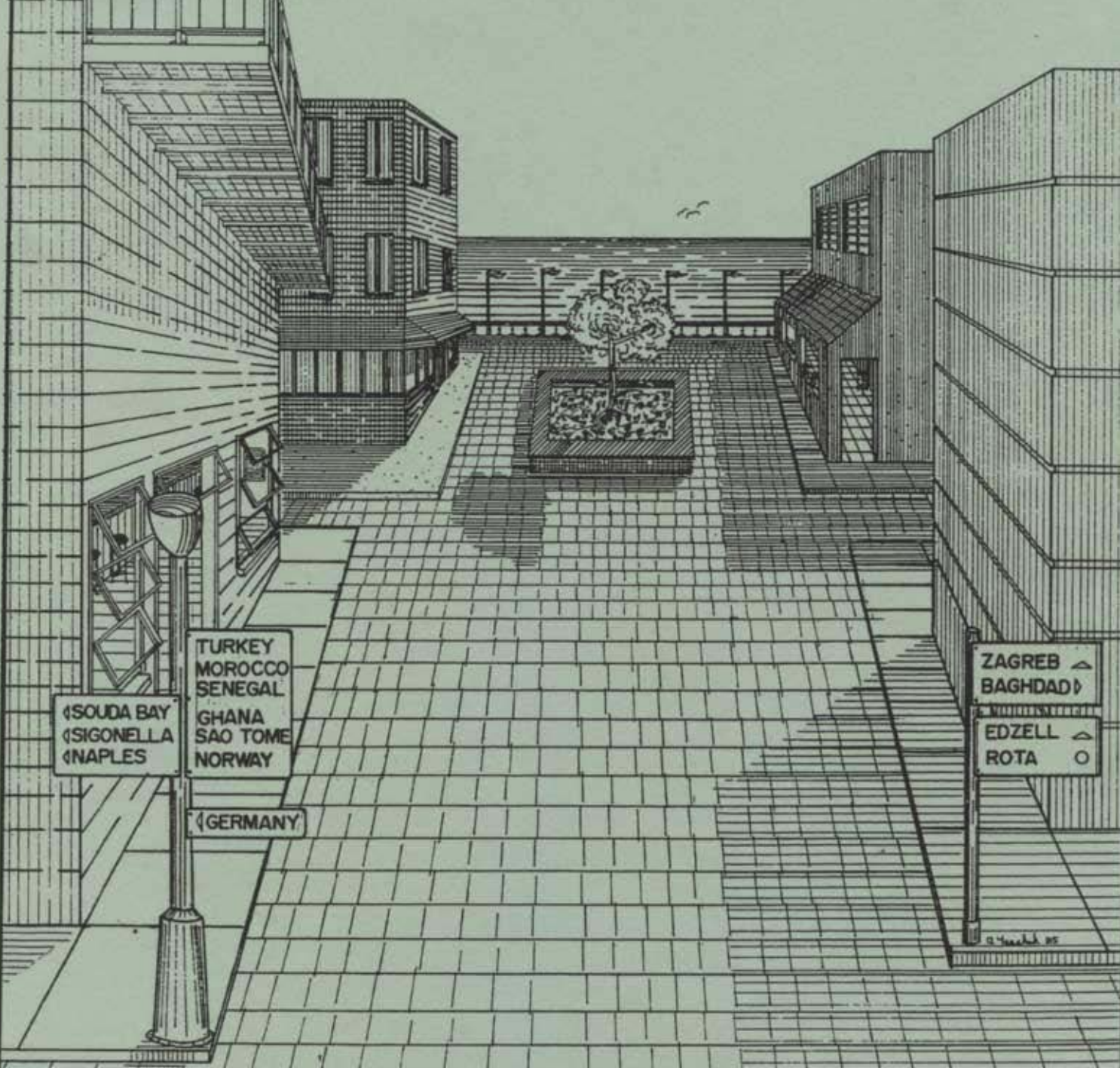


N M C B 3 EUROPEAN



↳ SOUDA BAY
 ↳ SIGONELLA
 ↳ NAPLES

TURKEY
 MOROCCO
 SENEGAL
 GHANA
 SAO TOME
 NORWAY

↳ GERMANY

ZAGREB ▲
 BAGHDAD ▽
 EDZELL ▲
 ROTA ○

completion report
 sep 94 - apr 95



DEPARTMENT OF THE NAVY

U.S. NAVAL MOBILE CONSTRUCTION BATTALION THREE
FPO SAN FRANCISCO 96601-4921

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7 April 1995

From: Commanding Officer, U.S. Naval Mobile Construction Battalion THREE
To: Distribution

