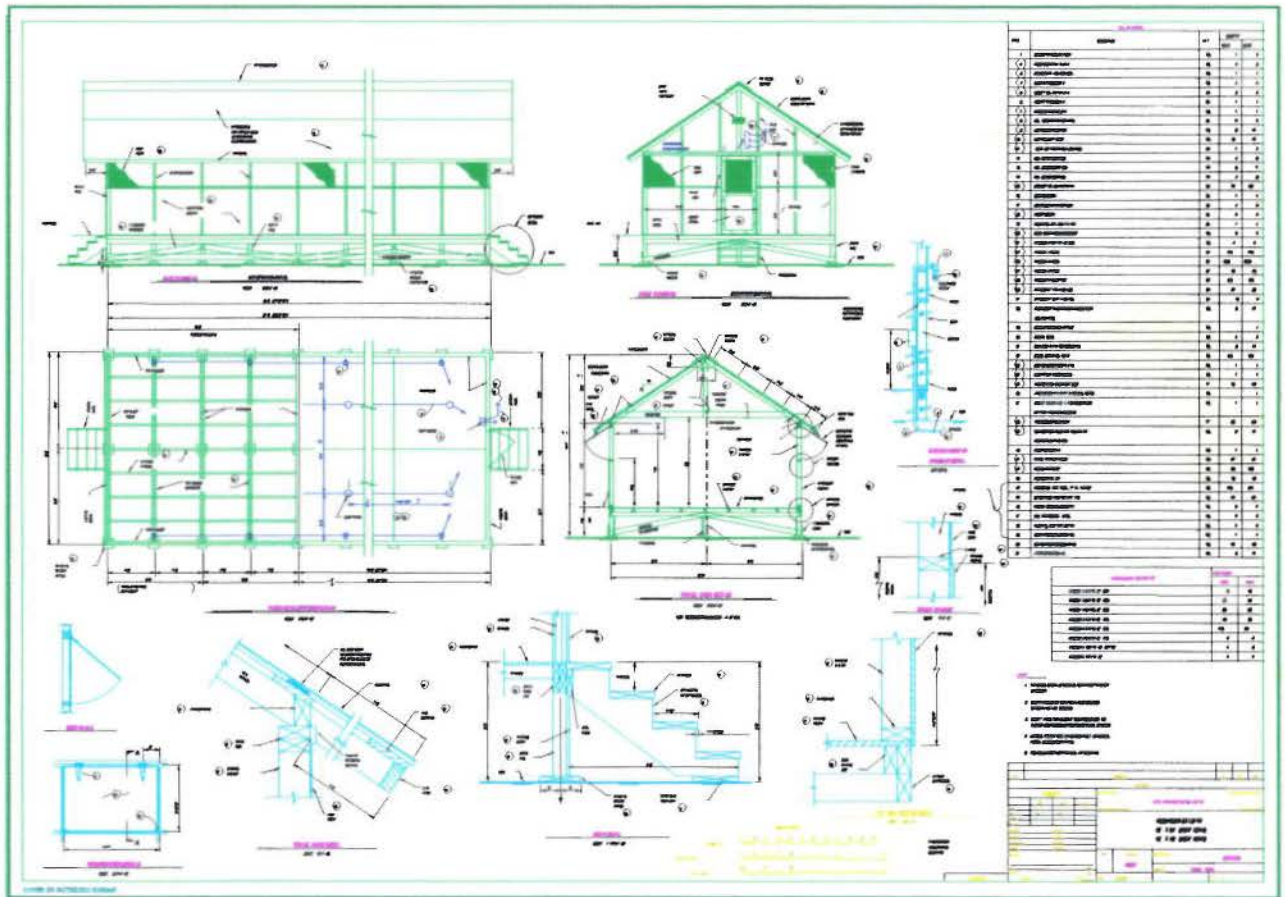


NMCB THREE DEPLOYMENT COMPLETION REPORT



EUROPEAN DEPLOYMENT
ROTA, SPAIN
JANUARY - AUGUST 1997



DEPARTMENT OF THE NAVY
U.S. NAVAL MOBILE CONSTRUCTION BATTALION THREE
UNIT 25269
FPO AP 96601-4921

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From: Commanding Officer, U. S. Naval Mobile Construction Battalion THREE
To: Distribution

Subj: SUBMISSION OF DEPLOYMENT COMPLETION REPORT

Ref: (a) COMCBPAC/COMCBLANTINST 3121.1B
(b) COM22NCR OPCODER 12-96

Encl: (1) Executive Summary
(2) Administration/Special Staffs
(3) Training
(4) Operations
(5) Supply and Logistics
(6) Equipment
(7) Camp Maintenance
(8) Contingency Operations/Other

