

**NMCB SEVEN**  
**OKINAWA, JAPAN**  
**&**  
**OPERATION DESERT SHIELD**



**APRIL 1990 - DECEMBER 1990**

**DEPLOYMENT COMPLETION**  
**REPORT**



DEPARTMENT OF THE NAVY  
U.S. NAVAL MOBILE CONSTRUCTION BATTALION SEVEN  
FPO MIAMI 34099-5061

3121  
Ser S3/

From: Commanding Officer, U.S. Naval Mobile Construction Battalion SEVEN  
To: Distribution

Subj: SUBMISSION OF DEPLOYMENT COMPLETION REPORT

Ref: (a) COMCBPAC/COMCBLANTINST 3121.1A  
(b) COMCBPAC OPLAN 801  
(c) COMCBPAC OORDER 1-90

Encl: (1) Executive Summary  
(2) Unit Location Summary  
(3) Historical Summary  
(4) Administration  
(5) Training  
(6) Operations  
(7) Supply and Logistics  
(8) Equipment  
(9) Camp Maintenance  
(10) Special Operations

1. Enclosures (1) through (10) are forwarded in accordance with reference (a).
2. In accordance with references (b) and (c), U.S. Naval Mobile Construction Battalion SEVEN deployed to Camp Shields, Okinawa. During the period of 16 April 1990 to 07 August 1990, details deployed to Pohang Korea, Adak Alaska, Sasebo, Iwakuni, Yokosuka, Fuji and Kamiseya Japan, a Civic Action Team to the Island of Yap, Federated States of Micronesia and a Seabee team aboard the U.S.S. SCHEMECTADY (LST 1185) in conjunction with the South Pacific Representational Cruise 90-2.
3. Following the Iraqi invasion of Kuwait, U.S. Naval Mobile Construction Battalion SEVEN began a full mobilization with a subsequent redeployment to Camp Sierra India Bravo during the period 08 August 1990 to 9 December 1990 in conjunction with Operation DESERT SHIELD. One detail was deployed to the Administrative Support Unit, Bahrain, and another to Jubail, Saudi Arabia.
4. This was an unusual deployment because it included the most expansive mobilization since the Vietnam War.

  
G. M. CRAFT

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NMCB ONE

NMCB FOUR

NMCB FIVE

NMCB SEVEN

NMCB FORTY

NMCB SEVENTY-FOUR

NMCB ONE THIRTY-THREE

# **EXECUTIVE SUMMARY**

## EXECUTIVE SUMMARY

U.S. Naval Mobile Construction Battalion SEVEN deployed to Camp Shields, Okinawa, Japan, from 16 April 1990 to 10 October 1990. Detail sites included Adak, Alaska; Pohang, Korea; Yokosuka, Kamiseya, Camp Fuji, Iwakuni, and Sasebo, Japan. A 13 man Civic Action Team was deployed to the Island of Yap, Federated States of Micronesia, from 21 April 1990 to 13 December 1990, while another 13 man Seabee team participated in the South Pacific Representational Cruise 90-2 aboard U.S.S. SCHENECTADY (LST 1185) from 16 June 1990 to 27 July 1990.

On 8 August 1990, the Battalion was ordered to mobilize for a redeployment to the Middle East in direct support of Operation "Desert Shield." All details except for the Civic Action Team were immediately rolled back to Okinawa within a 72 hour period. On 10 September 1990, the Air Det departed Kadena AFB, Okinawa, for the Middle East to begin set up of Camp Sierra India Bravo, followed by the Advance Party on 29 September and the Mainbody on 10 October 1990. The Battalion remained in place until departing on 9 December 1990. A 25 man detail was sent to ASU, Bahrain, to perform construction support and Public Works operations, and a 90 man detail was sent to Jubail, Saudi Arabia, to construct a 15,000 man tent camp.

