipway 10	Floating Accommodation Facility is positioned next to USS Enterprise in support of the Complex Overhaul/Refueling
21 MAR 91	Sponsored Little League Team	The Association of Aviation Ordnancemen sponsored a Denbigh Youth Baseball League team.
20 JUN 91	FAF Satellite TV on-line	The satellite television system was installed and operational. ESPN, Showtime, and CNN/Headline News added to basic reception.
21-23 JUL 91	Command Inspection	Weapons Visitor Control received a grade of "outstanding with no discrepancies" in the areas of Industrial Security and Physical Security.
7 AUG 91	COC at Mariners Museum	Weapons Department provided overall coordination for the Change of Command at which Captain Daniel C. Roper relieved Captain Harry T. Rittenour as Commanding Officer of USS Enterprise.
6 - 19 SEP 91	Captain's Cup Softball	The Weapons Department Softball team convincingly won second place in the Captain's Cup Softball tournament.
13 - 15 NOV 91	Naval Architects Meeting	Weapons Officer attended the Society of Naval Architects and Marine Engineering annual conference in New York. The Weapons Officer represented the Enterprise as principal discussion leader on the design of the FAF.

## Other Significant Events:

- Weapons Department adopted a Kindergarten Class at Marshall Elementary School.

- Professional Training sessions at NAS Oceana were commenced to keep Ordnancemen proficient in handling and loading aircraft ordnance. This weekly training significantly increased the technical knowledge of the AOs and greatly enhanced their ability to be competitive with their operational counterparts.

## G-3 Division

G-3 Division completely chipped and sanded eight weapons magazines in record time. Additionally, over 50 magazine sprinkler system valves were removed and rebuilt. The division went off ship to the LIFAC to complete the refurbishment of the ship's flare lockers and deck ramps owned by the Weapons Department. G-3 Division received an overall grade of satisfactory during the

shipwide 3-M inspection and subsequent Tagout Audit.

## G-4 Division

G-4 Division completely chipped out two multi-deck elevator shafts and eight Elevator Machinery Rooms, resulting in over one ton of paint chips turned in for Hazmat disposal. In a remarkably short time, the division refurbished over 3,000 pieces of Weapons Support Equipment. Additionally, G-4 Division completed the flawless Class B Overhaul of 16 Electric Forklifts. COMNAV-AIRPAC and COMNAV-AIRLANT representatives highly lauded the professional conduct of the overhauls, and documented the procedures with before and after photographs for Fleet presentations. Enterprise set the standard for the conduct of all future Class B overhauls on forklift equipment. While refurbishment work was in progress, the division also completed the replacement of 18 elevator emergency access covers.

## Visitor Control

Visitor Control processed almost 800 visit requests to Enterprise during 1991. Over 40 Security Plans for the handling of special

visitors and hazardous material were also processed. Additionally, over 1,000 Forces Afloat ID Badges were issued or re-issued to Enterprise crewmembers. Visitor Control entered the computer age with the generation of a visitor database system to track current and repeat visitors, along with tracking the badges issued to the crew.

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# 1991

## January

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- 1 **\*\*HAPPY NEW YEAR\*\***  
GO FIGHTING ILLINI  
MARCH ON CAVALIERS  
SACK'EM HAWKEYES  
EAT'EM UP GATORS  
HOOK'EM HORNS  
GO HUSKIES  
GO BIG RED  
\*\*\*NEW YEARS DAY\*\*\*  
GO IRISH
- 3 CALENDAR INPUTS DUE  
1100 ZONE INSP  
0955 MCPON VISIT  
HA
- 7 1000 SHIP'S COMPANY OVHL PROD MTG
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- 9 1315 NNS/SOS/ENT OVHL MTG  
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- 10 CALENDAR INPUTS DUE  
1300 ZONE INSP  
1000 SHIP'S COMPANY OVHL PROD MTG  
0900 OVHL WEEKLY PROGRESS MTG
- 11 CO CONFERENCE INPUTS DUE  
1000 SHIP'S COMPANY OVHL PROD MTG
- 12 TEAM!!!  
JAMAICA BOB SLED  
FROM TODAY. GO  
COMMENCE ONE YEAR  
WINTER OLYMPICS
- 13 ALL FIRST 1ST CLASS SIGN YOUR WORK SHEET
- 14 TBD PO ACADEMY  
SAILOR OF THE YEAR INPUT DUE  
1000 SHIP'S COMPANY OVHL PROD MTG
- 15 TBD WORLD WAR III  
TBD PO ACADEMY  
1200 AOA MEETING  
1000 SHIP'S COMPANY OVHL PROD MTG  
NPMTT VISIT
- 16 TBD PO ACADEMY  
1315 NNS/SOS/ENT OVHL MTG  
1000 SHIP'S COMPANY OVHL PROD MTG  
1000 DH OVHL MTG  
NPMTT VISIT
- 17 TBD PO ACADEMY  
CALENDAR INPUTS DUE  
1300 ZONE INSP  
0900 OVHL WEEKLY PROGRESS MTG  
0630 E-7 EXAM
- 18 TBD FROCKING CEREMONY  
1000 SHIP'S COMPANY OVHL PROD MTG
- 20 RACE. MOOSE POND ME.  
CLUB TWO DAY SPRINT  
DOWN EAST SLED DOG
- 21 HOLIDAY ROUTINE  
MARTIN LUTHER KING JR BIRTHDAY
- 22 1000 SHIP'S COMPANY OVHL PROD MTG  
0900 PRT COORDINATORS MTG
- 23 1315 NNS/SOS/ENT OVHL MTG  
1000 3M COORDINATORS MTG  
1000 SHIP'S COMPANY OVHL PROD MTG  
1000 DH OVHL MTG

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23 0900 SEPARATION BRF HUNTINGTON HALL

