



# Naval Mobile Construction Battalion



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## DEPLOYMENT COMPLETION REPORT

### EUROPEAN DEPLOYMENT 98'

ROTA • SIGONELLA • SOUDA BAY • THURMONT • ST. MAWGAN •  
OPERATION JOINT FORGE, BOSNIA-HERGOVINA

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# **EXECUTIVE SUMMARY**

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U.S. Naval Mobile Construction Battalion ONE THIRTY THREE deployed from Gulfport, Mississippi in March 1998 with the main body at Camp Mitchell, Rota, Spain and details in Souda Bay, Crete; Sigonella, Italy; St. Mawgan, England and Thurmont, Maryland and a detachment to Bosnia-Herzegovina. Deployment for Training (DFT) detachments were sent to Lithuania in support of Baltic Challenge 98 and Bulgaria in support of Cornerstone 98. DFT Provide Hope to Azerbaijan was initiated but canceled after travel from the main body site had started. Force Protection issues independent of battalion actions caused the cancellation.

Throughout the deployment, the Battalion executed all tasking with three goals as a focus:

- Readiness to support operating forces and other customers.
- Safe, Quality construction capability and execution.
- Balanced excellence in all areas.

## **OPERATIONS**

Construction and theater operations were managed by the Operations Department. All operations tasking came from the 22nd Naval Construction Regiment (22NCR) in Little Creek, Virginia. Operations were guided by OPLAN 4000-95. The original 22NCR OPORDER 01-98 was amended by two Frag Orders. 11,549 mandays of direct labor was accomplished on 24 projects throughout the theater of operations. Significant projects at the detail sites included the Marathi Sewage Treatment Plant at Souda Bay, NAVAIR Dehumidification at Rota, Aircraft Parking Apron at Sigonella, the Special Services Building at St. Mawgan and Cabin Renovations at Thurmont. Detachment Bosnia's 217 Seabees provided construction in support of Stabilization Force (SFOR) operations. Detachment Bosnia was tasked with 22,111 mandays in support of Operation Joint Guard/Forge. The Deployment Completion Report for Detail Bosnia can be found in Appendix A.

## **SAFETY**

Close coordination between the Safety Officer and Detail Safety Supervisors ensured all battalion personnel were provided with a safe environment for living and working. The Safety Staff monitored all mishaps to identify any trends of unsafe conditions so immediate training could be initiated to avoid any reoccurrence.

## **TRAINING**

Camp Mitchell served as the Intermediate Staging Base (ISB) for all Seabees deploying to Bosnia-Herzegovina in support of Operation Joint Guard/Forge. At the U.S. Army Combat Maneuvers Training Center, Hohenfels, Germany, a team of Roos earned certification from the Army to conduct Individual Replacement Training (IRT) at Camp Mitchell. Over 350 Seabees, from NMCB 133 and NMCB 40 received this essential training prior to going "down range."

During deployment, the battalion aggressively trained in core survivability and readiness skills (CBR, BCS I, BCS II, Weapons Qualification) and exceeded or maintained its already exceptional pre-deployment attainment. The vital Communication and Mortar platoons were exercised on all training Saturdays to ensure sustained proficiency. Additionally, the department coordinated numerous GMTs, spearheaded an enthusiastic Seabee Combat Warfare training program, and conducted Petty Officer Indoctrination and Physical Training Programs.

# ***EXECUTIVE SUMMARY***

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## **SUPPLY AND LOGISTICS**

The Supply Department maintained an intense operational tempo throughout the deployment, providing outstanding support for the detail sites and DFT's throughout the European theater while ensuring sustained Table of Allowance (TOA) readiness. In addition to the timely support of contingency operations and TOA maintenance, the department expertly managed all supply outlets and continued the tradition of exceptional customer support.

In an effort to improve readiness for contingency operations, the department inspected, grouped and stowed every piece of 782 gear, Extreme Cold Weather Clothing and MOPP gear. The containerized TOA was also thoroughly scrutinized. Under the battalion's cognizance, the Weapons, Communications, Mod 97 and Mod 98 sections were completely inventoried and inspected, and shortages ordered and replaced.