1. ADMINISTRATION: The Administration Department provided outstanding support for both mainbody and detail personnel even when redeployed into the austere living conditions of the Middle East. As a result of their dedication, in the latest examination cycle, the Battalion advanced 53% of all eligible personnel who took the examination compared to 35% Navy wide. Personnel, legal, medical, dental, postal services, public affairs, career counseling and drug and alcohol prevention programs were all at the pinnacle of their performance.
2. TRAINING: The Training Department was the actual cornerstone in preparing all members of the Battalion for the redeployment to a desert environment. Throughout the Okinawa deployment, technical, general military and combat skills training topics and evolutions were coordinated and conducted to ensure that all personnel were up to speed. PHIBLOGEX 90-1 and Exercise Kennel Bear 90-2 provided extensive interface with Marine units in contingency construction and defensive operations which proved invaluable with the upcoming redeployment. During the mobilization period, refresher training was conducted with renewed and earnest interest in areas such as combat skills, contingency construction techniques, CBR personal protection and decontamination and desert survival.
3. OPERATIONS: Safety, quality and timely construction were the three primary goals of the Operations Department. A strong command emphasis on safety was reflected with a reduction in the number of lost manday accidents by more than 50% from last year throughout the mainbody and all detail sites. The Battalion's commitment to quality and timely construction was evident at all levels of the command and earned high praises from customers and dignitaries from Alaska to the Orient and on into the Persian Gulf region.

4. SUPPLY AND LOGISTICS: The Supply Department was highly challenged throughout this unique deployment. Normal accomplishments such as a well documented turnover and a TYCOM Supply Management Inspection at Camp Shields rendered excellent results. With the mobilization in support of Operation "Desert Shield," TA01 material was identified and delivered to the embarkation areas for mountout. Documented TOA shortages were screened and critical items identified. Entire facilities and assemblies which were not available were requested from the 31st NCR. On arrival in the Middle East, Supply personnel quickly reestablished the offices and Supply outlets and obtained points of contact and methods of resupply. Seabee unique items were ordered from CBC Gulfport and the majority of all other items were ordered from NSC Norfolk via Milstrip message. MLO project material requisitions were processed through a Marine Contracting Officer at ASU, Bahrain. Tracking and expediting requisitions through the Marine Corps procurement system proved to be a real challenge in an effort to reduce delivery time for critical items. The Food Service Division while in Okinawa prepared an average of 900 meals a day, not including the satellite galley in Pohang, Korea, which served 100 meals daily. After establishing a field galley in a desert environment, they were able to maintain a daily work load of 3600 meals to, not only battalion personnel, but also members of the other armed services.

**UNIT LOCATION  
SUMMARY**



UNIT LOCATION SUMMARY

<u>TYPE UNIT &amp; DESIGNATION</u>	<u>AV. ONBOARD OFF/ENL</u>	<u>LOCATION</u>	<u>ARRIVAL DATE/ DEPARTURE DATE AT SITE</u>	<u>MISSION</u>
<u>INITIAL DEPLOYMENT Pacific Theatre</u>				
Mainbody	15/356	Okinawa	16 APR/	Construction Support
Detail Pohang	1/33	Korea	16 APR/10 AUG 90	Construction Support
Detail Yokosuka	1/43	Japan	16 APR/10 AUG 90	Construction Support
Detail Sasebo	1/33	Japan	16 APR/10 AUG 90	Construction Support
Detail Iwakuni	0/31	Japan	16 APR/10 AUG 90	Construction Support
Detail Adak	1/84	Alaska	16 APR/11 AUG 90	Constuction Support
South Pacific Representational Cruise	1/12	Ship	16 JUN/27 JUL 90	Civic Action
CAT Yap	1/12	Micronesia	21 APR/13 DEC 91	Civic Action
Detail Pearl Harbor	0/6	Hawaii	16 APR/31 DEC 90	General Duty
<u>DESERT SHIELD Embarkation</u>				
Mainbody	21/610	Okinawa	/10 OCT 90	Mobilization
<u>SECONDARY DEPLOYMENT Middle East</u>				
Mainbody	19/497	Camp Sierra India Bravo	11 OCT/09 DEC 90	Construction Support
Detail ASU	1/24	Bahrain	11 OCT/09 DEC 90	Construction Support
Detail Saudi Arabia	1/89	Saudi Arabia	24 NOV/09 DEC 90	Construction Support



# **HISTORICAL SUMMARY**

NMCB SEVEN PACIFIC DEPLOYMENT 1990  
CHRONOLOGICAL SUMMARY

APRIL

16 NMCB SEVEN Advance Party arrives at Camp Shields.  
27 Camp Shields turned over from NMCB Seventy-Four to NMCB Seven.  
29 NMCB SEVEN Mainbody arrives at Camp Shields.

MAY

01-09 12 man squad participates in PHIBLOGEX 90-1 in support of the  
Marine 9th ESB, Okinawa.  
18 Typhoon Mike threatens Okinawa. TS-3 is set.

