Mark V. Darlen

DEPLOYMENT COMPLETION REPORT



ROOSEVELT ROADS

GUANTANAMO BAY

THURMONT, MD

PANAMA

VIEQUES

ANDROS

BERMUDA

KENNEBUNKPORT



DEPARTMENT OF THE NAVY

U.S. NAVAL MOBILE CONSTRUCTION BATTALION SEVEN

FPO MIAMI 34099-5061

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Commanding Officer, U. S. Naval Mobile Construction Battalion SEVEN From: Distribution To: SUBMISSION OF DEPLOYMENT COMPLETION REPORT Subj: (a) COMCBLANT OPLAN 1000 Ref: (b) COMCBLANT OPORD 2-89 (c) COMCBPAC/COMCBLANTINST 3121.1A Encl: (1) Executive Summary (2) Unit Location Summary (3) Historical Summary (4) Administration (5) Training (6) Operations (7) Supply and Logistics (8) Equipment (9) Camp Maintenance (10) Special Operations 1. Enclosure (1) through (10) are forwarded in accordance with reference (a). 2. In accordance with references (a) and (b), U. S. Naval Mobile Construction Battalion SEVEN deployed to Camp Moscrip. Puerto Rico during the period 19 March 1989 to 17 October 1989 with details deployed to Guantanamo Bay, Cuba; Andros Island, Bahamas; Bermuda; Kennebunkport, Maine: Vieques. Puerto Rico: Rodman. Panama: and Thurmont, Maryland. Special Operations included Air Det deployments to Camp Lejeune, NC., 3. for participation in Exercise Solid Shield 89; and to Keflavik, Iceland for participation in Exercise Northern Viking 89; and a 20 man deployment for training to Amapala, Honduras. The battalion also took the lead in the disaster recovery operations at Roosevelt Roads after the area was devastated by Hurricane Hugo in September 1989. 4. Having completed a challenging and successful deployment, NMCB SEVEN's Deployment Completion Report is forwarded in accordance with reference (c). This deployment was action packed, full of challenges and extremely rewarding. g. M. CRAFT Distribution: CNO (OP-446) COMNAVFACENGCOM (Code 06) COMCBPAC (2 copies) COMCBLANT (2 copies) COM 20TH NCR CO CECOS

> NMCB FIVE NMCB FOUR

ADMINISTRATION

The Administration Department was responsible for all Personnel/Admin related matters and supporting not only the mainbody, but also seven detail sites. The camp received several new portable computers with peripherals greatly improving the operating efficiency of the departments. See enclosure (4).

TRAINING

Significant training opportunities were abundant on this deployment including Air Det embarkations to three separate locations, actual disaster recovery operations, military training, and a Battalion Mount Out exercise. Problems were identifed in the areas of local troop movement for tactical field training on Vieques Island, map availability and ammunition supply to the ranges. See enclosure (5) for specific details.

OPERATIONS

The deployment was noteworthy for the large number of detail sites (7) managed by the Battalion. The Battalion's senior leadership was spread thin to maximize efficiency and effectiveness. NMCB SEVEN received a commendatory grade for high quality work-in-place during the Operations DMI. NMCB SEVEN also received commendatory remarks for project planning and scheduling with respect to level II monitoring and tracking by the Operations Staff.

 Detail sites should be assigned a minimum of 5 months prior to deploying. Last minute tasking and detail site establishments caused several readjustments to detail site manning. Khaki leadership and CM's were spread thin.

2. In order to maintain the proper CM to equipment ratio, additional CM's should be put into the Atlantic Battalions when 7 detail sites are manned and exercises/DFT are undertaken.

3. FAX machines are needed at all sites to allow prompt transfer of info.

4. More cranes/cherry pickers are needed on site for disaster recovery operations.

SUPPLY AND LOGISTICS

The Supply Department implemented the 89 TOA and took the lead in the exercising and inventory of tasked TOA test phases. Significant savings in man hours were realized by the implementation of the SAMMS system in MLO. It is noted that hazardous material storage is inadequate at Roosevelt Roads. A hazardous material storage building was designed and project documentation forwarded to CBLANT.

1. <u>SERVICE DIVISION</u>. The Service Division operated the Disbursing Office and Barbershop. One SH and four DK's were assigned. See enclosure (7).

2. FOOD SERVICE. The Food Service Division operated the Main Galley. CPO Mess, and Wardroom. An average of 300 rations per day were prepared.

3. <u>SUPPLY MANAGEMENT</u>. The Supply Department managed the operation of the Central Tool Room, Camp Maintenance Stores, Greens Issue, Automotive Repair Parts procurement and storage, and financial records including 3 OPTARS. See enclosure (7).