The galley continued to prove the "Can Do" spirit as they overcame numerous equipment, logistical, financial, and main body manning shortfalls to consistently produce nutritious and well balanced meals. The efforts of the Food Service division earned numerous accolades from the SECOND Brigade staff during the battalion's Logistic Management Assessment.

# ADMINISTRATION & SPECIAL STAFFS

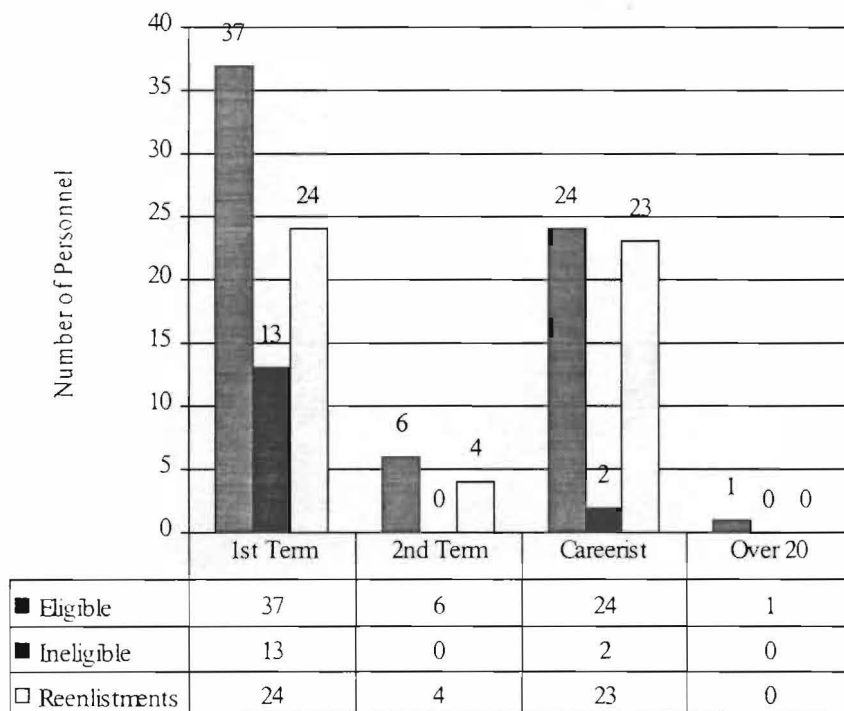
## CAREER COUNSELOR

The deployment was full of challenges for NMCB-133's Career Information Team. Communication between the det career counselors and main body allowed detail personnel to receive career guidance and counseling within days of career information being disseminated. The command career counselor made a Det swing to Sigonella, Souda Bay and Bosnia. This trip was received very well by detail personnel. One-on-one interviews were conducted and career counselor calls were held.

Our Indoctrination Program has had an overall success rate of 99% attendance. The one person that didn't attend left for Bosnia shortly after arriving on board. We now have a First Class Petty Officer that coordinates and monitors the program, ensuring immediate feedback is given to facilitators. We implemented a new sponsor program that includes a cadre of professional sponsors. These personnel are trained via the Family Services Center or the command's Sponsor Coordinator. They are critiqued on their performance as sponsors and are rewarded if they excel. This year we sent one sponsor pre-advance party to sponsor personnel waiting for our arrival in homeport. During one of his visits during this deployment, Rear Admiral Shelton presented the Battalion with CINCLANTFLT's Golden Anchor Award for FY-97.