24 CALENDAR INPUTS DUE

TBD DEP SECNAV VISIT

1300 ZONE INSP

1000 SHIP'S COMPANY OVHL PROD MTG

0900 OVHL WEEKLY PROGRESS MTG

25 1000 SHIP'S COMPANY OVHL MTG

27 \*\*\*\* GO BILLS \*\*\*\*

\*\*\* SUPER BOWL \*\*\*

28 1000 SHIP'S COMPANY OVHL PROD MTG

29 TBD ANCHOR PAINTING CEREMONY

1000 SHIP'S COMPANY OVHL PROD MTG

0900 PRT COORDINATORS MTG

30 1000 3M COORD. MTG

1315 NNS/SOS/ENT OVHL MTG

1000 SHIP'S COMPANY OVHL PROD MTG

1000 DH OVHL MTG

31 CALENDAR INPUTS DUE

LT FITREPS DUE

1300 ZONE INSP

1000 SHIP'S COMPANY OVHL PROD MTG

0900 OVHL WEEKLY PROG MTG

## February

1 0900 AWARDS CEREMONY HUNTINGTON HALL

1000 SHIP'S COMPANY OVHL PROD MTG

3 SHEBOYGAN BRATFEST

4 1000 SHIP'S COMPANY OVHL PROD MTG

5 1100 BIBLE STUDY

1000 SHIP'S COMPANY OVHL PROD MTG

0900 PRT COORD. MTG

6 1000 3M COORD. MTG

1315 NNS/SOS/ENT OVHL MTG

1000 SHIP'S COMPANY OVHL PROD MTG

1000 DH OVHL MTG

7 PINK SHEET INPUTS DUE

1300 ZONE INSP

1100 BIBLE STUDY

1000 SHIP'S COMPANY OVHL PROD MTG

0900 OVHL WEEKLY PROG MTG

0600 PRAYER BREAKFAST

8 DOCKING INPUTS DUE TO OPS

1000 SHIP'S COMPANY OVHL PROD MTG

11 CNAP CODE 45 ASSIST VISIT (TO 15 FEB)

1000 SHIP'S COMPANY OVHL PROD MTG

12 1300 DOCKING DISCUSSION

LAST DAY TO ORDER FLOWERS

VALENTINES DAY THURS

1300 DOCKING MTG

1100 BIBLE STUDY

1000 SHIP'S COMPANY OVHL PROD MTG

0900 PRT COORD. MTG

13 1315 NNS/SOS/ENT OVHL MTG

1000 3M COORD. MTG

1000 SHIP'S COMPANY OVHL PROD MTG

1000 DH OVHL MTG

14 1000 WEIGHT & MOVEMENT MTG

1100 ENT PRE-DOCKING MTG

VALENTINES DAY

CALENDAR INPUTS DUE

1900 SPCL OLYMPICS B'BALL GAME

1800 H. AND F.

1300 ZONE INSP

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## February

- 14 1100 BIBLE STUDY  
1000 SHIP'S COMPANY OVHL PROD MTG  
0900 OVHL WEEKLY PROD MTG
- 15 CUT OFF FOR EXAM INPUTS  
1230 HAIL AND FAREWELL  
1000 SHIP'S COMPANY OVHL PROD MTG
- 18 HOLIDAY ROUTINE  
PRESIDENTS DAY
- 19 1000 SHIP'S COMPANY OVHL PROD MTG  
0900 PRT COORD. MTG  
0700 3M TRAINING
- 20 1315 NNS/SOS/ENT OVHL MTG  
1100 3M COORD. MTG  
1000 SHIP'S COMPANY OVHL PROD MTG  
1000 DH OVHL MTG  
0700 QCI TRAINING  
0700 3M TRAINING
- 21 PINK SHEET INPUTS DUE  
1300 ZONE INSP  
1000 SHIP'S COMPANY OVHL PROD MTG  
0900 OVHL WEEKLY PROD MTG  
0700 3M TRAINING
- 22 1000 SHIP'S COMPANY OVHL PROD MTG  
0830 VADM KOHN VISIT  
0700 3M TRAINING 2
- 25 1000 SHIP'S COMPANY OVHL PROD MTG  
0700 QCI TRAINING
- 26 BLOOD DRIVE  
1000 SHIP'S COMPANY OVHL PROD MTG  
0900 PRT COORD. MTG
- 27 1315 NNS/SOS/ENT OVHL MTG  
1100 3M COORD. MTG  
1000 SHIP'S COMPANY OVHL PROD MTG  
1000 DH OVHL MTG  
0700 QCI TRAINING
- 28 PINK SHEET INPUTS DUE  
1300 ZONE INSP  
1000 SHIP'S COMPANY OVHL PROD MTG  
0900 OVHL WEEKLY PROD MTG

## March

- 1 TBD DOCKING MEETING W/NNS/SOS/ENT  
1400 AOM FT. MONROE O'CLUB  
1000 SHIP'S COMPANY OVHL PROD MTG
- 4 1000 HULL BOARD MTG  
1000 SHIP'S COMPANY OVHL PROD MTG  
0700 QCI TRAINING
- 5 1000 SHIP'S COMPANY OVHL PROD MTG  
0900 PRT COORD. MTG  
0630 ADVANCEMENT EXAMS-E4
- 6 1100 3M COORD. MTG  
1000 SHIP'S COMPANY OVHL PROD MTG  
1000 DH OVHL MTG  
0700 QCI TRAINING
- 7 PINK SHEET INPUTS DUE  
1300 ZONE INSP  
1000 SHIP'S COMPANY OVHL PROD MTG  
0830 OVHL WEEKLY PROD MTG  
0630 ADVANCEMENT EXAMS-E5
- 8 COMMAND RESOURCE LEADERSHIP SEMINAR  
DOCK SHIP ONE WEEK FROM TOMORROW  
1000 SHIP'S COMPANY OVHL PROD MTG
- 11 1000 SHIP'S COMPANY OVHL PROD MTG

July						
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August						
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September						
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October						
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November						
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December						
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# 1991

## March

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- 11 0700 QCI TRAINING
- 12 1000 SHIP'S COMPANY OVHL PROD MTG  
0900 PRT COORD. MTG  
0800 TOUR DRY DOCK  
0630 ADVANCEMENT EXAMS-E6
- 13 1315 NNS/SOS/ENT OVHL MTG  
1100 3M COORD. MTG  
1000 SHIP'S COMPANY OVHL PROD MTG  
1000 DH OVHL MTG  
TBD SHOCK BRIEF
- 14 PINK SHEET INPUTS DUE  
1300 ZONE INSP  
1300 GETTING UNDERWAY BRIEF  
1000 SHIP'S COMPANY OVHL PROD MTG  
0830 OVHL WEEKLY PROG MTG
- 15 1000 SHIP'S COMPANY OVHL PROD MTG
- 16 SHAMROCK MARATHON  
MOVE SHIP TO DRY DOCK
- 17 SAINT PATRICK'S DAY  
MOVE FAF/VALVE BARGE TO DRY DOCK
- 18 1000 SHIP'S COMPANY OVHL PROD MTG  
0900 POST DOCK TOUR  
0700 CAREER COUNSELOR TRNG
- 19 1000 SHIP'S COMPANY OVHL PROD MTG  
0900 PRT COORD. MTG  
0730 SAFETY COUNCIL MTG  
0700 CAREER COUNSELOR TRNG
- 20 1600 TRNG PO TRNG  
1315 NNS/SOS/ENT OVHL MTG  
1200 RETENTION TEAM MTG  
1100 3M COORD. MTG  
1000 SHIP'S COMPANY OVHL PROD MTG  
1000 DH OVHL MTG  
0600 TRNG PO TRNG
- 21 PINK SHEET INPUTS DUE  
1300 ZONE INSP  
1000 SHIP'S COMPANY OVHL PROD MTG  
0830 OVHL WEEKLY PROG MTG  
0700 CAREER COUNSELOR TRNG
- 22 1330 AOM  
1000 SHIP'S COMPANY OVHL PROD MTG  
0700 CAREER COUNSELOR TRNG
- 24 PASSOVER  
PALM SUNDAY
- 25 1000 SHIP'S COMPANY OVHL PROD MTG
- 26 1000 SHIP'S COMPANY OVHL PROD MTG  
1000 DH OVHL MTG  
0900 PRT COORD. MTG
- 27 1900 DEPT HD H&F  
1315 NNS/SOS/ENT OVHL MTG  
1300 LANTFLT CARIT SEP BRIEF  
1100 3M COORD. MTG  
1000 SHIP'S COMPANY OVHL PROD MTG  
0900 LANTFLT CARIT SEP BRIEF  
QPR #3
- 28 PINK SHEET INPUTS DUE  
1300 ZONE INSP  
1000 SHIP'S COMPANY OVHL PROD MTG  
QPR #3
- 29 GOOD FRIDAY  
1230 ALL OFF H&F  
1000 SHIP'S COMPANY OVHL PROD MTG  
0830 OVHL WEEKLY PROG MTG

