

**Archives Branch
Naval History and Heritage Command
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Washington Navy Yard, DC 20374-5060**

Processor: Updated April 2011 and original collection processed May-July 2005.

Speeches of the Chief of Naval Operations, 1973- 1997 COLL/532

Creator: Chief of Naval Operations

Extent: 1 box
.7 cubic feet

Date Range: 1973-1997

Classification: Collection had a Kyl-Lott review in July 2005. All records declassified in full.

Access: Open

Scope and Content Notes

Historical Note

The Chief of Naval Operations (CNO) is the senior military officer of the Department of the Navy. It is a four-star admiral position and they are responsible to the Secretary of the Navy for the command, utilization of resources and operating efficiency of the: operating forces of the Navy and of the Navy shore activities assigned by the Secretary. A member of the Joint Chiefs of Staff, the CNO is the principal naval adviser to the President and to the Secretary of the Navy on the conduct of war, and is the principal adviser and naval executive to the Secretary on the conduct of activities of the Department of the Navy.

The shore establishment provides support to the operating forces (known as "the fleet") in the form of: facilities for the repair of machinery and electronics; communications centers; training areas and simulators; ship and aircraft repair; intelligence and meteorological support; storage areas for repair parts, fuel, and munitions; medical and dental facilities; and air bases.

In July of 1992, the staff of the Chief of Naval Operations was reorganized to "mirror image" the structure and functions of the Joint Staff. As part of this change, the new Deputy Chief of Naval Operations for Resources, Warfare Requirements and Assessment established six "Joint Mission Assessment Areas." Under this system, Navy procurement programs are scrutinized and evaluated against their specific contributions to joint war fighting. This reorganization has also eliminated traditional barriers between individual naval warfare communities.

Scope and Content Note (continued)

This collection contains the printed text of speeches made by U.S. Navy flag officers who have held the post of Chief of Naval Operations. In many cases, speeches made before becoming CNO are included as well.

The overall organization of the collection is chronological, with the folders arranged first in the order in which the officers became CNO and then by date.

Subject Headings (LCSH)

United States. Office of the Chief of Naval Operations.

Admirals-United States.

Speeches, addresses, etc., American.

Hayward, Thomas Bibb, 1924-

Holloway, James L., 1922-

Watkins, James D., 1927-

Trost, Carlisle A. H.

Kelso, Frank B.

Boorda, Jeremy M.

Bowman, Skip

Johnson, Jay L.

Box and Folder List

Box 1

- | | |
|----------------------------------|-----------------------|
| 1. Admiral Thomas B. Hayward | 10/31/1973 OS/28/1982 |
| 2. Admiral James L. Holloway III | 10/04/1974 09/17/1977 |
| 3. Admiral James D. Watkins | 10/15/1982 01/13/1983 |
| 4. Admiral James D. Watkins | 10/15/1982 01/13/1983 |
| 5. Admiral James D. Watkins | 08/01/1983 11/15/1983 |
| 6. Admiral James D. Watkins | 08/01/1983 11/15/1983 |

Box 2

- | | |
|------------------------------|-----------------------|
| 7. Admiral James D. Watkins | 11/17/1983 04/11/1984 |
| 8. Admiral James D. Watkins | 04/12/1984 07/18/1984 |
| 9. Admiral James D. Watkins | 07/25/1984 10/24/1984 |
| 10. Admiral James D. Watkins | 10/27/1984 02/21/1985 |
| 11. Admiral James D. Watkins | 02/22/1985 05/03/1985 |
| 12. Admiral James D. Watkins | 02/22/1985 05/03/1985 |

Box 3

- | | |
|------------------------------|-----------------------|
| 13. Admiral James D. Watkins | 05/08/1985 07/17/1985 |
| 14. Admiral James D. Watkins | 07/24/1985 12/20/1985 |
| 15. Admiral James D. Watkins | 07/24/1985 12/20/1985 |
| 16. Admiral James D. Watkins | 12/18/1985 04/02/1986 |
| 17. Admiral James D. Watkins | 04/06/1986 07/30/1986 |