JUNE

08 NMCB SEVEN Detail Sierra Sierra detaches for Pearl Harbor for the  
South Pacific Representational Cruise.  
09 Kennel Bear 90-2 Embarkation Exercise begins.  
12 Air Detachment departs Camp Shields via CH-53 for FEX.  
15 Mainbody departs Camp Shields via CH-53 for FEX.  
21 Mainbody returns from FEX site to Camp Shields via CH-53.

JULY

14-19 CUCM Fuquay and EACS Walter, COMCBPAC, aboard Camp Shields.  
17-19 CDR P. Valenty, LT J. Miller, SKCM(SW) G. Brummitt and SKC B. Pezario,  
COMCBPAC, aboard Camp Shields to conduct the SMI.  
23-29 CAPT (sel) Walsh, NMCB-5, and party aboard Camp Shields for  
Pre-deployment visit.  
27 NMCB SEVEN Detail Sierra Sierra returns to Camp Shields from Papua New  
Guinea.

AUGUST

02 Iraq invades Kuwait.  
08 NMCB SEVEN notified to mobilize in conjunction with Operation  
DESERT SHIELD. Roll back of Battalion Detail Sites ordered.  
10 Detail Pohang arrives at Camp Shields.  
10 Detail Sasebo arrives at Camp Shields.  
10 Detail Yokosuka arrives at Camp Shields.  
10 Detail Iwakuni arrives at Camp Shields.  
11 Detail Adak arrives at Camp Shields.  
17 Typhoon Yancy threatens Okinawa. TS-3 set.  
28 Typhoon Abe Threatens Okinawa. TS-2 set.  
29 NMCB SEVEN takes cover due to setting of TS-1 for Typhoon Abe

## SEPTEMBER

- 10 NMCB SEVEN Air Detachment begins flights to Bahrain.
- 10 Loading of combined sea and air echelon material and equipment commences aboard the Kuwaiti flag merchant vessel, M.V. Danah, at Naha Port, Okinawa.
- 13 Admiral Buffington, COMCBPAC, aboard Camp Shields.
- 15 M.V. Danah gets underway. Destination: Singapore and Manama, Bahrain.
- 16 Typhoon Flo threatens Okinawa. TS-2 set.
- 17 NMCB SEVEN takes cover due to setting of TS-1E for typhoon Flo.
- 27 Typhoon Gene threatens Okinawa. NMCB SEVEN takes cover as TS-1C is set.
- 29 NMCB SEVEN Advance Party with Commanding Officer departs Kadena AFB for redeployment to Bahrain.

## OCTOBER

- 02 M.V. Danah arrives Manama, Bahrain. Commences offload.
- 05 Typhoon Hattie threatens Okinawa. NMCB SEVEN takes cover as TS-1E is set.
- 08 Camp Shields turned over from NMCB Seven to COMCBPAC Det OIC Okinawa.
- 10 NMCB SEVEN Mainbody departs Kadena AFB for redeployment to Bahrain.

## NOVEMBER

- 02 CAPT Johnson, COMCBPAC FOXTROT DELTA, CAPT (sel) Walsh, NMCB-5, CDR Corbett, NMCB-4, and CDR Doyle, NMCB-40, aboard Camp Sierra India Bravo for site visit.
- 07 The Honorable H.L. Garrett aboard Camp Sierra India Bravo for site visit.
- 09 Master Chief Petty Officer of the Navy Bushee aboard Camp Sierra India Bravo for site visit and All-Hands-Talk.
- 14-15 Admiral Buffington, COMCBPAC, aboard Camp Sierra India Bravo.
- 20 MAV for Armory, Communications, Ammo, CMS and MARS conducted by Maj Nolan and party, COMCBPAC FOXTROT DELTA.
- 25 Base wide security drill conducted in conjunction with Operation "Imminent Thunder."
- 29-30 Weapons and Communications LTI's conducted.

## DECEMBER

- 04 NMCB SEVEN Advance Party departs Camp Sierra India Bravo for Gulfport, MS.
- 04 NMCB SEVENTY-FOUR Advance Party arrives at Camp Sierra India Bravo.
- 08 Camp Sierra India Bravo turned over to NMCB SEVENTY-FOUR.
- 09 NMCB SEVENTY-FOUR Mainbody arrives at Camp Sierra India Bravo.
- 10 NMCB SEVEN Mainbody departs Camp Sierra India Bravo for Gulfport, MS.