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# 1991

January						
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February						
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March						
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April						
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May						
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June						
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March						
31	EASTER					

April						
1	CO TAD RTB 6 APR					
	1000 SHIP'S COMPANY OVHL PROD MTG					
	APRIL FOOL'S DAY					
2	CO NSWC (TO 4 APRIL)					
	1000 SHIP'S COMPANY OVHL PROD MTG					
	0900 PRT COORD MTG					
3	1315 NNS/SOS/ENT OVHL MTG					
	1100 3M COORD MTG					
	1000 SHIP'S COMPANY OVHL PROD MTG					
	1000 DH OVHL MTG					
4	PINK SHEET INPUTS					
	1300 ZONE INSP					
	1000 SHIP'S COMPANY OVHL PROD MTG					
5	1000 SHIP'S COMPANY OVHL PROD MTG					
	0900 PRT COORD MTG					
7	DAYLIGHT SAVINGS TIME					
	0200 ADVANCE CLOCKS ONE HOUR					
8	1000 SHIP'S COMPANY OVHL PROD MTG					
9	1000 SHIP'S COMPANY OVHL PROD MTG					
	0900 PRT COORD MTG					
10	1315 NNS/SOS/ENT OVHL MTG					
	1100 3M COORD MTG					
	1000 SHIP'S COMPANY OVHL PROD MTG					
	1000 DH OVHL MTG					
11	MASTER'S GOLF TOURN					
	PINK SHEET INPUTS					
	1300 ZONE INSP					
	1000 SHIP'S COMPANY OVHL PROD MTG					
	0830 OVHL WEEKLY PROG MTG					
12	MASTER'S GOLF TOURN					
	1000 SHIP'S COMPANY OVHL PROD MTG					
13	MASTER'S GOLF TOURN					
14	MASTER'S GOLF TOURN					
15	SUSTAINED WORK WEEK					
	UNIFORM CHANGES TO SUMMER WHITES					
	1000 SHIP'S COMPANY OVHL PROD MTG					
	0830 DEPT CC/LCPO MTG FAF					
16	SUSTAINED WORK WEEK					
	1000 SHIP'S COMPANY OVHL PROD MTG					
	0900 PRT COORD MTG					
17	SUSTAINED WORK WEEK					
	1900 VARSITY HAIL AND FAREWELL					
	1315 NNS/SOS/ENT OVHL MTG					
	1100 3M COORD MTG					
	1000 SHIP'S COMPANY OVHL PROD MTG					
	1000 DH OVHL MTG					
	1000 DIV CC MEETING					
	0830 TRNG OFF/PO TRNG "B"					
	0700 TRNG OFF/PO TRNG "A"					
18	PINK SHEET/CALENDAR INPUTS					
	SUSTAINED WORK WEEK					
	1300 ZONE INSP					
	1000 SHIP'S COMPANY OVHL PROD MTG					
	0830 OVHL WEEKLY PROG MTG					
19	SUSTAINED WORK WEEK					
	1000 SHIP'S COMPANY OVHL PROD MTG					
	0900 ENLISTED SAFETY COMMITTEE MTG					
20	CONNECTICUT					
	FESTIVAL, MERIDIAN					
	13TH ANN DAFFODIL					
21	WEEK 16					

July						
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August						
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September						
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October						
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November						
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December						
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# 1991

## January

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27	28	29	30	31		

## February

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## March

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24	25	26	27	28	29	30
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## April

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## May

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## June

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23	24	25	26	27	28	29
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## April

- 22 NPMTT VISIT  
1000 SHIP'S COMPANY OVHL PROD MTG
- 23 NPMTT VISIT  
1000 SHIP'S COMPANY OVHL PROD MTG  
0900 PRT COORD MTG
- 24 NPMTT VISIT  
1315 NNS/SOS/ENT OVHL MTG  
1100 3M COORD MTG  
1000 SHIP'S COMPANY OVHL PROD MTG  
1000 DH OVHL MTG  
0900 ZONE INSP
- 25 NPMTT VISIT  
PINK SHEET/CALENDAR INPUTS  
1000 SHIP'S COMPANY OVHL PROD MTG  
0830 OVHL WEEKLY PROG MTG
- 26 1330 AOM/FAF  
1000 RETIREMENT CEREMONY FOC'SLE  
1000 SHIP'S COMPANY OVHL PROD MTG
- 27 VERMONT MAPLE FESTIVAL
- 28 WEEK 17
- 29 HURREX  
1000 SHIP'S COMPANY OVHL PROD MTG
- 30 HURREX  
SHIPWIDE TRAINING REVIEW  
1000 SHIP'S COMPANY OVHL PROD MTG  
0900 PRT COORD MTG