Box 4

18. Admiral Carlisle A. H. Trost 06/30/1986 06/29/1990

Box 5

19. Admiral Carlisle A. H. Trost 12/07/1989 12/13/1989

20. Admiral Carlisle A. H. Trost 04/11/1990 06/16/1990

21. Admiral Carlisle A. H. Trost 04/11/1990 06/16/1990

22. Admiral Carlisle A. H. Trost 01/04/1990 03/25/1990

23. Admiral Carlisle A. H. Trost 01/04/1990 03/25/1990

24. Admiral Frank Kelso II 06/29/1990 09/07/1990

25. Admiral Frank Kelso II 06/29/1990 09/07/1990

Box 6

26. Admiral Frank Kelso II 10/13/1990 12/05/1990

27. Admiral Frank Kelso II 10/13/1990 12/05/1990

28. Admiral Frank Kelso II 12/18/1990 04/26/1991

29. Admiral Frank Kelso II 12/18/1990 04/26/1991

30. Admiral Frank Kelso II 12/18/1990 04/26/1991

Box 7

31. Admiral Frank Kelso II 06/13/1991 09/18/1991

32. Admiral Frank Kelso II 06/13/1991 09/18/1991

33. Admiral Frank Kelso II 06/13/1991 09/18/1991

34. Admiral Frank Kelso II 10/02/1991 02/24/1992

35. Admiral Frank Kelso II 10/02/1991 02/24/1992

36. Admiral Frank Kelso II 10/02/1991 02/24/1992

Box 8

37. Admiral Frank Kelso II 02/29/1992 05/11/1992

38. Admiral Frank Kelso II 02/29/1992 05/11/1992

39. Admiral Frank Kelso II 02/29/1992 05/11/1992

40. Admiral Frank Kelso II 05/12/1992 08/19/1992

41. Admiral Frank Kelso II 05/12/1992 08/19/1992

Box 9

42. Admiral Frank Kelso II 05/12/1992 08/19/1992

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44. Admiral Frank Kelso II 08/26/1992 11/21/1992

45. Admiral Frank Kelso II 08/26/1992 11/21/1992

46. Admiral Frank Kelso II 08/26/1992 11/21/1992

Box 10

47. Admiral Frank Kelso II 11/30/1992 03/22/1993

48. Admiral Frank Kelso II 11/30/1992 03/22/1993

49. Admiral Frank Kelso II 11/30/1992 03/22/1993

50. Admiral Frank Kelso II 03/23/1993 06/29/1993
51. Admiral Frank Kelso II 03/23/1993 06/29/1993

Box 11

52. Admiral Frank Kelso II 03/23/1993 06/29/1993
53. Admiral Frank Kelso II 08/07/1993 12/25/1993
54. Admiral Frank Kelso II 08/07/1993 12/25/1993
55. Admiral Frank Kelso II 08/07/1993 12/25/1993
56. Admiral Frank Kelso II 01/08/1994 09/23/1994
57. Admiral Frank Kelso II 01/08/1994 09/23/1994

Box 12

58. Vice Admiral Jeremy M. Boorda 08/24/1988 03/31/1989
59. Vice Admiral Jeremy M. Boorda 04/06/1989 07/31/1989
60. Vice Admiral Jeremy M. Boorda 04/06/1989 09/28/1989
61. Vice Admiral Jeremy M. Boorda 08/01/1989 09/28/1989
62. Vice Admiral Jeremy M. Boorda 08/01/1989 09/28/1989
63. Vice Admiral Jeremy M. Boorda 10/11/1989 02/23/1990
64. Vice Admiral Jeremy M. Boorda 10/11/1989 02/23/1990

Box 13

65. Admiral Jeremy M. Boorda 03/02/1990 05/22/1990
66. Admiral Jeremy M. Boorda 03/02/1990 05/22/1990
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68. Admiral Jeremy M. Boorda 06/04/1990 12/18/1990
69. Admiral Jeremy M. Boorda 06/04/1990 12/18/1990
70. Admiral Jeremy M. Boorda 01/22/1991 05/31/1991
71. Admiral Jeremy M. Boorda 01/22/1991 05/31/1991