# **ADMINISTRATION**

## ADMINISTRATION

### 1. LESSONS LEARNED:

#### A. PROBLEM/ITEM: Pack out of administrative supplies.

DISCUSSION: Experiencing a first ever complete pack out of the administrative/personnel offices in support of Operation 'Desert Shield,' it was discovered that there are no adequate pack out containers available in the TOA. Personal ingenuity and whatever was available, i.e. cardboard boxes and used MLO wooden boxes, was used to pack out all needed admin/personnel paperwork and supplies. This caused some paperwork (computer readable) to be damaged and forms to be torn or wrinkled beyond future usage.

RECOMMENDATION: Procure stackable cardboard trays, made for storing paperwork and used for shipment. These are available through the Navy Stock System.

#### B. PROBLEM/ITEM: Lack of file cabinets or book shelves in TOA.

DISCUSSION: After arrival in country it was noted that there is no adequate way to maintain files or service records. No file cabinets are available in the TOA and wooden shelves were manufactured to maintain service records and instruction binders.

RECOMMENDATION: Procure file cabinets for adequate storage of service records and paperwork files for field use.

#### C. PROBLEM/ITEM: Reproduction (copier) capability is non existent.

DISCUSSION: After arrival in country it was noted that the battalion has no self sustaining copy capability. Although other copier resources were utilized, battalion generated reproduction of paperwork is non existent.

RECOMMENDATION: Procure durable copy machines for TOA.

### 2. NARRATIVE.

a. Administrative Division. Covering all areas of Naval administration and classified material security, the Administrative Office provided support to the mainbody while deployed to Camp Shields, Okinawa for a six month period. Upon notification of mount-out in support of Operation 'Desert Shield,' the administrative department performed superbly meeting every challenge. Working in less than ideal conditions, whether in a sand filled tent or strong back, the administrative staff met all administrative reporting requirements either on schedule or ahead, completing all fitness reports, correspondence action items, and producing an awards program which contributed to recognizing special achievements of individuals in a timely manner. The Administrative Department was staffed with one YNC, one YN1, one YN2, two YN3s, and two YNSNs. One YNSN was assigned as the Commanding Officer's yeoman, and one YNSN was provided to the Operations Department. In the sixth month of deployment the previously vacant S-1 and S-1A positions were filled by a Line Lieutenant and CW02.

The battalion completed it's deployment recognizing many of it's personnel through the awards program.

Awards Status: The following achievements were recognized by the following presented or requested awards:

Medals: FY90 Command Awarded Navy Achievement Medals	= 24 enlisted 1 officer
End of Tour Navy Commendation Medals	= 4 enlisted
End of Tour Navy Achievement Medals	= 4 enlisted
COMCBPAC Letters of Commendation	= 16 enlisted
COMCBPAC Awarded Navy Achievement Medals	= 4 enlisted
Commanding Officer Letters of Commendation	= 60 enlisted
Commanding Officer Letters of Appreciation	= 30 enlisted

b. Personnel Department. The Personnel Office was manned by nine personnel, which included one PNCS, one PN1 who transferred in July, three PN2s and four PN3's. The office performed a full range of personnel-related functions including educational service, administering enlisted military leadership and advancement exams and personnel accounting. During the deployment, the personnel department processed 104 transfers, 97 receipts, 16 reenlistments, no discharges, and 167 enlisted advancements.

c. Medical Department. The total number of patients treated as outpatients was 682 and a total of 18 were admitted as inpatients at Naval Hospital Okinawa. The medical facilities at Camp Shields, Okinawa, Japan were adequate for the nature of outpatient care provided by the Staff consisting of one General Medical Officer, one HM1, two HM2's and two HM3's. In addition the department provided one Independent Duty Corpsman to CAT YAP and Detail Pohang, Korea, as well as providing medical coverage for FEX and weapons ranges. The department underwent a change in leadership as Dr. Briggs replaced Dr. Rynick on 14 June 1990.