EQUIPMENT

Deployed CESE Management highlights included an equipment convoy from Gulfport to Camp Lejeune to support Exercise Solid Shield 89, SEVEN's excellent CESE Departmental Management Inspection results, and equipment support for disaster recovery operations after Hurricane Hugo.

CAMP_MAINTENANCE

NMCB SEVEN completed 3139 mandays of direct labor in Camp Maintenance, exceeding original tasking by 25% due to Hurricane Hugo. One-thousand eighty-two mandays were expended on specific job orders, and 443 mandays on standing job orders.

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UNIT_LOCATION_SUMMARY

	UNIT GNATION	ONBOARD OFF/ENL	LOCATION	ARR/DEP	MISSION
MAI	IBODY	17/363	ROOSEVELT RDS, PR	MAR/OCT	1
DET	VIEQUES	0/15	VIEQUES ISLAND, PR	MAR/OCT	2
DET	GITMO	1/65	GUANTANAMO BAY, CUBA	MAR/OCT	2
DET	ANDROS	1/35	ANDROS ISLAND, BAHAMAS	MAR/OCT	2
DET	PANAMA	1/37	PANAMA CANAL ZONE	MAR/OCT	2
DET	KENNEBUNKPORT	1/39	KENNEBUNKPORT, ME	MAR/OCT	2
DET	THURMONT	0/14	THURMONT, MD	JUL/OCT	2
DET	BERMUDA	1/40	BERMUDA	JUL/OCT	2
DFT	HONDURAS	1/19	AMAPALA, HONDURAS	JUL/SEP	2

MISSION:

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1. CONSTRUCTION, TRAINING, SUPPORT 2. CONSTRUCTION, TRAINING

Encl (2)

HISTORICAL SUMMARY

DATE	EVENT
19 MAR 89	Advance Party arrives Camp Moscrip, Puerto Rico.
31 MAR 89	Turnover of Camp Moscrip from NMCB SEVENTY-FOUR to NMCB SEVEN
02 APR 89	NMCB SEVEN Mainbody arrives Camp Moscrip, Puerto Rico
07-13 APR 89	Major Schmick and EOCS Crist (COMCBLANT) onboard for Mount out/Embarkation Exercise, Air Det Inspection, Physical Security DMI, Classified Material DMI, and Training DMI.
24-28 APR 89	CESO Team visits to install SAMMS Computer System.
24-28 APR 89	MLO assist visit conducted by BUCS Lewis (20TH NCR, R-70)
14 MAY 89	Air Det departs for Camp Lejeune N.C. for Exercise Solid Shield 89.
15-22 MAY 89	Standown for Military Training: Block Training, weapons firing, and bivouac at Vieques Island.
19 MAY 89 **	Mainbody Embarkation to Camp Garcia, Vieques Island on LCM 8 Landing Craft.
22 MAY 89	Mainbody Retrograde to Camp Moscrip, Puerto Rico on C-130 Aircraft.
29 MAY 89	Air Det returns from Exercise Solid Shield.
02 JUN 89	LT Dowdy and LT Hough depart Roosevelt Roads to Virginia to participate in LOGEX 89.
03-07 JUN 89	LCDR Rand, LT Wallace (COMCBLANT) onboard for 45-Day Review.
05 JUN 89	Detail Bermuda Advanced Party Departs Roosevelt Roads to det site.
07 JUN 89	LCDR Duffy assumes duty as Operations Officer.
09 JUN 89	Detail Bermuda Mainbody departs Roosevelt Roads to det site.
19 JUN 89	Air Det departs for Keflavik, Iceland, for Exercise Northern Viking 89.
24-30 JUN 89	LCDR Ludwig, EOCS David (COMCBLANT) onboard for CESE DMI.
29 JUN 89	Air Det returns from Exercise Northern Viking 89.

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Ø1 JUL 89 CDR Craft, new Commanding Officer, arrives.

Ø5 JUL 89 Detail Thurmont departs for Maryland.

Ø5 JUL 89 CAPT Olsen (COMCBLANT) onboard for Change of Command.

- Ø5-21 JUL 89 UCT-1 Detail onboard to assist with project RR5-830, LST Ramp repairs.
- Ø7 JUL 89 CDR Craft assumes command of NMCB-7. Change of Command Ceremony held at the VC-8 Hangar.
- Ø7 JUL 89 Over-The-Hump Party held after the Change of Command.
- 10-14 JUL 89 SWCS Palmer (COMCBLANT) onboard for the Safety DMI.
- 14-25 JUL 89 CDR McKeithan, LCDR Tooke (COMCBLANT) and party onboard for Supply Management Inspection.
- 21 JUL 89 DFT to Amapala, Honduras. Advance Party departs.
- 31 JUL 89 DFT to Amapala, Honduras. Mainbody departs.
- Ø7-11 AUG 89 CDR Walsh, CO, NMCB-5, and party arrive for Pre-deployment Visit.
- 02-03 AUG 89 Projects shutdown for Hurricane Dean preparation.
- 14-18 AUG 89 CDR Rodriguez, LCDR Rand, BUCS Wilkerson, (COMCBLANT) onboard for Operations DMI.