Box 14

72. Admiral Jeremy M. Boorda 06/03/1991 10/11/1991
73. Admiral Jeremy M. Boorda 05/19/1994 07/02/1994
74. Admiral Jeremy M. Boorda 05/19/1994 07/02/1994
75. Admiral Jeremy M. Boorda 07/07/1994 08/31/1994
76. Admiral Jeremy M. Boorda 07/07/1994 08/31/1994

Box 15

77. Admiral Jeremy M. Boorda 04/23/1994 05/18/1994
78. Admiral Jeremy M. Boorda 04/23/1994 05/18/1994
79. Admiral Jeremy M. Boorda 08/31/1994 10/04/1994
80. Admiral Jeremy M. Boorda 08/31/1994 10/04/1994
81. Admiral Jeremy M. Boorda 10/14/1994 11/07/1994
82. Admiral Jeremy M. Boorda 10/14/1994 11/07/1994

Box 16

83. Admiral Jeremy M. Boorda 11/07/1994 12/19/1994

84. Admiral Jeremy M. Boorda	11/07/1994 12/19/1994
85. Admiral Jeremy M. Boorda	01/10/1995 02/24/1995
86. Admiral Jeremy M. Boorda	01/10/1995 02/24/1995

Box 17

87. Admiral Jeremy M. Boorda	05/08/1995 06/15/1995
88. Admiral Jeremy M. Boorda	05/08/1995 06/15/1995
89. Admiral Jeremy M. Boorda	05/08/1995 06/15/1995
90. Admiral Jeremy M. Boorda	06/26/1995 08/10/1995
91. Admiral Jeremy M. Boorda	06/26/1995 08/10/1995
92. Admiral Jeremy M. Boorda	06/26/1995 08/10/1995

Box 18

93. Admiral Jeremy M. Boorda	08/17/1995 09/24/1995
94. Admiral Jeremy M. Boorda	08/17/1995 09/24/1995
95. Admiral Jeremy M. Boorda	10/06/1995 10/25/1995
96. Admiral Jeremy M. Boorda	10/06/1995 10/25/1995
97. Admiral Jeremy M. Boorda	10/26/1995 12/20/1995
98. Admiral Jeremy M. Boorda	10/26/1995 12/20/1995

Box 19

99. Admiral Jeremy M. Boorda	02/24/1995 03/21/1995
100. Admiral Jeremy M. Boorda	02/24/1995 03/21/1995
101. Admiral Jeremy M. Boorda	03/23/1995 04/13/1995
102. Admiral Jeremy M. Boorda	03/23/1995 04/13/1995
103. Admiral Jeremy M. Boorda	04/08/1995 05/05/1995
104. Admiral Jeremy M. Boorda	04/08/1995 05/05/1995
105. Admiral Jeremy M. Boorda	04/23/1994 05/10/1996

Box 20

106. Admiral Jeremy M. Boorda	12/20/1995 03/26/1996
107. Admiral Jeremy M. Boorda	12/20/1995 03/26/1996
108. Admiral Jeremy M. Boorda	12/20/1995 03/26/1996
109. Admiral Jeremy M. Boorda	04/03/1996 05/08/1996
110. Admiral Jeremy M. Boorda	04/03/1996 05/08/1996
111. Admiral Jeremy M. Boorda	01/22/1997 02/18/1997

Box 21

112. Vice Admiral Skip Bowman	04/13/1995 12/09/1995
113. Vice Admiral Skip Bowman	04/13/1995 12/09/1995
114. Admiral Jay L. Johnson	05/18/1996 09/13/1996
115. Admiral Jay L. Johnson	10/01/1996 01/09/1997
116. Admiral Jay L. Johnson	10/01/1996 01/09/1997
117. Admiral Jay L. Johnson	03/26/1997