### Retention Statistics

March 98 - Sept 98



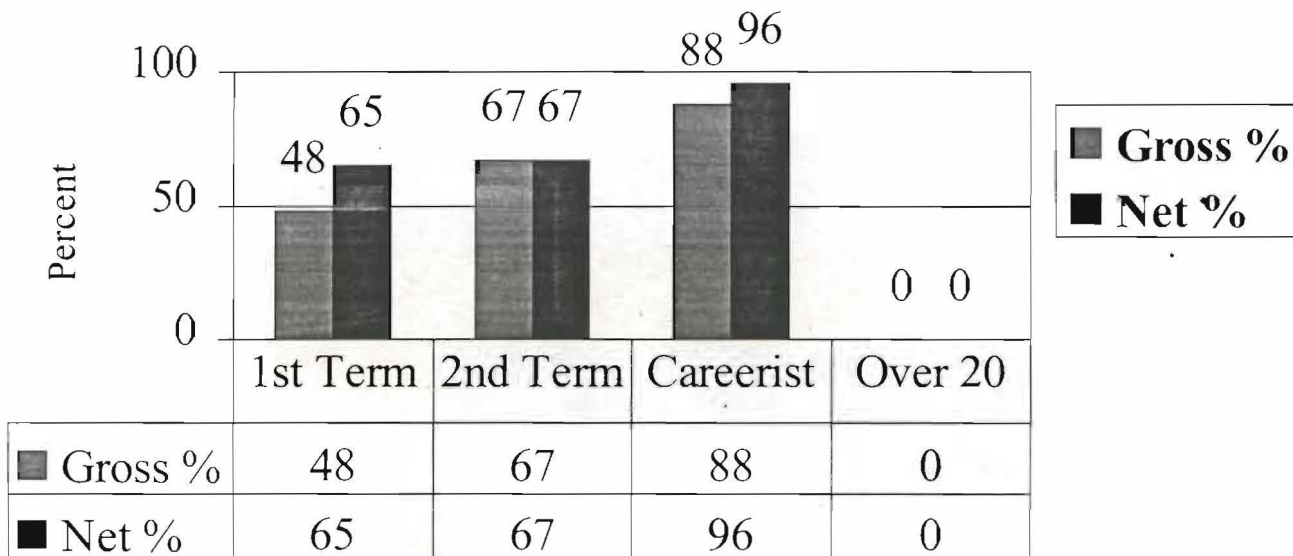


**CAREER COUNSELOR (continued)**

**Retention Statistics**

*March 98 - Sept 98*

**Percentage Of Reenlistments**



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## ***ENVIROMENTAL***

Through an aggressive Environmental Program, 64% of the main body and 100% of all newly reported personnel to the battalion during deployment have received Hazardous Communications training. Company training on hazardous communication and hazard recognition provided an increased level of awareness in the use of hazardous material, waste disposal, spill containment/cleanup response. Through the efforts of the Consolidated Hazardous Reutilization and Inventory Management Program Office (CHRIMP) and work center representatives, on station hazardous material inventory is at an all-time low.

All POL products, including lead acid batteries, are now recycled by DRMO. NAVSTA Rota has agreed to purchase a 1000 gallon waste oil tank for the Alfa Company CM Shops. This will reduce the cost of shop operations significantly.

The expert services of the NAVSTA Rota Environmental Office (PWNE), DRMO Hazardous Waste Disposal Coordinator, and the Industrial Hygiene Specialist (IH) were utilized throughout the deployment. The battalion received several inspections throughout the deployment to include; an Occupational Health Inspection conducted by NAVSTA IH, a Naval Environmental Compliance Inspection by NAVSTA PWNE and, a compliance inspection by NAVOSH Inspector General. The battalion was commended for no discrepancies during these inspections.

## ***MEDICAL***

### **1. Item: *Supplies/TOA***

• **Discussion:** A new medical TOA was received by NMCB-ONE approximately two months prior to NMCB-133's arrival in Spain, NMCB-133's Medical Department inventoried the entire TOA. The new TOA was entered into the computer system for tracking and \$150,000 of unused excess TOA items were sent to DRMO. Midway through the deployment a new medical supplier was selected. This supplier, located in Germany, also supplies the NAVSTA Rota Hospital, and materials are now received much more quickly than previously.