1. Enclosures (1) through (8) are forwarded per reference (a).
2. In accordance with reference (b), U. S. Naval Mobile Construction Battalion THREE deployed to Camp Mitchell, Rota, Spain from 06 January 1997 to 14 August 1997, with details to: Sigonella, Sicily; Naples, Italy; Souda Bay, Crete; St Mawgan, U. K.; and Thurmont, Maryland.
3. In addition, the battalion executed highly successful Deployments for Training (DFTs) to Estonia and Uzbekistan. The battalion also conducted a comprehensive site visit to Botswana and prepared project plans for a possible future DFT.
4. The accomplishments of the "Better than Best" Battalion during our 1997 European Deployment are proudly recorded in this deployment completion report.


W. F. SMITH, JR.

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EXECUTIVE SUMMARY

U. S. Naval Mobile Construction Battalion THREE completed another "Better than Best" Atlantic Deployment on 16 August 1997. In addition to the mainbody site of Rota, Spain, NMCB THREE manned details in Souda Bay, Crete; Sigonella, Sicily; Naples, Italy; St. Mawgan, UK; and Thurmont, MD. Promptly responding to requests from USCINCEUR and CINCUSNAVEUR via SECOND NCB, NMCB THREE also sent out two deployments for training (DFTs) to Estonia as a part of Operation Baltic Castle and Uzbekistan as a part of Operation Provide Hope.

NMCB THREE's mainbody in Rota was able to provide proactive, responsive and reliable construction, maintenance, and repair to all of its customers. The mainbody brought four turnover projects to completion: the SPECOPS berms, DRMO paving, ordnance magazines repairs, and Sea View Pines housing area paving. The battalion continued laying pipe on the second phase of the massive Waterline project, improved five Spanish beaches, laid asphalt in Camp Mitchell, renovated a Seal facility and the local DODDS' classrooms, and completed 16 CO Discretionary projects. THREE-'Bees began altering and repairing Building 380 and turned that project over to NMCB ONE, along with the Waterline and DRMO Concrete Containment projects.

Detail Sigonella's success can be measured by its completion of four major projects and 11 OIC Discretionary projects. The detail brought three turnover projects to completion by repairing two high explosive ordnance magazines (#863 and #864) and constructing a concrete storage area for ammunition handling Yellow Gear. The detail also turned over the repair of Magazine #862, the extension of the aircraft parking apron, and the repair of the weapons security fence.

Detail Souda Bay, with nine tasked projects, stayed busy throughout the deployment. In addition to their tasking, the detail completed two OIC discretionary projects. The detail brought 4 major turnover projects to completion: the Marathi Pier recreation facility; the PW Transportation storage facility; the NAMFI barracks renovation; and the water distribution system. The detail turned over the NAVCOMMDET PEB, the drainage improvements project, the BEQ repairs, and the station road repairs to NMCB ONE.

Detail Naples executed all five of their projects from start to finish and completed 2 OIC Discretionary projects. The detail renovated the fire and security building, relocated and renovated a space for the Agnano Library, upgraded the Capodichino post office, and constructed a security block wall. The detail did not turn over any projects to NMCB ONE.

Detail St. Mawgan was fortunate enough to be the first NMCB detail to stay deployed to St. Mawgan for a seven month period. In that time they worked on four tasked projects and one OIC Discretionary project. The detail executed the NEX retail store expansion and the construction of a smoking area from start to finish. The one turnover project, Construct Pads for Storage Units, was completed and the detail left the barracks renovation as a turnover project for NMCB ONE.

Detail Thurmont completed its tasked project of repairing a quarter-deck / operations building despite sending six of its personnel TAD for a total of approximately 400 mandays.

Critical to the success of this deployment were the Administration, Supply, and Training Departments, as well as the Medical, Dental, and Chaplain staffs. Battalion morale and motivation were boosted by visits from the Secretary of Defense, the Honorable William Cohen; the Chief of the Chaplain Corps, RADM Muchow; and the Chief of the Nurse Corps, RADM Engel. The crew yet again had the fortune of welcoming the Chief of the Civil Engineer Corps, RADM Nash; COMTHIRDNCB and COMPACNAVFACENGCOM, RADM Dames; and COMSECONDNCB and COMLANTNAVFAC-ENGCOM, RADM Shelton.

A truly "Better Than Best" Deployment!

(2) Recommendation: This requirement should be explained to affected personnel since it limits flexibility. The local PSD needs to understand that this delay could affect people's allowed travel time on PCS orders.