28-31 AUG 89 CAPT Olsen (COMCBLANT) arrives for site visit.

- 10 SEP 89 Projects shut down for preparation for Hurricane Hugo.
- 17 SEP 89 Evacuated Camp Moscrip.
- 18 SEP 89 Hurricane Hugo hits Roosevelt Roads, Puerto Rico. Disaster Recovery began.
- 19 SEP 89 Reoccupied Camp Moscrip.
- 21 SEP 89 CDR Rodriguez, LT Socha (COMCBLANT) arrived from CBLANT to assist with Disaster Recovery coordination.
- 22 SEP 89 Twenty personnel from NMCB-5, four from 20TH NCR onboard for P/E assistance in Recovery Ops.
- 23 SEP 89 Eleven NEESA Representatives arrive to install and operate MUSE units.
- 25 SEP 89 Personnel recalled from Det Bermuda and Det Andros.

- 26-27 SEP 89 DFT Honduras returns to Camp Moscrip.
- 29 SEP 89 NMCB FIVE Advance Party arrives. Thirty-four personnel from NMCB-7 Mainbody depart Puerto Rico.
- 11-13 OCT 89 CDR Anderson, Chief Staff Officer, CBLANT, onboard to assess hurricane damage.
- 12 OCT 89 NMCB-7 awarded the Battle "E" Best of Type for Atlantic Fleet Battalions.
- 12 OCT 89 NMCB-5 Air Det arrives from Disaster Recovery Operations in Charleston, SC. Ninety NMCB-7 Mainbody personnel depart Puerto Rico.

12 OCT 89 CDR Walsh, NMCB-5 CO, arrives.

13 OCT 89 Admiral Moriarty addresses NMCB-7 at Quarters.

16 OCT 89 NMCB-7 turns Camp Moscrip over to NMCB-5.

17 OCT 89 282 NMCB-7 Personnel depart Roosevelt Roads.

ADMINISTRATION

1. LESSONS LEARNED.

A. <u>PROBLEM/ITEM</u>: Area/Country Clearance and Passports in and around the Caribbean.

<u>DISCUSSION</u>: Short fused personnel changes from details or to DFT's, especially involving Honduras or Panama, were administrative challenges. Area/Country entry approvals were handled many times via phone calls. Passports/Visas - Personnel without passports were not allowed into some countries.

<u>RECOMMENDATION</u>: All personnel anticipated to travel to foreign countries while deployed should obtain tourist passports while in homeport. Coordinate personnel moves with sufficient lead time to allow Personnel to effectively process the proper paperwork.

B. PROBLEM/ITEM: Clearances for Kennebunkport and Thurmont.

<u>DISCUSSION</u>: Clearances for personnel working on Presidential support projects were started late and as a result were not obtained until late in the deployment.

<u>RECOMMENDATION</u>: Choose special details as early as possible and aggressively pursue clearances.

2. NARRATIVE.

a. <u>Administrative Division</u>. The Administrative Department was staffed with one YNC, one YN1, two YN3's, and 2 YNSN's. One YNSN was assigned as the Commanding Officer's Yeoman, and one YNSN was provided to the Operations Department. The Admin Department handled all administrative issues as well as classified material security.

b. <u>Personnel Department</u>. The Personnel Office was manned by seven personnel, which included one PNC, two PN2's, one PN3, two PNSN's, and one SN. The division performed a full range of personnel-related functions including educational service and personnel accounting. During the deployment, the Personnel Office processed 75 transfers, 127 receipts, 25 re-enlistments, no discharges, and 131 enlisted advancements. The Personnel Division administered enlisted military leadership and advancement exams.