• **Recommendations:**

- An additional 0304 AMAL (sick call box), for a total of four, should be available for DFT use only.
- Good turnover information on how to order supplies from Germany needs to be passed down to both the Supply and Medical Departments.
- Needed supplies within the Clinic include a pulse oximetry monitor and a new typewriter.

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## 2. Item: *ADP*

- **Discussion:** Because current computer systems used within the department are not adequate to run current SAMMS Supply programs, we used personal computer assets to run the program. The Medical building currently has only one access to the CHCS system (the hospital computer system) on which we order medications, type consults, and read lab and X-ray reports. Due to the inability to access an off-base server because of a lack of phone lines we were unable to access the Internet to order our own supplies or through Germany or complete on-line "Continuing Education."

- **Recommendations:**

- Need two new computers in the department to run our SAMMS Program.
- Need separate phone line or off-base access to Internet server.
- Supply separate CHCS access for the Medical Officer's office.
- Current printer needs to be replaced.

## 3. Item: *Transportation*

- **Discussion:** Our current CUCV ambulance spent approximately 50% of the time being repaired. Replacement parts need to be kept on hand. Because the ambulance cannot communicate with the hospital, it should not officially be used for EMS runs.

- **Recommendations:** Replace current ambulance with HMMWV ambulance or adequate CUCV ambulance.

## 4. Item: *Reservist Readiness*

- **Discussion:** Almost all the two week Annual Training Reservists reporting to Rota were inadequately reviewed for medical readiness in CONUS. Several were lacking immunizations such as PPD, Typhoid, and MMR. As a result our local immunization stocks were depleted immunizing the the Reservists, impacting Active Duty readiness.

- **Recommendations:** Reserve medical readiness should be tracked and maintained by our Medical Department. The Reserve Augment Unit can be instructed as to what immunizations are needed prior to deploying and receive those immunizations at their Reserve Center. The possibility of conducting a Reserve Unit Detail swing should be considered. The medical department can perform this Detail swing while in homeport to increase Augment Unit readiness and update their tracking.



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### 5. Item: *Immunization Availability*

- **Discussion:** Japanese Encephalitis Virus vaccine was not available in Europe. As a result, medical readiness dropped because we were unable to obtain this vaccination during the deployment. Attempts were made during homeport to bring the immunizations to Rota on board the Main Body flight, but a lack of proper documentation with the air carrier resulted in the vaccinations being left behind.

- **Recommendations:** The Embarkation and Medical SOP for deployment should include a provision for the Medical Department to bring its own vaccinations on the flights to deployment sites. This would require coordination between the Medical Department, the HazMat Officer, and the Embarkation staffs of the Battalion, the Regiment, and the contracted air carrier. Another alternative would be to develop a SOP to ship vaccinations to the main body sites from the homeport Medical Treatment Facility.

### 6. Item: *Local Medical Treatment Facility support*

- **Discussion:** Bravo Zulu to several departments at the local hospital for their amiability and flexibility in working with the Battalion medical staff. For instance, the Pharmacy allowed NMCB-133 to rotate drug stocks. This solved the problem of having to dispose of expired drugs in unopened containers. Environmental Health was available for any questions and Occupational Health assisted with all of our physical exams and Safety Programs.

### 7. Item: *Preventive Medicine*

- **Discussion:** Several concerns with the galley revealed by inspections remain unresolved. Dishwashing equipment and supplies were unsatisfactory early in the deployment. The current equipment meets minimum standards for use when operating. Some structural problems within the galley contribute to increased risk of infestation or cross-contamination of food products. Pest control continues to be a lingering problem throughout Camp Mitchell; the current spraying schedule seems insufficient for elimination of pests.

- **Recommendations:**

- Replace current equipment with locally procured equipment that includes a local repair contract.
- Prioritize repair of the Galley to address structural problems.
- Contract pest control with a local company to expedite response to pest problems.