## May

- 1 0900 ZONE INSP  
(FORMAL)  
HURREX  
1315 NNS/SOS/ENT OVHL MTG  
1100 3M COORD MTG  
1000 SHIP'S COMPANY OVHL PROD MTG  
1000 DH OVHL MTG
- 2 HURREX  
PINK SHEET/CALENDAR INPUTS  
1000 SHIP'S COMPANY OVHL PROD MTG  
0830 OVHL WEEKLY PROG MTG
- 3 HURREX  
1000 SHIP'S COMPANY OVHL PROD MTG
- 4 NNS DOWN WEEKEND  
KENTUCKY DERBY  
ELIZABETH RIVER RUN
- 5 NNS DOWN WEEKEND  
WEEK 18
- 6 HURREX  
INTERNAL 3M INSPECTION  
1000 SHIP'S COMPANY OVHL PROD MTG
- 7 HURREX  
INTERNAL 3M INSPECTION  
1000 SHIP'S COMPANY OVHL PROD MTG  
0900 PRT COORD MTG
- 8 0900 ZONE INSP  
HURREX  
INTERNAL 3M INSPECTION  
1315 NNS/SOS/ENT OVHL MTG  
1100 3M COORD MTG  
1000 SHIP'S COMPANY OVHL PROD MTG  
1000 DH OVHL MTG
- 9 HURREX  
PINK SHEET/CALENDAR INPUTS  
INTERNAL 3M INSPECTION

## July

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## August

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## September

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## October

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## November

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## December

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# 1991

January						
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February						
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March						
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April						
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May						
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June						
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## May

- 9 1000 SHIP'S COMPANY OVHL PROD MTG  
0830 OVHL WEEKLY PROG MTG
- 10 HURREX  
3M SPOT CHECKS  
INTERNAL 3M INSPECTION  
1000 SHIP'S COMPANY OVHL PROD MTG
- 12 MOTHER'S DAY  
WEEK 19
- 13 1000 SHIP'S COMPANY OVHL PROD MTG
- 14 COMMAND INSPECTION  
1000 SHIP'S COMPANY OVHL PROD MTG  
0900 PRT COORD MTG
- 15 0900 ZONE INSP  
COMMAND INSPECTION  
1315 NNS/SOS/ENT OVHL MTG  
1100 3M COORD MTG  
1000 SHIP'S COMPANY OVHL PROD MTG  
1000 DH OVHL MTG
- 16 PINK SHEET/CALENDAR INPUTS  
1000 SHIP'S COMPANY OVHL PROD MTG  
0830 OVHL WEEKLY PROG MTG
- 17 ANDREWS AFB OPEN HOUSE  
1000 SHIP'S COMPANY OVHL PROD MTG
- 18 ANDREWS AFB OPEN HOUSE  
ARMED FORCES DAY
- 19 MARINER'S MUSEUM PARK  
1200-1700  
ENTERPRISE "SPRING FLING" PICNIC  
WEEK 20
- 20 0700-1500 CIAC COURSE FAF RM 104  
SUPPLY MGT INSP  
1900-2000 ELEC SAF TRNG  
1230 HAIL & FAREWELL  
1000 SHIP'S COMPANY OVHL PROD MTG
- 21 0700-1500 CIAC COURSE FAF RM 104  
SUPPLY MGT INSP  
1900-2000 ELEC SAF TRNG  
1000 SHIP'S COMPANY OVHL PROD MTG  
1000 DH OVHL MTG  
0900 PRT COORD MTG
- 22 0830 PHASE II PKG REV  
0830 TRNG OFF/PO TRNG FAF 104  
0700 TRNG OFF/PO TRNG FAF 104  
1000 DIV CC MTG  
0900 ZONE INSP  
1315 NNS/SOS/ENT OVHL MTG  
1100 3M COORD MTG  
1000 SHIP'S COMPANY OVHL PROD MTG  
SUPPLY MGT INSP  
1900-2000 ELEC SAF TRNG
- 23 0700-1500 CIA COURSE FAF 104  
SUPPLY MGT INSP  
PINK SHEET/CALENDAR INPUTS DUE  
1900-2000 ELEC SAF TRNG  
1000 SHIP'S COMPANY OVHL PROD MTG
- 24 0700-1500 CIA COURSE FAF 104  
SUPPLY MGT INSP  
1900-2000 ELEC SAF TRNG  
1000 SHIP'S COMPANY OVHL PROD MTG
- 26 WEEK 21
- 27 1830 EAWS/ESWS TRNG FAF 104 (DS)  
1730-1830 PO LDRSHIP TRNG FAF 104 (DS)  
HOLIDAY ROUTINE

July						
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August						
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September						
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October						
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November						
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24	25	26	27	28	29	30

December						
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15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

# 1991

## January

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6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

## February

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3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

## March

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10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

## April

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21	22	23	24	25	26	27
28	29	30				

## May

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12	13	14	15	16	17	18
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26	27	28	29	30	31	

## June

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23	24	25	26	27	28	29
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## May

- 27 MEMORIAL DAY  
 28 1830 EAWS/ESWS TRNG FAF 104  
 1730-1830 PO LDRSHIP TRNG FAF 104  
 1000 SHIP'S COMPANY OVHL PROD MTG  
 0900 PRT COORD MTG  
 29 0900 ZONE INSP  
 1315 NNS/SOS/ENT OVHL MTG  
 1830 EAWS/ESWS TRNG FAF 104  
 1730-1830 PO LDRSHIP TRNG FAF 104  
 1100 3M COORD MTG  
 1000 SHIP'S COMPANY OVHL PROD MTG  
 1000 DH OVHL MTG  
 30 PINK SHEET/CALENDAR INPUTS DUE  
 1830 EAWS/ESWS TRNG FAF 104  
 1730-1830 PO LDRSHIP TRNG FAF 104  
 1300 OVHL WEEKLY PROG MTG  
 1000 RETIRE CWO4 SEAVER  
 1000 SHIP'S COMPANY OVHL PROD MTG  
 31 1000 CHAP MORITZ RETIRE FAF WARDRM  
 1830 EAWS/ESWS TRNG FAF 104  
 1730-1830 PO LDRSHIP TRNG FAF 104  
 1000 SHIP'S COMPANY OVHL PROD MTG

## June

- 1 SAVE THE BAY DAY  
 2 WEEK 22  
 3 06/02/01 FITREP INPUTS TO XO  
 1900-2000 ELEC SAF TRNG  
 1000 SHIP'S COMPANY OVHL PROD MTG  
 4 0600 PRAYER BREAKFAST  
 1900-2000 ELEC SAF TRNG  
 1000 HEALTH CARE MTG  
 1000 SHIP'S COMPANY OVHL PROD MTG  
 5 0900 ZONE INSP  
 (FORMAL)  
 1900-2000 ELEC SAF TRNG  
 1315 NNS/SOS/ENT OVHL MTG  
 1100 3M COORD MTG  
 1000 SHIP'S COMPANY OVHL PROD MTG  
 6 DC PMS STANDDOWN  
 PINK SHEET/CALENDAR INPUTS  
 1900-2000 ELEC SAF TRNG  
 1000 SHIP'S COMPANY OVHL PROD MTG  
 7 1900-2000 ELEC SAF TRNG  
 1000 SHIP'S COMPANY OVHL PROD MTG  
 9 WEEK 23  
 10 HEAT STRESS MON TRNG  
 1000 SHIP'S COMPANY OVHL PROD MTG  
 11 0900 PRT COORD MTG  
 0715 SAFETY COUNCIL MTG  
 HEAT STRESS MON TRNG  
 1000 SHIP'S COMPANY OVHL PROD MTG  
 12 0900 ZONE INSP  
 1000 DH OVHL MTG  
 1315 NNS/SOS/ENT OVHL MTG  
 1100 3M COORD MTG  
 1000 SHIP'S COMPANY OVHL PROD MTG  
 13 0600 PRAYER BREAKFAST  
 0830 OVHL WEEKLY PROD MTG  
 PINK SHEET/CALENDAR INPUTS  
 1000 SHIP'S COMPANY OVHL PROD MTG  
 14 DEPT BRIEF INPUT TO SHIP'S SEC  
 05/04 FITREP INPUTS TO XO