Finally the Medical Department staff responded to the ordered battalion mount-out in support of Operation "Desert Shield." The complete medical TOA was packed and ready well within the allotted time constraints. The auxiliary support provided by Naval Hospital Okinawa, Japan, was excellent and much appreciated by the NMCB SEVEN Medical Department.

d. Command Career Counselor. While deployed to Camp Shields, Okinawa, Japan, the Command Career Counselor established liaison with the Commander Fleet Activities Okinawa Center. A Fleet Reserve/retirement seminar sponsored by CFAO, was attended by eligible personnel within the command. Personnel interested in furthering their off-duty education were referred to the education counselor at Kadena Air Base. This not only benefited the individual, but the Command as a whole. By maximum utilization of available resources, we enhanced our retention program objective. Our objective is to ensure that every man is fully aware of all benefits and opportunities that the Navy has to offer, so that our Seabees and their families can make an informed decision when it is time for a choice to be made."

e. Dental Department. The NMCB SEVEN Dental Department consisted of a Dental Officer and two Dental Technicians. A Dental Readiness of 95% or higher has been maintained throughout the deployment for the mainbody, which exceeds the SECNAV requirement of 80% Dental Readiness for operational units. Patients requiring specialty care were treated at the Dental Clinic, USMC Camp Foster, Okinawa, Japan.

Patients Treated: 1,409  
 Total Procedures: 7,270

f. Postal Department. Throughout the deployment, the Post Office maintained extended customer service hours, 0730 - 1700 and 1900-2100 on workdays and 0900 - 1300 on non-work Saturdays. The Post Office was open Sunday 0900 to 1300 and Monday 0700 to 1700. The Postal Clerks packed up the office in preparation for Operation "Desert Shield." This office was manned by one PC3 and one non-designated seaman.

g. Legal Department. The Battalion's legal staff consisted of an independent LNI and a Line Lieutenant. The following statistical data is submitted for deployment completion:

NUMBER OF UCMJ OFFENSES BY ARTICLE

<u>UCMJ Articles</u>	86	87	89	90	91	92	95	107	112	112a	121	128	134	Total
<u>Offenses</u>	11	2	8	1	5	9	1	2	1	1	2	2	11	56

NUMBER OF NJP'S

<u>Month</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	Total
<u>NJP</u>	0	8	8	11	5	5	3	0	40

Court-Martials = None



h. DAPA. Over the deployment, NMCB SEVEN pursued an active Drug and Alcohol Program. Both the Alcohol Rehabilitation Department (ARD) at the Naval Hospital Camp Lester, Okinawa and Counseling and Assistance Center (CAAC) at NAF Kadena, Okinawa were extremely helpful and exceeded expectations in seeing that people were properly attended to. Routine CAAC appointments were scheduled within a week and emergency cases were scheduled in two days. Once alcohol dependency was established, ARD was always able to provide a bed opening within two to three weeks. For the Level II patients CAAC at Camp Foster, Okinawa was able to schedule beds within two to three weeks also. The CAAC Center also held aftercare treatment at our camp which assisted our command in causing only a minimal amount of lost man hours. This type of support assured that the Drug and Alcohol Program was a success.

i. Special Services. Special Services personnel were responsible for managing and maintaining the Camp Shields Movie Theater and Gymnasium Complex. The theater featured recent movie releases three nights a week as well as the sale of refreshments. The Camp Shields Gymnasium Complex included a basketball court, weight room, racquetball courts, pool table, portable sauna, as well as separate tennis and softball facilities. A wide variety of recreational gear was available at the gymnasium for issue to battalion personnel. While deployed to the Middle East, Special Services personnel again supported the Battalion's morale and welfare needs by establishing and managing the Camp Sierra India Bravo "Open Air" movie theatre and a field weight-lifting strongback. Movies were shown free of charge each night to not only Seabees but also Marine and Air Force personnel. A concession stand was also established to provide items of general need such as soap and tooth paste to bottled water and canned drinks. Special Services also sponsored several "shopping trips" to Manama and ASU, Bahrain on off days.

Throughout the deployment, Special Services personnel were responsible for the planning and organizing of several battalion sponsored events including: the NMCB SEVEN softball leagues, and the "Over the Hump Party."

j. Religious Program. The Command Chaplain offered General Protestant services to all battalion personnel through the Command Religious Program. Catholic mass and confessions were administered by various Navy Catholic chaplains. All services were held at the "Chapel on the Hill," Camp Shields, Okinawa, Japan. Bible studies and devotions were also held in the chapel. Stress management classes and a new father's class were offered to battalion personnel throughout the deployment to Okinawa. Three civic action projects were coordinated and completed at a local civilian retreat center.

General Protestant services, bible studies, nightly devotions and weekly communion services were held in the camp theater by the command Chaplain at Seabee Camp Sierra India Bravo. Catholic services were offered to the battalion through the Marine, Army and Air Force Chaplains located in the same area.