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## 8. Item: *Intrusion Detection System*

• **Discussion:** The Medical buildings alarm system did not function during the deployment. However, because our medications remain behind two locked doors and controlled medications are further stored in a locked fire-proof safe, there is no need to repair the alarm system.

• **Recommendations:** Review the Brigade policy for alarm systems on a pharmacy.

### *STATISTICS*

TOTAL VISITS	923	HIVs	175
ADMITTED TO HOSPITAL	12	DNAs	5
SICK IN QUARTERS	90	PHYSICAL EXAMINATIONS	88
LIGHT DUTY DAYS	2217	LAB TESTS PERFORMED	400
CONVALECENT DAYS	118	STDs	1
IMMUNIZATIONS	224	PREVENTIVE MEDICINE INS.	34
PPDs	199	RX	703

## *DENTAL*

### 1. Item: *Dental supplies*

**Discussion:** The Dental Department is now supplied by a new supplier in Germany.

**Recommendation:** PCAM software system should be downloaded in order to facilitate smooth transition to the new supplier's ordering system.

The Dental Department ran smoothly throughout the deployment with no major issues left unresolved. Department personnel inspected the Dental TOA for serviceability. All parts checked were in good condition except for the sterilizer. This unit was replaced with a similar model from the Medical Department that was DRMO'ed. Several parts were ordered for the dental equipment. These parts included bracket table handpiece holders and tube replacement kits on the old dental chair. These parts were ordered with the Impac card directly from the company. Extra bulbs for the curing light should also be ordered.

Coordination with the NAVSTA Rota Dental Department was good. They supported NMCB 133 by providing after hours emergency coverage and by offering specialty services, such as allowing for exodontia, to be performed by NMCB 133 Dental personnel at their facility.

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## ***PERSONNEL***

The Administrative/Personnel Departments accomplished the following:

- Prepared over 3000 pay documents including, tax exemptions for all Bosnia personnel and visitors, Hostile Fire Pay, start ComRats, stop ComRats, Foreign Duty Pay, Credit BAS, and Family Separation Allowance.
- Prepared over 1000 Temporary Additional Duty orders (i.e. Deployment Orders for per diem, Det Swings, visitors in and out of Bosnia, Emergency leave orders).
- Arranged Transportation for over 100 personnel transferring or separating through NAVPTO Rota.
- Implemented the newly automated Pay and Personnel Systems; Defense Joint Military pay System (DJMS) and Portable Computer Enlisted Distribution and Verification Report (PCEDVR).
- Organized the Administration, Country Clearances, Passports, orders, per diem, and travel for three DFT's.
- Provided personnel administration and liaison with the base PSD for SECOND NCB Det Europe's 45 Presidential Recall personnel.

The Pass and ID section of NAVSTA PSD was a tremendous help in obtaining Spanish ID's and Rations cards. Their efforts made issuance of these cards go extremely smooth. The base PSD did a fine job in servicing the Presidential Recalls and kept open lines of communication with the battalion in correcting their pay issues.

## ***PUBLIC AFFAIRS***

The Public Affairs staff was extremely active and productive, accomplishing an extraordinary amount of journalist and photographic work. With a Detachment deployed to Operation Joint Guard/Forge, the battalion had the unique opportunity to shine in the international media. The Army's 196th Mobile Public Affairs Department staff was very supportive, helping coordinate numerous articles, news videos, radio broadcasts and pictorials focused on the battalion by local and national agencies. Three quarterly Familygrams and a Cruisebook were published, keeping families, friends and colleagues updated on progress. Digital photography was introduced into the command showing great potential for reducing workload and improving the quality of output of the Public Affairs Office.