## July

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28	29	30	31			

## August

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24	25	26	27	28	29	30
31						

## September

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29	30					

## October

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27	28	29	30	31		

## November

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## December

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29	30	31				

# 1991

## January

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6	7	8	9	10	11	12
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27	28	29	30	31		

## February

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24	25	26	27	28		

## March

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17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

## April

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21	22	23	24	25	26	27
28	29	30				

## May

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26	27	28	29	30	31	

## June

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23	24	25	26	27	28	29
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## June

- 14 1000 SHIP'S COMPANY OVHL PROD MTG  
16 1300-1700 FAF FAMILY DAY  
FATHER'S DAY  
WEEK 24  
17 INTERNAL SFWP REVIEW  
1000 SHIP'S COMPANY OVHL PROD MTG  
18 0900 PRT COORD MTG  
1000 DH OVHL MTG  
INTERNAL SFWP REVIEW  
1000 SHIP'S COMPANY OVHL PROD MTG  
19 0900 ZONE INSP  
0930 OVHL WEEKLY PROD MTG  
INTERNAL SFWP REVIEW  
1315 NNS/SOS/ENT OVHL MTG  
1100 3M COORD MTG  
1000 SHIP'S COMPANY OVHL PROD MTG  
20 INTERNAL SFWP REVIEW  
PINK SHEET/CALENDAR INPUTS  
1000 SHIP'S COMPANY OVHL PROD MTG  
21 INTERNAL SFWP REVIEW  
1000 SHIP'S COMPANY OVHL PROD MTG  
23 WEEK 25  
24 INTERNAL SFWP REVIEW  
1000 SHIP'S COMPANY OVHL PROD MTG  
25 0900 ENLISTED SAFETY COMM MTG  
0900 PRT COORD MTG  
1000 DH OVHL MTG  
INTERNAL SFWP REVIEW  
1000 SHIP'S COMPANY OVHL PROD MTG  
26 0900 ZONE INSP  
0930 OVHL WEEKLY PROD MTG  
INTERNAL SFWP REVIEW  
1315 NNS/SOS/ENT OVHL MTG  
1100 3M COORD MTG  
1000 SHIP'S COMPANY OVHL PROD MTG  
27 INTERNAL SFWP REVIEW  
PINK SHEET/CALENDAR INPUTS  
1000 SHIP'S COMPANY OVHL PROD MTG  
28 INTERNAL SFWP REVIEW  
1000 SHIP'S COMPANY OVHL PROD MTG  
30 WEEK 26

## July

- 1 0700 PO INDOC (FAF)  
1000 SHIP'S COMPANY OVHL COORD MTG  
03 FITREP INPUTS TO XO  
2 0700 PO INDOC (FAF)  
0900 PRT COORD MTG  
1000 DH OVHL MTG  
1000 SHIP'S COMPANY OVHL COORD MTG  
3 0700 PO INDOC (FAF)  
(FORMAL)  
0900 ZONE INSP  
0930 OVHL WEEKLY PROD MTG  
1000 SHIP'S COMPANY OVHL COORD MTG  
1315 NNS/SOS/ENT OVHL MTG  
1100 3M COORD MTG  
4 HOLIDAY ROUTINE  
INDEPENDENCE DAY  
5 1000 SHIP'S COMPANY OVHL COORD MTG  
7 WEEK 27  
8 0700 PO INDOC (FAF)  
PHASE 2 WORK PKG REVIEW

## July

S	M	T	W	T	F	S
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7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

## August

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24	25	26	27	28	29	30
31						

## September

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15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

## October

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27	28	29	30	31		

## November

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17	18	19	20	21	22	23
24	25	26	27	28	29	30

## December

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8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

# 1991

## January

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6	7	8	9	10	11	12
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20	21	22	23	24	25	26
27	28	29	30	31		

## February

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24	25	26	27	28		

## March

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24	25	26	27	28	29	30
31						

## April

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	1	2	3	4	5	6
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21	22	23	24	25	26	27
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## May

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26	27	28	29	30	31	

## June

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9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
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## July

- 8 1000 SHIP'S COMPANY OVHL COORD MTG
- 9 0700 PO INDOC (FAF)  
0900 PRT COORD MTG  
1000 DH OVHL MTG  
PHASE 2 WORK PKG REVIEW  
1000 SHIP'S COMPANY OVHL COORD MTG
- 10 0700 PO INDOC (FAF)  
0900/1300 SFOMS TRNG (FAF)  
0900 ZONE INSP  
0930 QPR #4  
1000 SHIP'S COMPANY OVHL COORD MTG  
COC UPDATE MTG  
1315 NNS/SOS/ENT OVHL MTG  
1100 3M COORD MTG
- 11 PINK SHEET/CALENDAR INPUTS  
1330 QPR #4  
1000 SHIP'S COMPANY OVHL COORD MTG
- 12 0930 OVHL WEEKLY PROG MTG  
1000 SHIP'S COMPANY OVHL COORD MTG
- 14 WEEK 28
- 15 INTERNAL 3M INSP  
CWO FITREP INPUTS TO XO  
1000 SHIP'S COMPANY OVHL COORD MTG
- 16 0900 PRT COORD MTG  
1000 DH OVHL MTG  
INTERNAL 3M INSP  
1000 SHIP'S COMPANY OVHL COORD MTG
- 17 0900 AAL DEPT/DIV CC MTG (FAF)  
0930 OVHL WEEKLY PROG MTG  
0900 ZONE INSP  
1000 SHIP'S COMPANY OVHL COORD MTG  
INTERNAL 3M INSP  
COC UPDATE MTG  
1315 NNS/SOS/ENT OVHL MTG  
1100 3M COORD MTG
- 18 INTERNAL 3M INSP  
PINK SHEET/CALENDAR INPUTS  
1900 VARSITY HAIL & FAREWELL  
1000 SHIP'S COMPANY OVHL COORD MTG  
1:30pm HAZMAT/HAZWASTE MTG FOR D.H.
- 19 INTERNAL 3M INSP  
1230 HAIL & FAREWELL  
1000 SHIP'S COMPANY OVHL COORD MTG
- 21 WEEK 29
- 22 1000 SHIP'S COMPANY OVHL COORD MTG
- 23 0900 PRT COORD MTG  
1000 DH OVHL MTG  
0700 MIL LEAD EXAM  
1000 SHIP'S COMPANY OVHL COORD MTG
- 24 0930 OVHL WEEKLY PROG MTG  
0900 ZONE INSP  
1000 SHIP'S COMPANY OVHL COORD MTG  
1315 NNS/SOS/ENT OVHL MTG  
1100 3M COORD MTG
- 25 PINK SHEET/CALENDAR INPUTS  
1000 SHIP'S COMPANY OVHL COORD MTG
- 26 1000 SHIP'S COMPANY OVHL COORD MTG
- 28 WEEK 30
- 29 1000 SHIP'S COMPANY OVHL COORD MTG
- 30 0900 PRT COORD MTG  
1000 DH OVHL MTG  
0700 MIL LEAD EXAM  
1000 SHIP'S COMPANY OVHL COORD MTG