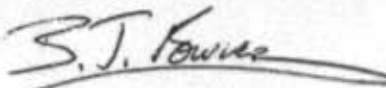
Subj: SUBMISSION OF DEPLOYMENT COMPLETION REPORT

Ref: (a) COMCBPAC/COMCBLANTINST 3121.1B
(b) COM TWENTY-SECOND NCR OORDER 4-94

Encl: (1) Executive Summary
(2) Administration/Special Staffs
(3) Training
(4) Operations
(5) Supply and Logistics
(6) Equipment
(7) Camp Maintenance
(8) Summary of Thank You Letters

1. Enclosures (1) through (8) are forwarded per reference (a).

2. In accordance with reference (b), U.S. Naval Mobile Construction Battalion THREE deployed to Camp Mitchell, Rota, Spain from 10 September 1994 to 7 April 1995, with details deployed to: Sigonella, Italy; Souda Bay, Crete; Edzell, Scotland; Naples, Italy; and Thurmont, Maryland. A detail of U.S. Naval Mobile Construction Battalion THREE personnel was also deployed to Zagreb, Croatia from 22 August 1994 to 4 March 1995, where they provided public works support for Fleet Hospital FIVE as a part of Joint Task Force Provide Promise, supporting the United Nations relief efforts in the former Republic of Yugoslavia. The accomplishments of the "Better than Best" Battalion during our 1994/1995 European Deployment are proudly recorded in this deployment completion report.


B. J. FOWLER

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EXECUTIVE SUMMARY

U. S. Naval Mobile Construction Battalion THREE completed a very challenging winter deployment in the United States, Europe, and Africa, working at 20 locations in 14 countries in "Better than Best" fashion. In addition to the main body site at Rota, Spain and five static details (Edzell, Thurmont, Naples, Sigonella, and Souda Bay), the Battalion supported the United Nations in Zagreb, Croatia and Baghdad, Iraq; participated in four Deployments-for-Training (DFT's) in Turkey (Dynamic Guard-94), Norway (Strong Resolve-95), Morocco (African Eagle-94), Sao Tome, Senegal, and Ghana (West Africa Training Cruise-94); completed projects and exercises elsewhere in Spain at Zaragoza, Sonseca, and Sierra de Retin, and provided Navy Excess Material and Equipment support in Germany. Customers included the President, Air Force, Marine Corps, Army, United Nations, NATO, CINCEUR, Navy installation commanders, the SIXTH Fleet, Commander Fleet Air Mediterranean, and various foreign governments. Beneficial occupancy of the six Battalion, four year Rascal's Club Addition was achieved in Rota as well.

In addition to Seabee Combat Warfare Specialist qualifications and normal general military training such as crew served weapons familiarization, M-16 and .45 cal weapons qualifications, a military skills training period, a TOA Erection/CPX Exercise, two Physical Readiness Tests; Cold Weather Mountain Warfare joint training for the first time in the Pyrenees, and extensive Total Quality Leadership training were accomplished.

Management Assist Visits and Inspections were conducted by SECOND Naval Construction Brigade, TWENTY SECOND and TWENTIETH Naval Construction Regiments in the areas of Supply, including Postal, Disbursing and Galley; Embarkation, Medical/Dental TOA, Equipment, Armory/Communications, Safety/Environmental, Camp Maintenance, Projects, and Command and Control.

Battalion readiness remained high as the possibility of redeployment to Bosnia/Herzegovina was constantly a concern. Complete Armory and Table of Allowance inventories for all test sequences were undertaken and deficiencies filled. Mark-19 40mm machine guns were received and HMMWV communications equipment brackets and antennas installed. CESE availability exceeded 91% in spite of the heavy operational tempo.

The Battalion spent over 3000 mandays maintaining and improving mainbody and detail site camps. Notable improvements included the Rota weight room and Silver City Saloon and repairs to berthing areas in Sigonella and Souda Bay. Community service was in evidence at all sites including the Chipiona, Spain, Foster Home, the Rota, Spain, Soccer Field, etc. The Battalion received the Navy's Regional Community Service Award for 1994 while on deployment as well.