### Statistics

Hometown news releases	121	Journals published	3
Articles written	100	Family supported videos	1 (Mother's Day)
Publications submitted to:		Local TV, Radio and	
Gulfport Courier	86	News Stories	5 (Rota)
All Hands	86	American Forces Radio	
Navy Times	86	and Television Services	5 (Bosnia)
Navy News	86	Photo Submissions:	
European Navy Times	33	All Hands	
Stars and Stripes	10	SMSA Calendar	
Beeline	86	Navy and Marine Corps Reserve Station	
Rota Coastline	86	Naval Historical Media Center	
Talon	8		
Flagship	86		
CHINFO	86		
Seabee News	86		
Civil Engineer Magazine	86		

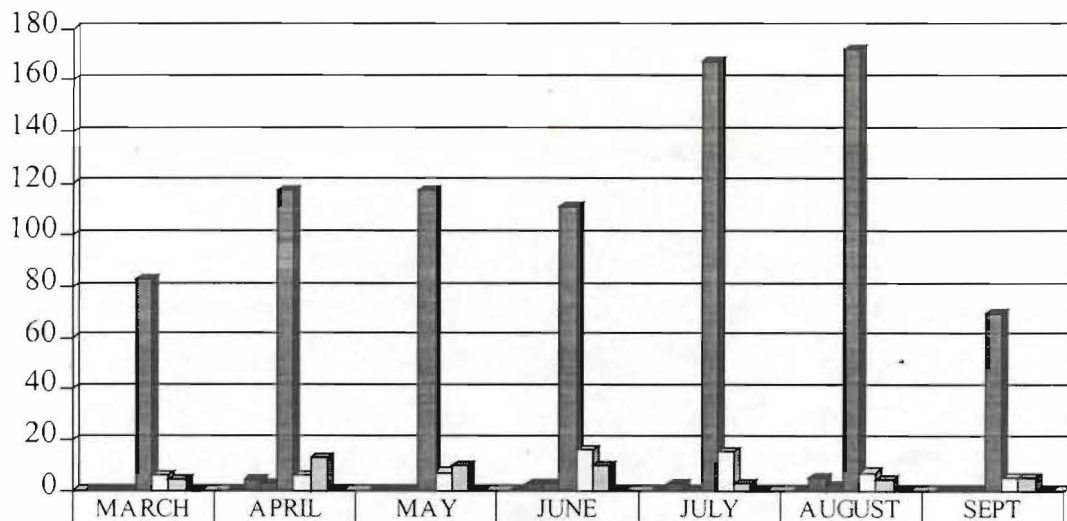
### **OMBUDSMAN/FAMILY SUPPORT GROUP**

The Ombudsman provided exceptional services during the deployment. In almost daily contact with the Command Master Chief, the Ombudsman stayed on top of every situation and made personal contact with all families of the members who served in Bosnia to keep them updated on their loved ones. Working hand- in- hand with the Family Support Group, they provided monthly activities for the Battalion's family members, with particular attention focused on the summer holidays.

## ***SAFETY***

An aggressive Safety Program, free of any reportable mishaps, was managed through participation in the Command Safety Program by the entire chain of command. Emphasis was placed on awareness training and task analysis. Prior to the commencement of any task, large or small, an assessment of hazards was conducted and awareness training held. Additionally, all hazards were analyzed to provide a method of abatement through engineering controls, administrative controls, or the use of personal protective equipment. Safety awareness was reinforced through Plan of the Week, daily safety lectures, posters and notices on bulletin boards and meetings of the Occupational Safety and Health Council and Committee. Close coordination between the Safety Officer and detail Safety Supervisors ensured that all Battalion personnel were provided a Safe environment for living and working. The Safety Staff monitored all mishaps to identify any trends of unsafe conditions so immediate training could be held to avoid any further injuries.

### **Safety Statistics** *March 98 - September 98*



	MARCH	APRIL	MAY	JUNE	JULY	AUGUST	SEPT
■ Fatalities	0	0	0	0	0	0	0
■ # Days lost time	0	4	0	3	3	5	0
■ # Cases lost time	0	3	0	3	0	2	0
■ # Days light duty	83	117	117	111	167	172	70
□ # First-aid mishaps	6	6	7	16	15	7	5
□ # Gov. vehicle mishaps	4	13	10	10	3	4	5
■ # POV mishaps	0	0	0	0	0	0	0