## July

S	M	T	W	T	F	S
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7	8	9	10	11	12	13
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21	22	23	24	25	26	27
28	29	30	31			

## August

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18	19	20	21	22	23	24
25	26	27	28	29	30	31

## September

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15	16	17	18	19	20	21
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## October

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27	28	29	30	31		

## November

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17	18	19	20	21	22	23
24	25	26	27	28	29	30

## December

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8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
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# 1991

## January

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		1	2	3	4	5
6	7	8	9	10	11	12
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20	21	22	23	24	25	26
27	28	29	30	31		

## February

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3	4	5	6	7	8	9
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24	25	26	27	28		

## March

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## April

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28	29	30				

## May

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26	27	28	29	30	31	

## June

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9	10	11	12	13	14	15
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23	24	25	26	27	28	29
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## July

- 31 0900 OVHL WEEKLY PROG MTG  
0900 ZONE INSP  
1000 SHIP'S COMPANY OVHL COORD MTG  
1315 NNS/SOS/ENT OVHL MTG  
1100 3M COORD MTG

## August

- 1 PINK SHEET/CALENDAR INPUTS  
1000 SHIP'S COMPANY OVHL COORD MTG  
2 1000 SHIP'S COMPANY OVHL COORD MTG  
4 COC DINING OUT  
WEEK 31  
5 COC UPDATE MTG  
1330 COC REHEARSAL  
1000 SHIP'S COMPANY OVHL COORD MTG  
6 0700 MIL LEAD EXAM  
0900 FORMAL ZONE INSP  
1000 COC REHEARSAL  
1000 SHIP'S COMPANY OVHL COORD MTG  
0900 PRT COORD MTG  
7 1000 CHG OF CMD MARINER'S MUSEUM PARK  
8 1300 3M COORD MTG  
PINK SHEET/CALENDAR INPUTS  
1000 SHIP'S COMPANY OVHL COORD MTG  
9 0900 OVHL WEEKLY PROG MTG  
1000 SHIP'S COMPANY OVHL COORD MTG  
11 WEEK 32  
12 1000 SHIP'S COMPANY OVHL COORD MTG  
13 1000 DH OVHL MTG  
1000 SHIP'S COMPANY OVHL COORD MTG  
0900 PRT COORD MTG  
14 1315 NNS/SOS/ENT OVHL MTG  
1000 SHIP'S COMPANY OVHL COORD MTG  
0930 OVHL WEEKLY PROG MTG  
0900 ZONE INSP  
15 0615 MONTHLY PRAYER BFST  
1300 3M COORD MTG  
PINK SHEET/CALENDAR INPUTS  
1000 SHIP'S COMPANY OVHL COORD MTG  
16 ALL ADV EXAM RQMTS DUE  
1000 SHIP'S COMPANY OVHL COORD MTG  
18 WEEK 33  
19 1000 SHIP'S COMPANY OVHL COORD MTG  
20 1000 DH OVHL MTG  
1000 SHIP'S COMPANY OVHL COORD MTG  
0900 PRT COORD MTG  
21 1315 NNS/SOS/ENT OVHL MTG  
1000 SHIP'S COMPANY OVHL COORD MTG  
0930 OVHL WEEKLY PROG MTG  
0900 ZONE INSP  
22 1300 3M COORD MTG  
PINK SHEET/CALENDAR INPUTS  
1000 SHIP'S COMPANY OVHL COORD MTG  
23 1000 SHIP'S COMPANY OVHL COORD MTG  
24 SUMMER SLAM 91 MARINER'S MUSUEM PARK  
25 WEEK 34  
26 0700 RESPIRATOR INST TRNG  
1000 SHIP'S COMPANY OVHL COORD MTG  
27 1000 DH OVHL MTG  
1000 SHIP'S COMPANY OVHL COORD MTG  
0900 PRT COORD MTG  
28 1100 3M COORD MTG  
1315 NNS/SOS/ENT OVHL MTG

## July

S	M	T	W	T	F	S
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21	22	23	24	25	26	27
28	29	30	31			

## August

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18	19	20	21	22	23	24
25	26	27	28	29	30	31

## September

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15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

## October

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20	21	22	23	24	25	26
27	28	29	30	31		

## November

S	M	T	W	T	F	S
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3	4	5	6	7	8	9
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17	18	19	20	21	22	23
24	25	26	27	28	29	30

## December

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15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

# 1991

## January

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		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

## February

S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
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17	18	19	20	21	22	23
24	25	26	27	28		

## March

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					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

## April

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21	22	23	24	25	26	27
28	29	30				

## May

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12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

## June

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16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

## August

- 28 1000 SHIP'S COMPANY OVHL COORD MTG  
0930 OVHL WEEKLY PROG MTG  
0900 ZONE INSP
- 29 SHIP WIDE TRAINING DAY  
1300 3M COORD MTG  
PINK SHEET/CALENDAR INPUTS  
1000 SHIP'S COMPANY OVHL COORD MTG
- 30 1000 SHIP'S COMPANY OVHL COORD MTG
- 31 NAVY RUM ISSUE SUSPENDED-1861