Finally, continued emphasis on people programs was highlighted by the Battalion exceeding Navy-wide OF-13 petty officer advancement rates by 48% from the September exam, improved retention well above Navy goals, winning the 1994 31st Naval Construction Regiment Commodore's Cup Sports Trophy, returning home without a disabling safety mishap, over 60% of the Battalion achieving "OUTSTANDING" on the March Physical Readiness test, causing no international incidents abroad and integrating nearly 40 women into the Battalion for their first Seabee deployment. The Battalion's new Reserve Augment Unit provided 21 personnel and other reserve units, particularly CBMU 202, were tremendous contributors to the Battalion's success.

Strong support from the Brigade and Regimental staffs, Public Works and ROICC Offices, and personnel support activities enabled the Battalion to succeed in a broad range of endeavors. Thanks.

ADMINISTRATION AND SPECIAL STAFFS

1. LESSONS LEARNED

Problem/Item: Passports

Discussion: Passports and visas were a major issue and should be applied for well in advance. We began requesting prospective gains to begin processing for official passports prior to transfer from their command and hope it will serve us well next deployment. Passports should also be monitored from one central point, the Personnel Office.

Recommendation: The maximum possible number of personnel should have passports before the Battalion deploys. Long lead times required for visas to many countries make it impractical to attempt to get passports and visas at the same time and still have personnel prepared to deploy.

2. NARRATIVE

The Battalion Administrative Department worked closely with Naval Communications Transmitting Center (NCTC) Rota throughout deployment. After the initial shock of learning to route message traffic via Message Dissemination System (MDS), distribution message traffic via the Local Area Network (LAN) was a huge success. NCTC personnel worked closely to assist with problems as they arose, and were gracious enough to provide paper copies of message traffic when the LAN was disabled by a computer virus.

The addition of the LAN was a great benefit to the Administrative Department, use of CC Mail reduced paperwork and response time in many areas. We were about to experiment with a few ideas on the LAN using the "chop chain", a virus disabled the LAN and we found how dependent we had become on computer technology. With only one typewriter in the Department, work slowed to a snail's pace. The problem when the LAN is "up" is not having enough computer terminals in either Administration or Personnel work areas to accomplish the work.

The Administration office worked diligently on the routine items which were more of a challenge without the normal complement of YN's due to three being assigned to detail sites. Additionally, we processed applications for approximately fifty visas on short notice, and began advance planning for the upcoming change of command ceremony.

The Personnel Office was also undermanned, with two PN's assigned to detail sites, and one to the Air Detail, but still managed to initiate programs which had not previously existed in the Battalion, and improve upon several others. Service records were verified against the EDVR and SAMMS database, errors corrected, and a renewed emphasis was placed upon thorough check-in procedures. Major emphasis throughout the deployment was placed on educating other departments on how the personnel office is impacted by evolutions which appear on the surface to only affect one particular department. Personnel Support Activity Detachment Rota, and Navy Passenger Transportation Office Rota were utilized to a great extent, although their services were less than adequate for many short-fused taskings. For movement of personnel within the European Theater on TEMADD, ASCOMED was far more customer oriented, and solicitous.

With details located all over Europe, and one in CONUS, as well as the various staffs dealt with, we relied very heavily on Defense Switching Network (DSN) and commercial telephone and facsimile communication. Future improvements from the Administration and Personnel front would be modem capability in at least one computer to allow download of files for awards, replies to correspondence, and reduce the need to re-type information received by facsimile with short turn around time.

CHAPLAIN

1. LESSONS LEARNED

Problem/Item: Insect and rodent infestation of library

Discussion: The library is home to over 3500 books, the Chaplain and RP's offices; it is also home for rats and insects. The RP was able to exterminate 4 of the 5 rats, but the last one grew wise and stayed hidden. Ants and flies also inhabit the building. Repeated attempts to have Public Works exterminate were to no avail.

Recommendation: Greater diligence in the maintenance of the building, specifically those items not covered by the Battalion but by the base's Public Works Department.

Problem/Item: Inadequate ADP System

Discussion: ADP resources are out-moded, forcing much CRP work to be performed in other work centers. The Library is not included in the LAN system, thus secluding the Chapel Department.

Recommendation: Upgrade the Department's computer and wire it into the LAN system.



2. NARRATIVE

True to the Chaplain Corps Vision Statement, the Chapel Department spent this deployment strengthening people through pastoral care, building community and providing worship opportunities. Protestant Christian services were held at the Chapel in the Pines, while the Base Chapel, Rota, provided services for believers of other traditions and faiths. In order to build community, the Chaplain spent approximately 2 days with each Detachment in Edzell, Naples, Sigonella and Souda Bay. The Department also arranged for the "adoption" of a foster home in Chipiona, maintaining their playground, hosting them for a Christmas Party and visiting the children monthly.