DENTAL DEPARTMENT

1. LESSONS LEARNED:

a. Problem/Item: Dental X-ray Chair , Dental Unit and Assistant Chairs

(1) Discussion: The dental x-ray chair, dental unit and assistant chairs have passed their life expectancy.

(2) Recommendation: To ensure continuous operational capability, serious consideration should be given for the purchase of a new dental x-ray chair, dental unit and assistant chairs.

b. Problem/Item: Table of Allowance below deployable standards

(1) Discussion: Dental TOA was depleted during previous deployments to Bosnia. Listing of revised TOA was passed on to the Supply Department. A revised Allowable Dental List dated April 97 was received by 2NCB.

(2) Recommendation: Continue to work with the Supply Department and 2nd Brigade to bring Dental TOA up to deployable standards.

c. Problem/Item: Faulty high speed and slow speed handpieces (Dental hand tools)

(1) Discussion : Some handpieces are beyond repair and some repair parts are very costly, but would benefit the clinic in the long run. For now, handpieces are on loan from the Rota, Dental Clinic.

(2) Recommendation: Purchase new handpieces as soon as possible.

MEDICAL DEPARTMENT

1. LESSONS LEARNED:

a. Problem/Item: Unreliable ambulance

(1) Discussion: A chronic problem. Ambulance reliability was a problem in Guam and two years ago here in Spain. Realistically, the medical department does not have an ambulance. The vehicles do not have emergency lights, sirens, communication equipment, or enough room and equipment for proper patient care.

(2) Recommendation: Purchase a fully equipped and reliable ambulance instead of a casualty transport vehicle.

b. Problem/Item: Communications

(1) Discussion: The duty corpsman and ambulance driver require communication equipment to allow trips to the chow hall, rooms and emergency responses. The Medical Officer and IDCs can provide better back-up coverage if they also have good communications. The phone in the Medical Officer's room is only useful when the room is occupied. The SABER radios are too limited in regards to

frequency range and penetration into some buildings. Also, the person with the radio must remain awake in order to respond to any incoming calls or will be frequently awakened by the constant chatter on the radio. A much better tool of communication is the BEEPER. Beepers have greater range and are extremely selective. Beepers were excellent during the Guam deployment.

(2) Recommendation: Purchase beepers for use by the Medical Department.

c. Problem/item: Insect infestation

(1) Discussion: Ants, spiders, mosquitoes and moths were a constant problem during the deployment. Ants were found in the drinking fountain, on exam tables, in the doctor's office, and in the laboratory.

(2) Recommendation: Rather than trying to rely on the base for pest control, use the qualified preventive medicine technician that has been trained and has experience in proper pest control.

2. NARRATIVE: During the 1997 European deployment, the Medical Department continued to deliver quality medical care. Those suffering from an injury or illness were treated in camp. Others needing more specialized treatment were seen at Naval Hospital, Rota, Spain.

3. STATISTICS:

NMCP THREE MEDICAL	
Total seen at Camp Mitchell	2147
Total Admitted to Hospital	18
Sick in Quarters Days	127
STD	12
Modified Duty Days	456
Sanitary Inspections	96
Immunization	158
Audiograms	81
Physical Exams	53
Pharmacy Units	1092

SPECIALTY CLINIC AT NAVAL HOSPITAL	
Orthopedic Appointments	72
Optometry	65
Occupational Health	83
General Surgery	22
Internal Medicine	01
Ear, Nose and Throat	18
Dermatology	42
Mental Health	51
Urology	14
Family Practice	31
Radiology	191
Ob / Gyn	25
Audiology	12

ENVIRONMENTAL DEPARTMENT

1. LESSONS LEARNED:

a. Problem/Item: Hazardous Waste Accountability

(1) Discussion: Currently, the Hazardous Waste Accumulation Point (HWAP) is not in a secure compound. Battalion personnel can drop off hazardous waste without the knowledge of the Environmental Staff. This creates problems when there is missing documentation required for disposal.

(2) Recommendation: ALFA Company HAZMAT compound can be utilized as a HWAP once the current HAZMAT stock is either utilized or turned over to CHRIMP. This is a secure, fenced compound that can be controlled by the Environmental staff. This will improve record tracking system for hazardous waste.

b. Problem/Item: Improve access to Recycle receptacles

(1) Discussion: Camp Mitchell has three large recycle bins located by BRAVO Company spaces on Howe Road. With additional bins placed by the BEQ and Hilton areas, recycling would be more convenient, and therefore more productive.