## September

- 1 WEEK 35
- 2 HOLIDAY ROUTINE  
LABOR DAY
- 3 0900 PRT COORD MTG  
1000 DH OVHL MTG
- 4 0900 ZONE INSP  
0930 OVHL WEEKLY PROG MTG  
1315 NNS/SOS/ENT OVHL MTG
- 5 0600 E4 EXAM  
0900 XO PMS SPOT CK  
1300 3M COORD MTG  
PINK SHEET/CALENDAR INPUTS DUE  
0900 SHIP'S COMPANY OVHL COORD MTG
- 6 1000 SHIP'S COMPANY OVHL COORD MTG
- 7 WATER COUNTRY WEEKEND
- 8 WEEK 36
- 9 CNAP 3M ASSIST VISIT  
0900 SHIP'S COMPANY OVHL COORD MTG  
ROSH HASHANAH
- 10 0600 E5 EXAM  
CNAP 3M ASSIST VISIT  
0900 PRT COORD MTG  
1000 DH OVHL MTG
- 11 CNAP 3M ASSIST VISIT  
0900 ZONE INSP  
0930 OVHL WEEKLY PROG MTG  
1315 NNS/SOS/ENT OVHL MTG
- 12 0600 E6 EXAM  
CNAP 3M ASSIST VISIT  
0900 XO PMS SPOT CK  
1300 3M COORD MTG  
PINK SHEET/CALENDAR INPUTS DUE  
0900 SHIP'S COMPANY OVHL COORD MTG
- 13 CNAP 3M ASSIST VISIT  
1000 SHIP'S COMPANY OVHL COORD MTG
- 15 WEEK 37
- 16 0900 SHIP'S COMPANY OVHL COORD MTG
- 17 1000 NCCM DEVANY RETIRES  
0900 PRT COORD MTG
- 18 0700 DCPO TRNG FAF  
0900 ZONE INSP  
1315 NNS/SOS/ENT OVHL MTG  
QPR #5
- 19 0900 TRAINING OFF/PO MTG  
0900 XO PMS SPOT CK  
QPR #5  
1300 3M COORD MTG  
PINK SHEET/CALENDAR INPUTS DUE  
0900 SHIP'S COMPANY OVHL COORD MTG
- 20 0930 OVHL WEEKLY PROG MTG  
1000 SHIP'S COMPANY OVHL COORD MTG
- 21 FALL BEGINS

## July

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- 22 WEEK 38  
 23 0900 SHIP'S COMPANY OVHL COORD MTG  
 24 0900 PRT COORD MTG  
 1000 DH OVHL MTG  
 25 0900 ZONE INSP  
 0930 OVHL WEEKLY PROG MTG  
 1315 NNS/SOS/ENT OVHL MTG  
 26 0900 XO PMS SPOT CK  
 1300 3M COORD MTG  
 PINK SHEET/CALENDAR INPUTS DUE  
 0900 SHIP'S COMPANY OVHL COORD MTG  
 27 1230 AOM  
 1000 SHIP'S COMPANY OVHL COORD MTG  
 28 1700 VARSITY HAIL & FAREWELL  
 29 WEEK 39  
 30 0900 SAFETY PO MTG  
 0900 SHIP'S COMPANY OVHL COORD MTG  
 1415 DH 8 O'CLOCKS  
 E7/8 EVALS DUE

## October

- 1 0900 PRT COORD MTG  
 1000 DH OVHL MTG  
 1300 AV ORD ASSOC MTG  
 1300 SWO BOARD  
 NPMITT  
 2 0900 ZONE INSP  
 FORMAL  
 0930 OVHL WEEKLY PROG MTG  
 NPMITT  
 DENTAL TYCOM INSPECTION  
 1330 CO PMS SPOT CHECK  
 1315 NNS/SOS/ENT OVHL MTG  
 3 0900 XO PMS SPOT CK  
 0900 SHIP'S COMPANY OVHL COORD MTG  
 NPMITT  
 1300 3M COORD MTG  
 PINK SHEET/CALENDAR INPUTS DUE  
 4 NPMITT  
 6 WEEK 40  
 7 0900 SHIP'S COMPANY OVHL COORD MTG  
 8 0900 PRT COORD MTG  
 1000 DH OVHL MTG  
 SOS/NNS WORK PERMIT AUDIT  
 9 0900 ZONE INSP  
 0930 OVHL WEEKLY PROG MTG  
 1315 NNS/SOS/ENT OVHL MTG  
 1330 CO PMS SPOT CHECK  
 SOS/NNS WORK PERMIT AUDIT  
 10 0600 PRAYER BREAKFAST  
 0900 XO PMS SPOT CK  
 0900 SHIP'S COMPANY OVHL COORD MTG  
 SOS/NNS WORK PERMIT AUDIT  
 VIP VISIT  
 1300 3M COORD MTG  
 PINK SHEET/CALENDAR INPUTS DUE  
 11 SOS/NNS WORK PERMIT AUDIT  
 13 NAVY 216TH BIRTHDAY  
 WEEK 41  
 14 HOLIDAY ROUTINE  
 COLUMBUS DAY  
 15 0900 PRT COORD MTG  
 0900 SHIP'S COMPANY OVHL COORD MTG

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## January

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## February

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## October

- 15 SOS/NNS WORK PERMIT AUDIT
- 16 0900 ZONE INSP  
0930 OVHL WEEKLY PROG MTG  
1000 DIV/DEPT CAREER COUN MTG FAF  
1315 NNS/SOS/ENT OVHL MTG  
1330 CO PMS SPOT CHECK  
SOS/NNS WORK PERMIT AUDIT
- 17 0900 XO PMS SPOT CK  
0900 SHIP'S COMPANY OVHL COORD MTG  
SOS/NNS WORK PERMIT AUDIT  
1300 3M COORD MTG  
PINK SHEET/CALENDAR INPUTS DUE
- 18 SOS/NNS WORK PERMIT AUDIT
- 20 WEEK 42
- 21 0001 UNIFORM CHANGE  
CVN 65 COMBINED FED CAMPAIGN CLOSES  
0900 SHIP'S COMPANY OVHL COORD MTG
- 22 0700 MIL LEAD EXAM  
0900 PRT COORD MTG  
1000 DH OVHL MTG
- 23 0900 ZONE INSP  
0930 OVHL WEEKLY PROG MTG  
1315 NNS/SOS/ENT OVHL MTG  
1330 CO PMS SPOT CHECK
- 24 0900 XO PMS SPOT CK  
0900 SHIP'S COMPANY OVHL COORD MTG  
1300 3M COORD MTG  
PINK SHEET/CALENDAR INPUTS DUE
- 25 1400 AOM
- 27 0200 SET CLOCKS BACK 1 HOUR  
WEEK 43
- 28 0900 SAFETY PO MTG FAF  
0900 SHIP'S COMPANY OVHL COORD MTG
- 29 0900 PRT COORD MTG  
1000 DH OVHL MTG
- 30 0900 ZONE INSP  
0930 OVHL WEEKLY PROG MTG  
1315 NNS/SOS/ENT OVHL MTG  
1330 CO PMS SPOT CHECK
- 31 0900 XO PMS SPOT CK  
0900 SHIP'S COMPANY OVHL COORD MTG  
HALLOWEEN  
1300 3M COORD MTG  
PINK SHEET/CALENDAR INPUTS DUE