<u>Ministry</u>	<u>No.</u>	<u>No. of Attendees</u>
Worship Services	31	296
Pastoral Calls	77	511
Pastoral Counseling	87	57
Public Prayer	8	
Training Conducted	14	
Miscellaneous Admin.	59	33 (Red Cross)

DENTAL DEPARTMENT

1. LESSONS LEARNED

Problem/Item: Dental suction/compressor not adequate.

Discussion: The suction and compressor units for the Camp Mitchell facility are grossly inadequate for the requirements of a dental clinic. The compressor and suction units are small and incapable of maintaining a dental operatory of two chairs. Additionally, there exists no secondary system for load-sharing and/or back-up purposes.

Recommendation: A dual compressor and suction system is necessary to ensure continuous operational capability. In the event of one unit malfunctioning the other compressor/suction becomes the vital instrument to keep the department operating. Alternating compressor/suction each day prolongs the life of the units. Sincere consideration should be given for the purchase of a dual system.

Problem/Item: Training

Discussion: Currently there is no formal training available for Dental Technicians. As a result, schools or courses offered are not funded by the Battalion.

Recommendation: Efforts should be made to include courses in the COMSECONDCB/COMTHIRDCB INST 1500.1 for the dental technicians. These schools and courses would improve knowledge and abilities that would benefit battalion personnel.

2. NARRATIVE

During the 1994-95 European deployment, the Dental Department endured to provide the highest quality dental care at Camp Mitchell and throughout the theater, including Detail Edzell and Detail Souda Bay. The department reached a uncommon milestone by lifting the Battalion's dental readiness to 97%. The department treated 535 patients and performed a total of 2,393 procedures.

MEDICAL DEPARTMENT

1. LESSONS LEARNED

Problem/Item: No X-ray Facility

Discussion: There are no x-ray facilities at Camp Mitchell. About 250 x-rays were taken at U.S. Naval Hospital Rota, Spain.

Recommendation: X-ray facilities and equipment are not urgently needed at Camp Mitchell; x-ray capabilities would be a luxury more than necessity. The hospital is a short distance away and we've had no problems with their Radiology Department.

Problem/Item: Treatment Room Examination Equipment

Discussion: Treatment room examination equipment is inadequate. The following equipment is either broken or usually not functioning properly resulting in lost patient care time: wall mounted ophthalmoscope/otoscope has been malfunctioning since the beginning of the deployment in spite of being serviced by medical repair at U.S. Naval Hospital, Rota. The LIFE-PACK Apex handle fire button is broken; it is currently being serviced by U.S. Naval Hospital Rota, Biomedical Repair Department.

Recommendation: We will attempt to order new equipment; however, relieving battalion must follow up on order.

Problem/item: Transportation for Patients

Discussion: Transportation for routine medical/dental appointments is a problem here as it was in Guam. Frequently, Battalion corpsman provided this service, taking them away from their primary duties while others were required to compensate for the unplanned loss. Additionally, the medical administrative vehicle was often down for long periods of time.

Recommendation: The individual's company should assume responsibility for transporting their people to and from appointments, or dedicate one person at the quarterdeck specifically to this task.

2. NARRATIVE

Medical and dental facilities are satisfactory at Camp Mitchell. Though most visits to the clinic were routine, there were occasions of serious injuries/illnesses. The U.S. Naval Hospital Rota provided us with excellent support and definitive care.

NMCB THREE Medical Statistics

<u>Camp Mitchell Clinic</u>		<u>U.S. Naval Hospital, Rota, Specialty Clinics</u>	
Total patients seen	1956	Orthopedic	74
Admitted to Hospital	15	Ophthalmology	84
Sick-in-quarters prescribed	155	General Surgery	10
Light duty days prescribed	2566	Internal Medicine	6
Lab procedures	300	Ear, Nose, and Throat	15
Immunizations	600	Dermatology	25
Sanitary Inspections	75	Psychiatry	15
Sexually Transmitted Diseases (Diagnosed)	30	Urology	10
		Family Practice	64
		Wart Clinic	20
		Special Physicals	6
		Physical Therapy	40
		X-ray	370
		Emergency Room	50
		OB/Gyn	7