(2) Recommendation: Presently, the NAVSTA Rota Environmental Department's large recycle bins are out of stock. Once in stock, these bins should be distributed within Camp Mitchell to encourage the recycling efforts.

2. NARRATIVE: The Environmental Department, staffed by 3 personnel (collateral duty), was responsible for monitoring the procurement, storage and use of all hazardous materials; controlling collection, storage and disposal of hazardous waste; providing emergency response to all hazardous material/hazardous waste spills; and maintaining a camp recycling program all in accordance with local and federal regulations. The Environmental staff's top priority during deployment was the implementation of Camp Mitchell into the Consolidated Hazardous Materials Reutilization and Inventory Management Program (CHRIMP). Additionally, the Environmental Department issued a new NMCB Three Environmental and Natural Resources Protection plan and drafted and implemented a spill response plan. Also, successful efforts were directed toward an increased awareness and expansion of the existing recycling program within Camp Mitchell.

The Environmental Staff completed the implementation of Camp Mitchell into the Consolidated Hazardous Materials Reutilization and Inventory Management Program (CHRIMP). These efforts significantly reduced the level of hazardous materials maintained at Camp Mitchell, which directly reduced inventory maintenance requirements in all work centers. In the future, CHRIMP will also handle hazardous waste collection and disposal, streamlining the hazardous waste disposal process, insuring Camp Mitchell is in compliance with Federal and local regulations.

SAFETY SUMMARY

	January	February	March	April	May	June	July	August	Total
Fatalities	0	0	0	0	0	0	0	0	0
# Days of Lost Work	6	1	14	1	0	2	0	0	24
# Cases of Lost Work	2	0	2	1	0	2	0	0	7
# Days of Light Duty	67	85	99	112	56	85	101	44	649
# Cases of Light Duty	4	17	10	25	12	9	22	0	99
# First aid mishaps	8	24	14	21	10	14	43	3	137
# Govt vehicle mishaps	8	8	5	8	10	3	14	0	56
Govt vehicle repair costs (in \$)	635	3392	1027	1077	2093	950	9465	0	18,639
Govt vehicle miles driven	32745	26929	26801	34040	43978	43155	40265	24000	271,913

ADMIN/SPECIAL STAFF

ADMINISTRATION

1. LESSONS LEARNED:

a. **Problem/Item:** Spanish I.D. cards and ration cards

(1) Discussion: All personnel require Spanish ID cards and photos need to be taken for them.

(2) Recommendation: Approximately three months prior to completion of deployment, the resident battalion should obtain sufficient number of I.D. card/ration card applications from the Base Security Department with the photo/application requirements and mail to the incoming battalion. The incoming battalion should forward the completed applications/required photos to Naval Station Rota Security Department as early as possible to allow for preparation of the cards prior to arrival.

As soon as the new battalion advance party arrives, a representative from the Personnel Office needs to hand carry a copy of individual battalion orders for both the advance party and main body personnel to the Pass and I.D. Office for a stamp which will serve as a temporary pass until the Spanish I.D./ration cards are issued. The Personnel Office then needs to coordinate with the Pass and I.D. Section in issuing cards to battalion personnel, preferably in Camp Mitchell spaces.

b. **Problem/item:** Flight information on incoming personnel

(1) Discussion: Flight itinerary messages were inconsistent.

(2) Recommendation: Frequently track the homeport's Navy Passenger Transportation Office and/or the regiment regarding incoming personnel. Sponsors need to be actively involved in communicating with prospective gains on their travel itineraries and passing any information to the Personnel office or Check In Division.

c. **Problem/item:** Funded emergency leave procedures

(1) Discussion: Coordination is required in funding emergency leave due to the limited availability of flights from Jerez (closest civilian airport) to Madrid (international airport) to CONUS. There will normally be a one day delay in departure if the notification is received after 2400. PSD Rota Transportation Office can make reservations but will be unable to issue a ticket for the flight from Jerez to Madrid on a weekend or holiday, so advance travel needs to be given.

(2) Recommendation: The Battalion Personnel Officer should coordinate with the local PSD on after hours transportation requirements and distribute detailed procedures in the processing of funded emergency leave to all battalion personnel.

d. **Problem/item:** Transfer for separation/Permanent Change of Station (PCS) Orders during deployment

(1) Discussion: Personnel transferring for separation or Permanent Change of Station Orders during the Rota deployment are required to travel on an Air Mobility Command (AMC) flight. They depart once a week on Thursdays to CONUS. Due to its late arrival in CONUS, the PSD Transportation Office must make hotel reservations at the port of debarkation (usually in Philadelphia) for an overnight stay since connecting flights are unavailable until the following morning.