## November

- 2 NNS 5 MILE RUN
- 3 WEEK 44
- 4 0900 SHIP'S COMPANY OVHL COORD MTG
- 5 0700 MIL LEAD EXAM  
0900 PRT COORD MTG  
1000 DH OVHL MTG  
1515 CAPT'S CALL  
ELECTION DAY
- 6 0715 SAFETY COUNCIL MEETING  
0900 ZONE INSP  
FORMAL  
0930 OVHL WEEKLY PROG MTG  
1315 NNS/SOS/ENT OVHL MTG  
1330 CO PMS SPOT CK
- 7 0900 XO PMS SPOT CK  
0900 SHIP'S COMPANY OVHL COORD MTG  
1300 3M COORD MTG

## July

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## September

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## October

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## November

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- 7 PINK SHEET/CALENDAR INPUTS DUE  
8 0800-1100 BLOOD DRIVE FAF 104  
10 WEEK 45  
11 VETERAN'S DAY  
HOLIDAY ROUTINE  
12 0900 SHIP'S COMPANY OVHL COORD MTG  
0900 PRT COORD MTG  
1515 CAPT'S CALL  
NTP REVIEW  
13 0900 ZONE INSP  
0930 DH OVHL MTG  
1315 NNS/SOS/ENT OVHL MTG  
1330 CO PMS SPOT CK  
NTP REVIEW  
DISBURSING ASST VISIT  
14 0830 OVHL WEEKLY PROG MTG  
0900 XO PMS SPOT CK  
0900 SHIP'S COMPANY OVHL COORD MTG  
1300 3M COORD MTG  
NTP REVIEW  
DISBURSING ASST VISIT  
PINK SHEET/CALENDAR INPUTS DUE  
17 WEEK 46  
18 0900 SHIP'S COMPANY OVHL COORD MTG  
19 0700 MIL LEAD EXAM  
0900 PRT COORD MTG  
1000 DH OVHL MTG  
1515 CAPT'S CALL  
20 0900 ZONE INSP  
0930 OVHL WEEKLY PROG MTG  
1000 DIV/DEPT CC MTG  
1315 NNS/SOS/ENT OVHL MTG  
1330 CO PMS SPOT CK  
E6 EVALS DUE PERS  
21 0900 DH OVHL BRIEF  
0900 SHIP'S COMPANY OVHL COORD MTG  
1300 3M COORD MTG  
PINK SHEET/CALENDAR INPUTS DUE  
22 CNAP/QED/ENT NTP REVIEW  
24 WEEK 47  
25 CVN-65 30TH BIRTHDAY  
0900 SAFETY PO MTG FAF  
0900 SHIP'S COMPANY OVHL COORD MTG  
26 0700 MIL LEAD EXAM  
0800 CIAC  
0900 PRT COORD MTG  
1000 DH OVHL MTG  
1515 CAPT'S CALL  
27 0800 CIAC  
0900 ZONE INSP  
0930 OVHL WEEKLY PROG MTG  
1315 NNS/SOS/ENT OVHL MTG  
1330 CO PMS SPOT CK  
E6 EVALS DUE TO XO  
28 THANKSGIVING  
HOLIDAY ROUTINE  
29 HOLIDAY ROUTINE

## December

- 1 WEEK 48  
2 HANUKKAH  
0900 SHIP'S COMPANY OVHL COORD MTG  
3 0900 PRT COORD MTG

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- 3 1000 DH OVHL MTG  
1515 CAPT'S CALL  
FIT TESTER TRAINING
- 4 0900 ZONE INSP  
FORMAL  
0930 OVHL WEEKLY PROG MTG  
1315 NNS/SOS/ENT OVHL MTG  
1330 CO PMS SPOT CK
- 5 0900 XO PMS SPOT CK  
0900 SHIP'S COMP OVHL COORD MTG  
1300 3M COORD MTG  
PINK SHEET/CALENDAR INPUTS DUE
- 7 PEARL HARBOR DAY
- 8 WEEK 49
- 9 1500 PO1 CAPT'S CALL  
0900 SHIP'S COMPANY OVHL COORD MTG
- 10 0700 MIL LEAD EXAM  
0900 WDC  
0900 PRT COORD MTG  
1400 HAIL & FAREWELL  
1500 PO1 CAPT'S CALL
- 11 0800 ZONE INSP  
0900 WDC  
1300 SAFETY STDDOWN/AWARDS - HAMP COL  
1315 NNS/SOS/ENT OVHL MTG  
1500 PO1 CAPT'S CALL
- 12 0900 SHIP'S COMP OVHL COORD MTG  
1300 SERVICE STEAM STUDY BRIEF  
0915 VADM LESS VISIT  
1300 3M COORD MTG  
1500 PO1 CAPT'S CALL  
CHRISTMAS PARTY - RADISSON HOTEL  
PINK SHEET/CALENDAR INPUTS DUE
- 13 1000 OVHL SFWP PROD MTG  
1200 START XMAS LV PER I  
1500 PO1 CAPT'S CALL  
CHRISTMAS PARTY - RADISSON HOTEL
- 15 WEEK 50
- 16 0900 SHIP'S COMPANY OVHL COORD MTG
- 17 0800 QPR 91-4  
0900 PRT COORD MTG
- 18 0800 QPR 91-4  
0900 ZONE INSP  
1315 NNS/SOS/ENT OVHL MTG  
1330 CO PMS SPOT CK
- 19 0915 ADM LESS VISIT  
0900 XO PMS SPOT CK  
0900 SHIP'S COMP OVHL COORD MTG  
1300 3M COORD MTG  
PINK SHEET/CALENDAR INPUTS DUE
- 20 0830 OVHL SFWP PROD MTG  
1200 COMMENCE NNS HOLIDAY STANDDOWN
- 21 WINTER STARTS
- 22 WEEK 51
- 23 0900 ZONE INSP
- 24 CHRISTMAS EVE  
HOLIDAY ROUTINE
- 25 CHRISTMAS DAY  
HOLIDAY ROUTINE
- 26 PINK SHEET/CALENDAR INPUTS DUE
- 27 0630 END XMAS LV PER I  
0630-1200 LEAVE PERIOD TURNOVER  
1200 START XMAS LV PER II

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# 1991

## December

29 WEEK 52  
31 0900 ZONE INSP  
0900 PRT COORD MTG  
NEW YEAR'S EVE

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