c. <u>Medical Department</u>. The Medical Department utilized the medical clinic at Camp Moscrip to treat all battalion personnel. In addition to daily routines, the staff was tasked with medical support of all battalion weapons ranges, and supplied Corpsmen for the Honduras Detail and Air Det. The Medical Department consisted of the Medical Officer, one HMCS, one HM1, two HM2's, and three HM3's. During Hurricane Hugo, NMCB-7 provided one HMCS and one HM3 to the Red Cross Shelter for 2 1/2 days to provide medical assistance. The department also provided a Corpsman for each civic action site where recovery work took place. d. <u>Command Career Counselor</u>. The Command Career Counselor established liaison with the station Career Counselor, Navy Campus Office, and Navy Family Service Center. We were able to benefit through a Fleet Reserve/Retirement seminar, the station CMEO assisted with Navy Rights and Responsibilities workshops, and the Navy Campus Education Specialist was incorporated into our command indoctrination schedule. The Navy Campus Brief generated increased interest in continuing education. Our objective is to "Ensure that every man is fully aware of all benefits and opportunities that the Navy has to offer, so that our Seabees and their families can make an informed decision when it is time for a choice to be made".

e. <u>Dental Department</u>. The NMCB-7 Dental Department consisted of a Dental Officer and two Dental Technicians. A dental readiness of 90% or higher has been maintained throughout the deployment for the mainbody, which exceeds the SECNAV requirement of 80% dental readiness for operational units. Patients requiring specialty care were treated at the Naval Dental Clinic, Roosevelt Roads, and Naval Hospital, Roosevelt Roads.

f. <u>Postal Department</u>. Throughout the deployment, the Post Office maintained extended customer service hours, 0730 - 1830 workdays and 0900 -1300 on non-work Saturdays. These hours enabled crews coming off duty at 1700 to buy stamps and money orders, and mail packages while minimizing the impact on direct labor. The Post Office was manned by one PC2 and two PC3's.

g. <u>Legal Department</u>. The battalion's Legal Staff consisted of an independent LN2 and the YNC designated as the Legal Officer. Statistical data is submitted for deployment completion in Part 3 of this section.

h. <u>DAPA</u>. Over the deployment, NMCB-7 pursued an active Drug and Alcohol Program. The Alcohol Rehabilitation Department (ARD), Naval Hospital Roosevelt Roads and the Naval Station's Counseling and Assistance Center (CAAC) were extremely helpful and exceeded expectations in seeing that people received proper attention. Routine CAAC appointments were scheduled with no more than two to three days notice, and appointments of an emergency nature were scheduled the same or next work day. Once alcohol dependency was established, ARD was always able to provide a bed opening within one week.

The Coffee House, which contained a television with cable hook-up doubled as a reading and lounge area. The Coffee House served as an alcohol-free alternative to the Enlisted Serviceman's Club for relaxation. The Coffee House was open from 1800 to 2200 seven days a week.

i. <u>Special Services</u>. The department was responsible for managing and maintaining the Camp Moscrip Outdoor Movie Theater and Gymnasium Complex. The Camp Moscrip Gymnasium Complex included a basketball court, weight room and separate racquetball, tennis and softball facilities. A wide variety of recreational gear was available at the gymnasium for issue to battalion personnel.

j. <u>Religious Program</u>. General Protestant Services were provided by the battalion's Chaplain, and Catholic Confessions and Mass were held by the Naval Station's Catholic Chaplain. Both services were held at Camp Moscrip's 'Chapel By the Sea'. Bible Studies and community civic activities were held there as well. Evening Devotionals were held Monday through Thursday at 1745. A Protestant Communion Service was celebrated on Fridays at 1730, followed by a Lay Reader Bible Study at 1830. On Sundays, a prayer service was held at 0845, Protestant Worship Service at 0900, and Episcopal Holy Communion Service at 1000, Confessions at 1045 and Catholic Mass at 1100. Lay Readers were trained during homeport and they facilitated in providing ministry to the deployment detail sites.

3. STATISTICS.

AWARDS FROM 02 APRIL TO 16 OCTOBER 1989

MEDALS AWARDED 13 MEDALS IN PROCESS 7 LETTERS OF COMMENDATION IN PROCESS/AWARDED BY HIGHER AUTHORITY 46 COMMAND LETTERS OF COMMENDATION 60 MERITORIOUS MAST 8 UNIT AWARDS BATTLE EFFICIENCY 'E' - BEST OF TYPE ATLANTIC FLEET MERITORIOUS UNIT CITATION - DETAIL KENNEBUNKPORT

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UCMJ ARTICLE	S	86	87	90	92	95	108	111	112A	121	128	134
OFFENSE	ES	18	1	1	10	1	2	3	1	3	1	6
MONTH		APR	MAY	JUN	JUL	AUG	SEP	OCT			TO	TAL
NJP	*	5	3	9	2	9	5	2			3	5

COURT-MARTIAL = 1

MED	Ι	C	A	L

TOTAL PA'	FIENT VISITS	1,196
HOSPITAL	CASES	23

DENTAL

PATIENTS TREATED	915
TOTAL PROCEDURES	4,990

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